





## THE FIRST ROUND

FRENCH ELECTIONS

## Mitterrand claims 'success'

BY DAVID WHITE

PARIS, March 13.

## THE STATE OF THE PARTIES:

First round votes per cent.

## Parties of the Left

Communists	20.5
Socialists	22.5
Left-wing Radicals	2.1
Total	45.1
Extreme Left	3.3
Various opposition	1.1
Ecologists	2.1
Government coalition	
Gaullists - RPR	22.4
Centrists - UDF	21.5
Support for the President	2.4
Total	46.3
Diverse pro-Government	1.0
Extreme Right	0.9

THE GOVERNMENT centre parties have the most reason to be pleased about it. The Gaullists, their more powerful allies can draw some satisfaction from having kept ahead of the Socialists in votes, but by the shortest of short heads. The Socialists are strengthened but disappointed. The Communists are knocked back, but in fighting mood. And from the relatively safe distance of the Elysee Palace, where President Giscard d'Estaing watches over it all, the results of the first round of France's legislative election show the forces of Right and Left in tantalising balance.

M. Francois Mitterrand, the Socialist leader, said today that his party was the only one which could "presume to have been successful" in yesterday's high-turnout poll. The Socialists gained 2m. votes and pushed up their share of the total by 4 per cent, assuring their target of 7m. votes and establishing them as the main political force, not only on the Left but in France as a whole.

This statement was not quite vindicated by the poll result as given by the Ministry of the Interior, which, with all votes counted except for French Polynesia, gave the Socialists 22.5 per cent, the Gaullists 22.4 per cent, the UDF 21.5 per cent. But, counted together with the closely-allied Left-wing radicals, the smallest of the three "common programme" parties,

the Socialists could certainly now substantiate their claim, although as M. Mitterrand pointed out, the gain was "less big than one could have sup-



M. Francois Mitterrand

posed" from pre-election opinion polls.

M. Mitterrand blamed the stalling of Socialist hopes on the "unfair polemics" of the Communist Party, which had broken the "momentum of unity," and on the "formidable campaign of propaganda and money" organised by the Right.

M. Georges Marchais, the Communist leader, claimed to have held his ground. The party lost half a point on its record five years ago, and with 20.5 per cent, fell a long way short of its hopes, which total and be able to present its

total and be able to present its start on an equal basis with the other Left-wing parties.

M. Marchais always said he would not be satisfied with 21 per cent, and was "still not satisfied" last night. But this morning he said he would sit down with the Socialists "in constructive spirit."

The two biggest French union confederations, the Communist-led CGT and the Socialist-leaning CFDT, which between them represent well over 3m. French workers, both put their weight behind efforts to achieve an accord between the left-wing parties which would allow them to field joint candidates in next Sunday's runoff. French workers would not understand, said the CFDT, if the Left were to win the most votes and still allow a majority of seats to go to the Right.

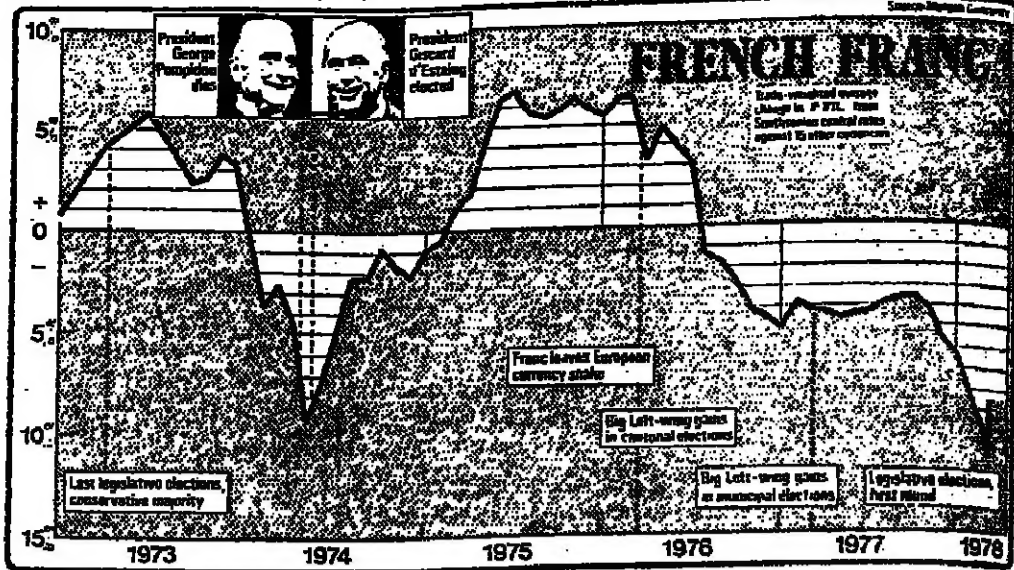
Extreme left-wing parties, which pulled a surprisingly strong 3.3 per cent, mostly supported the withdrawal of candidates in favour of other seats placed Socialist or Communist contenders. But some fringe groups and the Ecologists said they would refuse to stand down.

The Government said the Jean-Pierre Soisson, general secretary of President Giscard's Republican Party, said the party and its centrist allies, grouped under a second invented banner of Union for French Democracy (UDF), had surpassed their 5m. vote target, showing that the Government had gained approval for "its aims of progress and justice."

The expectation at the Elysee Palace today was that President Giscard would not make another public entry into the campaign. M. Jacques Chirac, the Gaullist leader, after the most spectacular of the party election campaigns, claimed that his RPR would have out-distanced the Socialists, had they fielded as many candidates.

The most impressive performance of the day was undoubtedly that of M. Jacques Chaban-Delmas, Gaullist mayor of Bordeaux and former Prime Minister. Having rolled home with a straight first-round majority in his own constituency, he spoke as if he were back in his prime ministerial seat—for which he is, according to some observers, a more-than-plausible candidate if the Right manages to stay in power.

The line-up of headlines on Paris newspaper stalls this morning underlined the uncertainty of an election result in which neither of the main groupings touched 50 per cent of the poll. "The Left has not succeeded in its breakthrough," proclaimed the conservative *Le Figaro*. The afternoon paper, *Le Monde*, announced a typically wry manner: "The thrust of the Left in the first round is not enough to guarantee a changeover on March 19." The Communist *L'Humanite* rallied with "Every-thing has to be done to beat the Right in the second round." And *France-Soir* headed its edition this afternoon with: "The surprise."



## Enthusiastic buying on Bourse

BY OUR OWN CORRESPONDENT

PARIS, March 13.

THE PARIS Bourse celebrated the worse-than-expected performance of the Left in the general election by putting on a veritable fireworks display of enthusiasm. Buying pressure was so intense that around 50 shares immediately rose by more than eight per cent, and had to be withdrawn from trading because there were not enough sellers to match purchases.

The star performer was Matra, the missile, engineering and computer company which had to be withdrawn from trading three times in a row as the price soared from Frs.1087 to Frs.1383. Skis Rossignol also

was unable to be quoted because the buying pressure could not be satisfied.

Most of the other shares were eventually quoted after the Bourse authorities had desperately gone the rounds of institutional investors to ask them to release shares onto the market. They were induced to disgorge more than 200,000 shares in Paribas to meet demand, and even then it took more than a quarter of an hour to fix a price. Rises of between 10 and 15 per cent were common and dealers said that the Bourse had not known such enthusiasm for decades. Carrefour, Generale

des Eaux, CIT-Alcatel, BIC, Africair, Occidentale and Michelin all shared in the fun.

While foreign stocks fell back French shares as a whole put on 3 per cent, across the board, outdistancing the 5 per cent gain scored a year ago when it was announced that the tax on capital gains was being postponed.

The main sufferers in today's action were the gold-linked issues and gold itself. The 4 per cent, 1973 state loan, which is linked to gold, fell back by 3 per cent, as gold itself went out of favour.

The Napoleon gold coin dropped 10 per cent, in a single session to Frs.270.10 and the gold ingot fell by 8 per cent, to Frs.28.406. Stockbrokers pointed out that short-selling played some role in the day's activities but doubted whether the party was over.

Dealers on the foreign exchange markets were more cautious, being inclined to emphasise the fragility of any new Government of whatever colour.

The franc today shrugged off its election blues in spectacular fashion and raced ahead against the Deutschmark (from 2.33 to 2.30), the Swiss franc (2.54 to 2.42) and sterling (8.18 to 9.03). It also took scant notice of the German-American agreement on the defence of the dollar against which it moved from 4.58 to 4.74.

One of the Gaullists back with trouble was M. Marcel Dassault, the head of the Dassault aerospace empire, whose paid advertising on the fate of rural churches and the role of the woman in the home has enchanted and infuriated readers over the past month. At 68 years old M. Dassault will be the grand old man of the new Assembly and will deliver the opening address of the new session. His allies are already trembling with apprehension about what he might say.

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## Four political groupings divided by no more than 4 per cent.

BY DAVID CURRY

ONE CANNOT govern, President Valery Giscard d'Estaing is fond of saying, a country cut into two equal halves. On the evidence of the first round of voting in the general election, France seems rather to be divided into four almost equal quarters.

The four leading "tendencies" or political families came out of the first round with a gap of no more than 4 per cent between the leading and the bottom group. A bracket of 2.1 per cent covers the Gaullists, the Socialists, the Centre Union pour la Democratie Francaise and the Communists.

With all the results collected except those from Polynesia, the Ministry of the Interior gave the Gaullists 22.5 per cent of the vote, making them the biggest single party in France, and guaranteeing a hero's welcome for M. Jacques Chirac at his party headquarters. M. Chirac is already portraying himself as the man whose relentless energy and apocalyptic warnings kept the conservative cause alive.

True or not, it will give the Gaullists confidence in the new National Assembly.

For the Socialists, who won 22.5 per cent of the vote, the undoubted success of having been the sole party to improve its score over 1973 is soured by the knowledge that they fell short of expectations. Only the 2.1 per cent vote of their close allies, the Left-wing Radicals, lifts the total Socialist-sympathising vote to the 7m. target set by M. Francois Mitterrand and puts them ahead of the Gaullists.

For the three-party alliance hastily cobbled together and flying the personal colours of President Giscard d'Estaing, the result was undoubtedly good. The 31.5 per cent of the vote, gained largely thanks to a useful advance by the Republican Party, which is President Giscard's own party, shows that the centre creation, after all, exist. In this sense, the President himself is undoubtedly one of the victors of the election.

For the Communists, the good

news is that they have not suffered a loss of vote to the Socialists. The bad news is that they are stagnating. Their 20.5 per cent was marginally short of their score in 1973.

Including the 3.3 per cent gleaned by the extreme Left—which is partly a frustrated reaction to the battle between Socialists and Communists, the Left finished with 48.4 per cent of the vote. In other words, well ahead of the 46.5 per cent, gained by the three Government parties campaigning against the Common Programme. The Left still does not have a majority.

The question now is how the votes cast in the first round will translate into seats. For 63 MPs, including 13 Ministers, this is no longer a problem. They romped home in the first round. Of these 63 winners no fewer than 63 support the Government and 30 of them are Gaullists—a tribute to the Gaullist hold on the "bourgeois" areas of cities and rural areas with small electorates. They included M. Raymond

Barre, the Prime Minister.

To this tally really needs to be added five of the Paris seats where none of the parties of the Left got the 12.5 per cent of the vote necessary to get through to the second round, leaving different Government candidates with a purely national contest.

Elsewhere the Socialists or their Radical allies emerged as the best-placed Left-wing party in 280 seats and the Communists in 155 seats. On the other side of the fence, where it is already agreed that only one candidate will remain in contention, the Gaullists carry the Government in 327 seats and the UDF alliance in some 158.

This means that although the parties are very close in total seats, the final distribution of votes, the final distribution of seats will favour the Gaullists on the Right while on the Left all depends on the Socialists and Communists reaching an agreement to support a single joint candidate.

Again, assuming such an agreement is reached, the Communists

will face Gaullists in 92 seats and Centrists in 63 while the Socialists will face Gaullists in 133 contested seats and Centrists in 125.

Across the country the Socialist advance was fairly "normal," which means that in many cases it developed from a very low base and is still not strong enough to threaten a large number of Government seats. An exception to this is in Lorraine where the loss of 10,000 steel jobs over the past year has shaken the traditional strength of the Government-supporting Radical party. M. Jean-Jacques Servan-Schreiber, one of the leading lights of the Centrist alliance, is in danger of losing his own Nancy constituency.

The other consequence of the Socialist push has been to challenge the Communists in some of the strongholds. The outstanding case is Paris, where the Communist vote is 31 per cent. Only seven Communists waved the red flag, and the Gaullists dominated the remainder of the seats.

In 1973, the Communists led the left-wing pack in 18 constituencies. This time the Socialists are in front in no fewer than 72. The Socialist-vote in Paris advanced from 15.5 per cent to 18.3 per cent and between 1973 and 1978 Communist support slipped from 17.8 per cent to 15.6 per cent. Although the Communists will hold onto the seven seats they held already, the only three Government seats at risk (and only one is highly marginal) are threatened by Socialists.

More serious for the Communists is the disturbing news from the suburbs. Here their vote is in decline. In only one seat in Seine-Saint-Denis did they advance while in Val-de-Marne, where there has been a traditional Communist stronghold, the proportion of votes range up to 7 per cent.

Altogether the Socialists and their allies improved their position in all but 18 departments. The Communists did better in 44 departments while the Govern-

ment side improved its performance in no more than eight areas.

On the Left the Socialists failed to get anyone home first time round and the three leaders of the Left-wing parties: M. Mitterrand, Marchais and Fabre, must all fight again. On the Government side M. Michel Poniatowski, the close associate of the President and the most colourful member of the Centrist Alliance, is by no means certain of holding on to L'Isle d'Adam.

One of the Gaullists back with trouble was M. Marcel Dassault, the head of the Dassault aerospace empire, whose paid advertising on the fate of rural churches and the role of the woman in the home has enchanted and infuriated readers over the past month. At 68 years old M. Dassault will be the grand old man of the new Assembly and will deliver the opening address of the new session. His allies are already trembling with apprehension about what he might say.

## Zaire death call

A military prosecutor yesterday demanded death sentences for 38 out of 91 soldiers and civilians accused of complicity in a plot to overthrow President Mobutu Sese Seko, Reuters reports from Kinshasa.

## OTHER EUROPEAN NEWS

## Moluccans seize 50 in attack on Dutch town hall

BY CHARLES BATCHELOR

AMSTERDAM, March 13.

A GROUP of young South Moluccan gunmen stormed the provincial town hall in the northern Dutch town of Assen today and were tonight holding about 50 people hostage.

Between four and six South Moluccans ran into the town hall from a taxi at about 10 a.m. this morning and began shooting. Officials and visitors leapt from windows and scaled down ladders to escape from the five-storey building.

The young men, whose exact number has not yet been established, then began shooting at passers-by. Four people were detained in hospital, three with gunshot wounds and one with a broken leg. Earlier, several people were allowed home after treatment for minor injuries.

Police were unable to approach a person lying on the grass in front of the building because of shots from machine pistols and revolvers from the windows. It was not known if the person was injured or dead.

A letter which arrived at the Justice Ministry in The Hague today demanded a bus to take the gunmen and their hostages to Schiphol Airport and a plane to take them to an unspecified country, said a Ministry spokesman.

According to South Moluccan leaders in Assen, a town with a large Moluccan population, the gunmen were members of a group which had planned similar action last December. They had then been persuaded not to go ahead.

Police and troops sealed off the area around the town hall, a command centre was set up in Assen police station, and a reception centre for relatives of the

hostages was established in a nearby hall.

The attack on the town hall was apparently an attempt to capture Mrs. T. Schiltuis, the Queen's Commissioner for the Province of Drenthe. She was able to escape, although two provincial council members were reported to be among the hostages.

To-day's attack comes six weeks after publication of a Government report which said Holland can neither recognise nor support Moluccan efforts to set up an independent republic on their island home in Indonesia.

The report, which was commissioned after earlier acts of terrorism aimed at forcing Dutch support for the Moluccan ideal, was received with disappointment from all levels of the 40,000 Moluccan community in Holland.

Young Moluccans said at the time that the report was likely to stimulate more terrorist action.

Another report, from an independent joint Moluccan-Dutch commission a fortnight ago, also came out with no proposals likely to satisfy Moluccan idealists. But it did say that Holland has a responsibility for the Moluccans' claim.

Ten months ago, Moluccan terrorists hijacked a train and took over a school in northern Holland. Six Moluccans and two hostages died when marines finally stormed the train after a three-week siege.

In December, 1975, two groups of Moluccans seized a train and the Indonesian consulate in Amsterdam. Three people died in the train and one man was killed leaping from an upstairs window in the consulate.

## Ecevit and Karamanlis expect to meet again

By Metin Manir

ANKARA, March 13.

MR. BULENT ECEVIT, the Turkish Prime Minister, and Mr. Constantine Karamanlis, his Greek counterpart, will hold a second summit meeting after senior officials from their countries come together in a few weeks' time to prepare the ground.

This was disclosed by Mr. Ecevit here, today following his return from Switzerland where he held a two-day summit with Mr. Karamanlis at the weekend.

"I believe that my talks with Mr. Karamanlis will be a turning point in Turkish-Greek relations," he said. "I hope the dialogue which we started will be the beginning of good relations and co-operation between our two neighbouring countries compatible with the wishes and interests of our peoples."

The dialogue will continue and in a few weeks' time talks at a technical level will start in order to take up points which the two Prime Ministers believe require more detailed work.

Although Mr. Ecevit did not say what these points were, they will undoubtedly embrace Cyprus, the Aegean dispute, the arming of the Greek islands in contravention of international treaties and the Turkish minority in Greece.

A new and serious dent has appeared in Turkish-American relations, however, because of the statement reportedly made by Mr. Cyrus Vance, the U.S. Secretary of State, in Congress last Friday to the effect that the lifting of the arms embargo on Turkey was conditional on the outcome of the Turkish-Greek talks and developments in Cyprus.

According to Mr. Ecevit, this was "a surprise in the negative sense" and constituted an adverse development. Last Saturday the Foreign Minister, Gunduz Okean, summoned the American ambassador in Ankara and lodged a protest. Mr. Ecevit himself said that he would review his country's relations with Washington.

In the opinion of political observers here Turkish-American relations will take a turn for the worse if demands are not made by the Americans.

## LOME CONVENTION RENEGOTIATION ACP states give pointer

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

BRUSSELS, March 13.

MORE generous compensation for losses of earnings on an expanded range of commodity exports is expected to be one of the concessions sought from the EEC by more than 60 developing countries at the forthcoming negotiations on the renewal of the Lome Convention.

The 33 African, Caribbean and Pacific (ACP) states associated with the EEC through the existing convention have also made it clear that they intend to resist strongly demands by some European governments that the Lome II should contain an explicit provision enabling the Community to cut off aid to regimes, like that of Idi Amin in Uganda, which systematically violate basic human rights.

Neither side has yet drawn up specific proposals for the negotiations, which are not expected to get under way in earnest until September. But indications of the general approach which the developing countries are likely to take have emerged from a two-day Ministerial meeting between the ACP states, the EEC Commission and the European Council, which opened here today.

The Lome Convention, which came into force almost two years ago and expires in March 1980, is a novel contractual arrangement linking the industrialised nations of the developed world, in addition to providing for the expansion of trade, development aid and technical co-operation, it embodies the so-called Siabex system for stabilising ACP countries' receipts from exports of more than 30 commodities.

Payments from Siabex are made automatically when a country's export receipts from a

given commodity in any one year fall below a fixed reference level. In most cases, the EEC guarantees only receipts from exports to the Community and not from other sources.

A common complaint among the ACP countries is that Siabex does not compensate them for losses in purchasing power caused by rising production costs and imported inflation. They are expected to demand that the next Lome Convention include a mechanism to protect their real earnings. They also want Siabex to be applied to additional products, particularly minerals like copper and phosphates.

There is also pressure to free at least the very poorest countries from the 7.5 per cent threshold clause and the obligation to refund money to Siabex when commodity prices rise above certain levels. Countries which are heavily dependent on tourism have shown interest in a suggestion by the Seychelles that the EEC protect them against sharp falls in tourist receipts.

The ACP countries have clearly been influenced in the formulation of their demands by the lack of progress made so far in the negotiations in UNCTAD and the North-South dialogue on a Common Fund. The feeling in some quarters is that a modelled Siabex offers a better chance, in the near-term, of meeting their most pressing priorities.

It is not yet clear how far the EEC will be prepared to move in the direction favoured by the ACP countries. The Commission is still working on detailed pro-

posals for the Community position in the negotiations, which will have to be discussed by the EEC Council of Ministers.

The preliminary indications, however, are that the Commission is leaning towards only minor modifications in the structure of the Lome Convention and appears unlikely to propose the substantial increase in financial resources that would probably be needed to meet all the ACP countries' demands.

At present the issue of human rights seems to be foremost in the minds of several EEC Governments. Dr. David Owen, the U.K. Foreign Secretary, has already suggested that the granting of benefits under Lome II should be made subject to the respect of human rights in the recipient countries, though the Commission favours a less binding requirement. It has proposed a general reference to the question in the preamble to the new convention.

Most ACP leaders have made it clear that they see no place for a politically controversial human rights clause in what they regard as an arrangement for economic and technical co-operation. They argue that there are legitimate differences between conceptions of human rights in Western Europe and developing countries, and some are suspicious that the issue masks an attempt by some European Governments to establish a new hold over their former colonies.

Some ACP States believe, however, that if the EEC forces the issue it should be met by counter-demands for concessions in the treatment of immigrant workers and stronger measures against racial discrimination.

## Soviets urge neutron bomb halt

BY DAVID SATTER

MOSCOW, March 13.

THIRTY-ONE Soviet scientists have sent a letter to President Carter urging him to above "transient considerations" and cancel production of the neutron bomb which, they say, would lower the nuclear threshold and pose a threat to mankind.

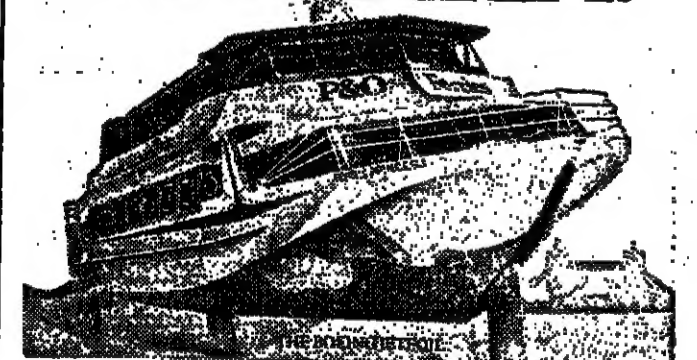
The letter, which was issued by the Soviet news agency Tass, and carries the signatures of prominent Soviet scientists including several Nobel prize winners, is the latest step in an intensive Soviet propaganda campaign against the neutron bomb.

The Soviets this week renewed development of the thermo-nuclear bomb in 1950.

"The neutron bomb is not a defensive weapon," the letter said. "The signatories, who were led by Mr. Anatoly Alexandrov, president of the Soviet Academy of Sciences, warned that 'the very first use of nuclear weapons even of a very low yield, can lead to a world war.'"

The scientists' letter said that Mr. Carter's decision on the neutron bomb would be the most important one since the American decision to use atomic weapons against Japan and begin

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## EUROPEAN NEWS

## German engineering faces strikes

BY ADRIAN DICKS

THE ENGINEERING industry in South-West Germany, including such internationally-known companies as Daimler-Benz, Robert Bosch and Brown Boveri, now faces the prospect of selected strikes by members of IG-Metall, the metalworkers' union, following the collapse of peace talks between top union and employers' leaders this morning.

The union has so far not called a general strike in the North. Wuertemberg-North Baden wage bargaining region. Nor has it yet announced which companies will be hit by stoppages.

The employers' federation in the region, Gesamtmetall, has already announced however, that it will respond to strike action with a policy of lock-outs.

This afternoon, both sides were blaming one another for the failure of the talks, which followed several rounds of formal bargaining and independent

arbitration. The union, having started by seeking 8 per cent, had let it be known that it would settle for about 5 per cent. The employers revealed today that they had offered about 4 per cent during the week-end, but were not willing to go beyond this.

The collapse of the North Wuertemberg-North Baden talks will inevitably be seen as a bad omen for other regions of the engineering industry, of which the biggest is North Rhine-Westphalia. Here, too, the IG-Metall leadership secured overwhelming backing from the rank and file last week for the principle of a strike, but it has held back so far from declaring one in the region.

North Wuertemberg-North Baden, with over 600,000 workers in the engineering and metal-fabricating sector, is not only the second largest wage bargaining region, but has traditionally been a pace-setter in the terms

of the wage contracts concluded there. This year, IG-Metall is trying once more to break new ground by inserting into the contract clauses that would protect its members' job security and also stop employers from re-classifying men downwards into less skilled grades as a result of certain new processes.

Given the underlying concern in West Germany at the longer-term job security of skilled workers, it is understandable that IG-Metall is at least as interested in this issue as it is in wage rates—though it has not stressed the job security issue in other bargaining regions.

The employers, echoing the line of argument of the West German Government, insist the only way to safeguard employment in the long term is to reduce cost pressures, which they claim have already been inflamed by the effects of the Deutsche Mark's effective devaluation.

The Government, for its part, has set out the target of 5.5 per cent for the total increase of wages throughout the economy this year—a figure that leaves some latitude in individual settlements. Beyond exhortations to restraint and good sense from both sides, however, ministers have refrained from comment on the merits of the metalworkers' dispute, and are not expected to step in directly at this stage.

Meanwhile in the printing industry, where secret negotiations have also been taking place under the chairmanship of Herr Josef Stungl, head of the Federal Labour Office, there was no sign of progress.

The employers have threatened a national lock-out from tomorrow unless the printers' union, IG-Druck, calls off what they have called "annihilation strikes" against newspapers in Munich, Dusseldorf, Wuppertal and Kassel. The union has refused to do this.

BONN, March 13.

## Norway opposition warns against offshore oil boost

BY FAY GJESTER

OSLO, March 13.

NORWAY MUST not increase offshore oil activities in a panic attempt to solve its present economic difficulties, opposition spokesmen warned at the week-end. However, Prime Minister Odvar Nordli said the Government would "consider" the advisability of an increase, pointing out that offshore oil output was still far below the 80m tonnes annual figure accepted by a majority of the Storting (Parliament) as a moderate extraction rate.

The strongest warning against the oil option came from Mr.

argument at a news conference after the meeting. The only immediate results of accelerating oil activities, he pointed out, would be increased pressure on costs and the need to raise even more large loans abroad. The "consider" income would, at best, not begin to flow for seven or eight years.

Another effect, would be to hamper the necessary "Norwegianisation" of the country's offshore oil industry which is at present very much dominated by foreign companies and imported expertise.

The Centre Party was not seeking a reduction in oil activities, Mr. Stalsett stressed. The 50m tonnes per year production ceiling, which his party regarded as reasonable, had not yet been reached. But the issue now was whether the pace of development should be stepped up. His party was against using oil policy as an economic regulator. It did not even believe that an increase in tempo would benefit the economy.

A motion approved at the Tromsø meeting urged the Government to publish a White Paper on petroleum activities. It pointed out that many of the previous White Paper's estimates and assumptions were now out of date or had been proved false—for instance, its production forecast, its cost and income estimates, and its assessment of the risks involved in offshore activities.

Another statement by the meeting rejected the idea of starting exploration north of the 62nd parallel until there was evidence that a "satisfactory level of safety" had been attained, and that the move would actually benefit local communities in the North.

Another opposition party the Socialist Left (SV) also rejected the idea that faster oil development could rescue the economic situation. In a statement at the week-end, the party's national executive claimed that the minority Labour Government had been pursuing "pure conservative policies."

It demanded a radical revision of present economic strategies as the price for the SV's support when the Government submits its forecast package of prices and measures, early next month.



Prime Minister Odvar Nordli considering an increase.

Gunnar Stalsett, chairman of the Centre (Farmers) Party. Addressing a meeting of party leaders and members of Parliament in Tromsø, north Norway, he said a move to step up exploration and development would be "troubling with regard" and the surest way of forfeiting the benefits that Norway's oil resources could yield if more cautious policies were adopted. It would be "immoral," he said, to let "short term economic gains determine our oil policy." Mr. Stalsett developed his

## Swedish unions conclude moderate wage accords

BY WILLIAM DUFFORCE

STOCKHOLM, March 13.

IT WOULD take five years to get Swedish industry on its legs again, Mr. Curt Nicolin, chairman of the Employers' Association, said after concluding a national wage settlement with the trade unions at the week-end. It was now up to the Government to curb its lust for expansion and to keep down prices, he said.

The agreement, covering 1.4m employees in the private sector, will give blue-collar workers a 5 per cent wage increase up to October 31, 1979, and white-collar workers 4.2 per cent. These moderate increases were welcomed by Mr. Goesta Bohman, Economy Minister, as falling within the Government's budget programme.

But the settlement provides for new negotiations, if prices rise more than 7.25 per cent between January and December

this year. And trade union leaders immediately urged the Government to clamp on at least a temporary price freeze and to cut value added taxes.

In the first two months of this year, the consumer price index rose by 2.6 per cent., but Mr. Bohman believed the wage settlement would help to keep prices short of the limit that would spark off new wage talks.

A price freeze on its own was no solution, he said.

The employers failed to break the blue-collar workers' "solidarity" stand, under which all lower income workers get the same increase irrespective of the profit situation of their branches. On the other hand the employers won an agreement for a period longer than the one year, which the unions first offered, and best down the unions' original pay demands.

## Kaunda threat to seek help from East

By Michael Holman

LUSAKA, March 13.

PRESIDENT KENNETH KAUNDA of Zambia, today declared that should the West "recognise (Rhodesian Prime Minister) Smith and go to his side," Zambia "will have no choice but to go to eastern countries and ask them to come and support us. That will mean the conflagration has started in earnest."

It was his second public warning to the West within a week. Last Wednesday, he told Britain's new High Commissioner to Zambia that unless the West "begins doing something about human rights" in southern Africa, there will be a "holocaust."

Commenting to-day on last Monday's Rhodesian raid into Zambia, Dr. Kaunda spoke frequently of pressures on him to retaliate. He had so far resisted this pressure, he said, because to hit back would suit Mr. Smith, who was attempting to win Western recognition and support.

"The question is how long can I continue to resist the legitimate rights of the Zambian people to be defended by their own air force?" The consequences of retaliation would be "grave, not only for Zambians but for mankind as a whole."

Describing what he called a "72-hour" wanton and premeditated attack on Zambia by more than 200 Rhodesian troops carried in Chinook helicopters and backed by about eight jet fighters, Dr. Kaunda claimed that four jets, three helicopters, and one Beaver transport plane had been shot down. Three of them fell in the Zambezi River, which forms the border between the two countries.

Ten Zambian soldiers and 12 civilians died, including a mother and child, he said.

## Economy may tip scales in southern Africa settlement

BY TONY HAWKINS

SALISBURY, March 13.

ALTHOUGH PUBLIC attention in recent weeks has focused on the military situation in southern Africa, and between Rhodesia and Zambia in particular, political sources in Salisbury emphasise the growing significance of economic considerations.

In Salisbury, the clear deterioration in the Zambian economy is seen as one potentially powerful factor that could narrow the yawning gap between the internal and external nationalists. At the same time, Rhodesian businessmen are soon going to be told of yet another across the board cutback in import allocations by as much as 20 per cent in many instances.

This will be the second successive quarter in which import allocations have been drastically reduced. They were cut some 20 per cent for the first quarter of 1978 and a further cutback is now being imposed for the second quarter of 1978.

The cutbacks reflect the difficulties Rhodesia is experiencing in selling exports—mainly attributable to international economic considerations rather than to economic sanctions as such. The country's problems have been compounded in recent months by two developments: First, the severe rains which are likely to reduce sharply tobacco and cotton yields. Many crops have been destroyed by flood waters and both the cotton and tobacco crops will be down in volume despite increased plantings.

Secondly, the tightening of economic sanctions against Rhodesia at the end of last year by the Swiss Government appears to have aggravated problems.

Business sources believe the lower quotas will further imperil many existing businesses—especially the smaller ones. They already have their backs to the wall because of depressed consumption, and military call-up (which affects all businesses).

If there is a light on the horizon though, it is the position of

Zambia. Observers here believe their views on the possibility of a further round of talks between the shaky Zambian economy could force President Kaunda to the PF and the two Rhodesian take a more pragmatic line based nationalists, Bishop Muzorewa and Rev. Sithole, who signed an internal settlement with the Rhodesian Government by Mr. John Mwanakatwe, with the Rhodesian Minister of Finance, 10 days ago.



Co-leaders of the Rhodesian Patriotic Front, Mr. Robert Mugabe (left) and Mr. Joshua Nkomo.

that the country was on the brink of economic collapse has encouraged some observers here to hope that President Kaunda may be willing to pressurise Mr. Joshua Nkomo of the Patriotic Front to return to Rhodesia to contest the planned December elections.

Our Foreign Staff adds: Mr. Joshua Nkomo and Mr. Robert Mugabe, joint leaders of the Patriotic Front (PF), arrived in London yesterday for talks with Dr. David Owen, the Foreign Secretary.

Although the meeting is at the request of the two nationalists, Dr. Owen is expected to seek

There is little optimism in Whitehall that such talks can be held speedily, especially as in talks with Mr. Cyrus Vance, the U.S. Secretary of State, at the week-end the PF leaders are believed to have rejected any sort of conference with the so-called internal leaders.

Dr. Owen may face an additional complication this week when Chief Chirau, also a signatory to the Salisbury agreement, tries to see the Foreign Secretary. The Chief and his party have been excluded from recent British settlement initiatives on the unspoken grounds that they are stooges of the Smith regime.

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## OVERSEAS NEWS

## TUNISIA

## January violence leaves anxieties

By Margaret Hughes, recently in Tunis

TUNISIA IS anxious to reassure the outside world that stability has been restored following the outbreak of violence on January 26—the day Tunisia's first-ever general strike was called by Mr. Habib Achour, leader of the General Union of Tunisian Workers (UGTT). Tunisia's sensitivity to outside opinion derives from its need to attract foreign investment and finance to achieve the ambitious targets of its five-year plan (1977-81). It is still too early to judge whether or not Tunisia will succeed in restoring international confidence. Certainly there are few visible reminders of "Jeudi Noir" as January 26 is now remembered.

The situation nevertheless remains fragile. Several issues remain unresolved, giving rise to rumour and uncertainty. Not everyone shares the government's conviction that now the escalating unrest of the past year has finally come to a head, life can get back to normal.

Tunisians are still shocked by the violence which disrupted their normally peaceful lives. During the street fighting many people were killed—the official figure is 46 though the total is reputed to be nearer 300.

Altogether over 1,200 people were arrested both in the streets and at home, though no official list has been published. Many were immediately released. Many more were sentenced to between six months and six years imprisonment.

But the key figures have yet to be charged. The number of those officials said to be under arrest—preventive detention—varies from 40 to 100 but include Mr. Habib Achour and ten of his 12-man executive bureau.

Mr. Hedi Nouria, the Prime Minister, claims there is "absolute proof" that the strike was politically motivated. Few argue with this claim. Even those who believe there were sound reasons for the social unrest concede that in the latter stages this has taken on the colour of a political strike. This is hardly surprising given that the UGTT has been the only cohesive opposition to the Government. No political parties have been legalised apart from the ruling Destour Socialist Party (DSP) since 1966.

Mr. Nouria and his ministers are convinced that the strike was a premeditated attempt to overthrow the Government. It was a threat with which the Government took seriously. Having suffered five ministerial resignations in December over the dismissal of Mr. Tahar Belkhouja, the Minister of the Interior, it could hardly do otherwise.

The UGTT now has a new general secretary, Mr. Tadjid Akid, an old UGTT hand and a member of Mr. Achour's executive. Mr. Akid and ten new executive members were elected at an extraordinary congress on February 25 after the UGTT's statutes were changed so that the 13-man executive, rather than the 450 congress delegates, elected the general secretary, while it is claimed that the congress delegates themselves were designated "advisors" rather than elected to attend.

At the same time the Government is planning to remove the "potential mobs of violence"—the young jobless—which it claims are used by political activists. It is working out a Service Civile obligatoire where these young people will be conscripted to work in factories or in agriculture where they will stay until they find alternative jobs.

Dispersing any potential opposition is merely a temporary solution. The tragedy is that in spite of the relative freedom that Tunisians enjoy compared with their Arab neighbours, political ambition has been declared "because of the one-party political system." Mr. Nouria says this is not so by law—only the Communist Party is banned and anyone else is free to form a party.

In practice, it appears impossible to form a legal opposition party. It has taken the Social Democrats two years to obtain the necessary authority to publish a weekly newspaper, *Al-Ahram*, as a platform for their ideas and an exchange of views. Even then each issue has to be vetted by the Ministry of Information and one issue—just after January 26—was banned, while the paper is facing legal action after only two months of publication.

The present five-year Presidential term has only some 18 months to run. President Bourguiba, who earlier declared himself President for life, has appointed the Prime Minister as his successor who inherits the position for the duration of the Presidential term.

The deterioration in the President's health, and he is in his late 70s, has raised speculation that he may die before the end of the present term. This would mean that Mr. Nouria would only be President for a matter of months until the elections when the presidency should in theory be thrown open to other candidates. As they have to be approved by the DSP, contenders outside the party hold little hope of being accepted as candidates.

## Begin says Israel will be revenged on guerillas

BY DAVID LENNON

TEL AVIV, March 13.

"ISRAEL WILL amputate the arm of evil," Mr. Menachem Begin, the Israeli Prime Minister, declared today. "We will do what is necessary to defend this small nation with all the means at our disposal," he told the Knesset (parliament) this afternoon.

Earlier the Cabinet met in special session for the third consecutive day. They discussed Saturday's raid by Al Fatah guerillas.

Mr. Begin made it unmistakably clear that Israel will retaliate for the Palestinian raid, reiterating that "the days have passed when Jewish blood can be spilled with impunity."

He called on the Western nations to close the Palestine Liberation Organisation (PLO) offices on their territory and to expel the PLO representatives.

The Soviet Union was singled out for bitter denunciation by the Premier, who asked: "What was the chairman of the killers, Yasser Arafat, negotiating with the Russian leaders in Moscow recently?"

He said Israel had learned that in recent months the Soviet



Mr. Menachem Begin

bloc countries have been conducting dozens of courses for Fatah members. "The USSR trains and equips the killers who want to wipe out the remnants of our people," he declared.

The Prime Minister said there had been acts of terrorism by Fatah in the hijacked bus. Some had grabbed the weapons of the terrorists, he said, and may have killed five of them.

Mr. Begin announced that two committees would be set up: one military and one civilian, to study the events of Saturday. This was apparently decided because the Fatah group was able to land unhindered and remain unhindered for over an hour along the country's busiest highway.

He also expressed disappointment at the failure of any of Israel's neighbours to condemn the attack. The army spokesman announced today that the final death toll was 36 Israelis dead and 82 injured, eight of them seriously. In addition, nine terrorists were killed and two captured.

Commander Haim Tavori, the Police Commissioner, said that it was now certain that there was only one human terrorist and that she had died in Saturday's battle. The Cabinet met this morning in an extraordinary session, but no details were revealed about what was said.

## Palestinians reinforce S. Lebanon

TYRE, LEBANON, March 13.

MORE THAN 200 Palestinian guerrilla reinforcements have entered South Lebanon port informed sources said today.

They said the extra men were brought in yesterday, apparently to counter any Israeli commando attack which they believe could follow the Palestinian raid between Tel Aviv and Haifa on Saturday.

The reinforcements belonged to Sa'iq, a guerrilla group led by Syrian officers, they said. The city, controlled by Palestinian forces and the Lebanese Leftist allies, is an important entry point for arms shipments.

It is also surrounded by big Palestinian refugee camps and guerrilla bases are concealed in nearby hills.

The area was tense but quiet today as residents braced themselves for what they fear will be inevitable Israeli retaliation.

Schools were closed and there were frequent patrols along the coast by guerrillas in jeeps mounted with heavy machine guns. In the village of Nakoura, 15 miles south of here and only two miles from the Israeli border, Palestinian guards said the area was very dangerous.

Meanwhile in Tel Aviv British

Ambassador Mr. John Mason today described his feelings when he learned that the Palestinian guerrillas who landed in Israel at the weekend had wanted him as a hostage to accompany them out of the country.

"When I heard they wanted me as a hostage, I locked up the dog in the house," Mr. Mason said. The 11 guerrillas, brought with them a letter written in Hebrew and containing a list of demands in exchange for the hostages they hoped to collect.

## More protests in Chinese factories

By Yvonne Preston

CHINA'S AMBITIOUS ten-year economic development programme continues to be threatened by serious factional disturbances in some of the country's key factories. A week-end report in the official People's Daily newspaper describes a "ballooning" in a ballbearing factory in Kansu Province.

More serious still for China's modernisation policies, the troubles were said to have been fomented and supported by leading officials of the provincial machine building bureau.

The Factories Party Committee backed by senior provincial bureaucrats according to the report continued to "suppress the workers" and promote the Leftist policies of the Gang of Four.

As recently as last September, the committee, with a record of witch-hunting "capitalist roaders" and overthrowing "veteran cadres" during the Gang's pre-revolution, arbitrarily arrested a woman worker.

Sydney Morning Herald

## Citicorp decision discounted

By Quentin Peel

JOHANNESBURG, March 13. BANKING sources in South Africa today discounted any immediate adverse effect on the country's economy from the decision by Citicorp to stop loans to the South African Government.

The sources point out that the Government is already virtually unable to raise capital in the international market, and certainly not for longer than the minimum redemption periods, up to three years, it has. It has, however, been able to fund virtually all its capital requirements during the past year from the domestic market.

Citicorp has been one of 11 major U.S. banks lending to the South African Government and parastatals in the past. Although officials here would not give any details, a recent U.S. Senate report said the bank had participated in syndicated loans, mostly to the Government and its agencies, totalling R895m. (\$390m.) between 1974 and 1976.

## Syria stays silent over raid

By Louis Fares

DAMASCUS, March 13. AS THE state-controlled Damascus Press came out in support for the weekend Palestinian raid into Israel's heartland, Syrian Government officials are maintaining a strict silence and declining all comment on the operation.

The media response was described by Western diplomats as "tight." There is evident concern here that the Syrian Government is anxious not to take responsibility or offer an excuse for Israeli charges against it.

The Press here has qualified the operation as a "daring operation." Al-Basrah, the organ of the ruling party, said that it had come as a "reminder" to all those who want to forget the Palestinian cause and the fact that no peace in the region can be attained without recognition of the legitimate and inalienable rights of the Palestinian people.

## Ethiopian advance continues

BY JOHN WORRAL

ETHIOPIAN forces, supported by Russian and Cuban mechanised units, are advancing rapidly through the southern and eastern Ogaden, mopping up isolated pockets of Somali guerrillas and regular troops.

In one sweep, the Ethiopians reached the town of Dolo on the Somali border and only a few miles from the Kenyan town of Mandera.

Among the towns and villages retaken during the week-end, according to the National Revolutionary Operations Command in Addis Ababa, are Segge, Qabridaaba, Wardheer, Aware and

Bokol Mayo. These towns have been brought under the "full control" of Ethiopian regular and militia forces.

There have been no communications from the Somali authorities in Mogadishu for days, but sources say the Somalis, some of their units broken and their men scattered, have virtually evacuated the Ogaden, which they invaded only eight months ago.

Meanwhile, there are signs that the United States is increasing its diplomatic image in Somalia, with considerable additions to its embassy staff. Four

new officers dealing with aid have been appointed to the embassy, and one new political officer.

U.S. sources say that the American aid programme is to be expanded, and may include defensive weapons of Somalia, a commitment not to dislodge the international boundaries of Ethiopia, Kenya or Djibouti.

The Americans kept a low profile in Somalia during the presence of the Soviet forces, who were asked to leave by President Barre last year.

## SOUTH KOREAN ECONOMY

## Combating protectionism

BY PETER WEINTRAUB IN HONG KONG

FEW developing countries have more to lose from protectionism than South Korea. The country's rapid economic growth over the past few years has been based largely on exports, and with worldwide annual sales now over \$10bn, its foreign exchange reserves have risen to about \$4.5bn, compared with only about \$3bn at the end of 1976.

Yet in spite of the impressive export performance, Seoul has continued to stick to a restrictive import policy. Purchases last year totalled about \$10.5bn. (The balance of payments was in the black for the first time because of high invisible revenues) but the rate of growth for imports lags behind that of exports. By the end of this year, the Government expects foreign reserves to have passed the \$5bn mark, a sure indication that no early substantive import liberalisation is envisaged.

Resistance to import liberalisation stems from two principal considerations. Most important it is argued, is the domestic business community, from whom the Government of President Park Chung Hee derives a good measure of support, is still unable to compete successfully against foreign manufacturers eager to flood Korea with consumer durables.

One of the implications of the restrictive import policy is already clear. Growing foreign

exchange reserves added significantly to last year's 40 per cent money supply growth and are seen as one of the principal reasons for the current 12 per cent inflation rate. The Government is making efforts to control the growth of money supply but because no substantive measures to liberalise imports have been taken the main emphasis has been on reducing foreign exchange inflows through restricting the lending activities on foreign bank branches in Seoul.

The bias against import liberalisation has another side to it which in the long term could prove even more harmful to South Korea than inflation. Even as Korean officials criticise the protectionism of the West, their own resistance to reciprocal purchases leaves them vulnerable to the same charge and could be used to justify even sterner protectionist measures in future.

It is, perhaps, for this reason that Seoul has recently hinted that it intends to move towards import liberalisation by allowing more food and raw material imports, and reducing barriers against some capital equipment purchases. Yet many foreign observers are convinced that the programme is more a public relations exercise than a real effort towards trade reciprocity.

The Ministry of Commerce and Industry sees its principal con-

stituency as the domestic business community and as a result can be expected to lobby strongly against any major moves to relax import restrictions. The Ministry of Finance also will resist import liberalisation, because it is convinced of the need to build up foreign reserves. So far, only a few steps have been taken with responsibility for long range economic forecasting, is believed to be urging an expansion of purchases.

The logic appears to be that in order to blunt the impact of protectionism, Seoul must buy more foreign machinery to produce industrial products immune from present restrictions imposed by the West. At the same time, the board probably sets the manufacture of these products as a requirement for continued domestic growth.

At this point, the best guess is that import liberalisation will continue to be very much of a secondary priority for the South Korean Government at least until the end of 1978. By that time foreign exchange reserves may have grown to a level sufficient to allay the fears of the Ministry of Finance. If the Ministry of Commerce and Industry can be convinced that domestic business can compete against goods from abroad, it too could give the go-ahead to a substantive scheme of import liberalisation.

## AMERICAN NEWS

## THE STABILITY OF THE DOLLAR

## Carter at the crossroads

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON, MARCH 13

THE CARTER Administration has been saying for some months now that in marking down the dollar, the foreign exchange markets have been ignoring "fundamentals." The complaint has much justification to it. But there is another fundamental which has not been introduced into the equation that cannot be overlooked even by the President's supporters—whether or not Mr. Carter can get things done.

Suddenly, a series of disparate yet inter-related problems is coming to a head to test his leadership qualities severely. If he wins enough of them, as Mr. Robert Strauss, his resident political expert, claimed yesterday that he would, then confidence will be restored and the dollar, inter alia, will rise. The consequences of failure were not touched upon by Mr. Strauss. The state of play on the salient items looks roughly like this:

Dollar: Once again the Administration seems to have made the mistake of allowing expectations to be built up too much. It was one thing to smooth over differences on a variety of subjects with West Germany. It was entirely another for Mr. Carter to let slip at his Press conference last Thursday that the two governments were planning additional measures to calm the foreign exchange markets.

Rumours, which the U.S. Treasury (but not apparently, its German counterparts) tried vainly to discourage, ran wild. The inevitable result that today's market will rise as more of a mouse than it was supposed to be.

As Mr. Anthony Solomon, the Treasury Under-Secretary, found out to his cost in Paris last month, it is not easy to soothe the markets in their current frame of mind. The U.S. is firmly set against internal deflation and protectionism and is deeply wary of engaging in heavy foreign borrowing. It also seems to have concluded that, in mending its German fences, it must not expose the federal republic to do more on the domestic economic side. Since marshalling additional financial resources to protect the dollar is impossible, no one, all eyes are turned to the policy.

The Energy Bill: This now possesses huge symbolic importance. In whatever form it emerges—if it does emerge—it will have minimal impact on oil imports for a couple of years. The Energy Bill is still in deep trouble in Congress. Senator Russell Long of the Finance Committee has pronounced the well-head tax on crude oil dead, and at present, few would quarrel with his judgment.

A tortuous compromise on natural gas deregulation and oil pricing has been worked out, but day.

With relations between Capitol Hill and Dr. James Schlesinger, the Energy Secretary, fractious at best, the impression exists that if anybody is calling the tune on energy it is such senators as Long and Jackson, not the Administration.

The Panama Canal: But the balance could be changed if the Panama treaties are approved by the Senate. The first key vote on the neutrality pact is on Thursday. This has now become the

Bonn, March 13. MR. JAMES CALLAGHAN, the British Prime Minister, said today that measures due to be announced by the U.S. and West German Governments would boost confidence in the dollar.

Mr. Callaghan said here that Herr Helmut Schmidt, the West German Chancellor, had briefed him on the proposed bilateral deal for the U.S. currency during six hours of talks last night. "I am certain they will be of assistance and they are something to build on... they should do quite a lot to allay uncertainty on foreign exchange markets," he said before returning to London.

Questioned on whether Britain would be taking part in moves to put new life back into the dollar, Mr. Callaghan said: "The matter is not happy to consider, but I don't want to say any more."

He said that his talks with Herr Schmidt, which took place at short notice at Britain's request, had covered world economic problems, disarmament, the situation in the Horn of Africa, the Middle East and East-West detente.

It has taken three months to produce a tentative agreement along lines that were on the table before Christmas. Even if the well-head tax is dropped from the package, the Congressional ratification process is far from complete.

Increasingly, Administration sources are speaking of the necessity for the President to present the union leadership impose additional levies on imported oil, particularly if the well-head tax does die. The word is that such a decision may be forthcoming "within the next few weeks," depending on developments in Congress. But

Foreign Affairs Postscript of Mr. Begin's visit because of the week-end massacre in Israel has merely put off the Tishbi day when an intractable problem has to be confronted. But the PLO raid has patently reduced the leverage which the President can bring to bear in the negotiations. It has certainly made more difficult the task of winning approval for the arms sale package. Failure to deliver the arms will not improve relations with Saudi Arabia, in particular, which could have further ramifications for the dollar. Equally, the President's standing with the U.S. Jewish community, with its considerable clout in Congress, is too low for comfort.

The President also faces a test on Soviet and Cuban involvement in the Horn of Africa.

The White House staff: The hot gossip is that a big reshuffle is in the offing, perhaps accompanied by the inclusion of new talent. Mr. Hamilton Jordan, the political counsel, whose social peccadilloes have, if anything, increased the President's public affirmations of confidence in him, is said to be mulling this effort.

Too much still arrives on the President's desk for revolution, which is partly Mr. Carter's own fault and partly reflects deficiencies in the White House staff. There is no suggestion of immediate Cabinet changes pending.

In the background is the knowledge that the Congressional mid-term elections will take place in November. This will dissuade Representatives from getting too involved in controversial subjects. A variety of domestic measures, such as welfare and civil service reform, are likely to be held hostage as a result.

The specific dollar measures announced in-day are just part of this complex mosaic. It is true that there is now a greater awareness of the dollar problem than there was only a few months ago—as the Administration's willingness to tap its resources at the International Monetary Fund demonstrates.

But it is just as true that, if what is needed to help the dollar is evidence of Presidential leadership and Presidential success, then that could be provided on one of a number of matters which may not be causally connected.

It is true that the dollar is in a state of flux, but it is not in a state of collapse. The dollar is still the world's reserve currency, and it is still the world's unit of account.

The Fed cast its bread on the waters, and can now scoop up the return. The second advantage—at least from the point of view of the dollar—is that the exchange risk is, as it were, on the other foot. The Bundesbank, or any other central bank whose currency is used to support the dollar, winds up holding dollars rather than a claim to be repaid in its own currency.

If the effort to support the dollar fails, it is the lender who carries the loss; but if it succeeds, he shows a profit. A swap, is, thus, rather a firm declaration of faith.

Insists on holding all its bets on the value of its own currency in this way may be thought to have little faith in its own cause.

The U.S. declaration of willingness to incur foreign cur-

rency debts with the IMF as part of the present operation is thus an admission that swaps alone are not enough in psychological terms, even if they are apparently adequate financially.

The most worrying point about the present arrangements for central bankers outside the U.S. is that interventions may weaken their own domestic monetary control. The sales of Dollars—by the Bundesbank, for example—may be favourable to the Fed in New York but just the same effect on interest rates in Frankfurt and London, and on potential monetary growth, as similar purchases at home. It was the difficulty of controlling the consequences which drove Britain to float freely in November.

All the same, the speed and informality of a swap arrangement seem to retain an irresistible attraction.

## Swaps have become international habit

BY ANTHONY HARRIS

THE USE of central bank swap arrangements was started almost exactly 17 years ago under the aegis of the International Monetary Fund. The first of the long series of sterling crises which led to the devaluation of the pound six and a half years later.

A swap like any other loan, is a way of buying time; the interval between the 1961 swap—the first of many—and the subsequent devaluation suggests that, at least in this case, a good deal of time could be bought in this way.

This emergency device has now become something of an international habit.

The arrangement of swaps, which central banks exchange holdings of each other's currencies, rather than of straight currency loans was to some extent a new device, partly necessary to avoid the need for Parliamentary (and notably U.S. Congressional) approval, and partly from a desire to increase the total

sum of world reserves. Since reserves are a measure of the liquid resources available to central banks, and not of their net creditor position, a swap increases the reserves of both contracting parties, rather than transferring reserves from one to the other.

It seems incongruous that such a device would be invented at the moment, when the total of world reserves has been growing at a rate which alarms many central bankers.

However, as a practice hallowed by use, it has its advantages. The first was probably not foreseen by the central bankers of 1961. An agreement to exchange currencies is not only a useful disguise for a loan, but it can be used by either party. By far the greater part of the \$22.15bn. now available to the U.S. authorities under swap agreements is the counterpart of help offered by the Fed in the past to other

central banks under pressure. The Fed cast its bread on the waters, and can now scoop up the return.

The second advantage—at least from the point of view of the dollar—is that the exchange risk is, as it were, on the other foot. The Bundesbank, or any other central bank whose currency is used to support the dollar, winds up holding dollars rather than a claim to be repaid in its own currency.

If the effort to support the dollar fails, it is the lender who carries the loss; but if it succeeds, he shows a profit. A swap, is, thus, rather a firm declaration of faith.

Insists on holding all its bets on the value of its own currency in this way may be thought to have little faith in its own cause.

The U.S. declaration of willingness to incur foreign cur-

## Hopes in coal strike pinned on new talks

By Stewart Fleming

NEW YORK, March 13. WITH NO SIGN yet of a widespread return to work by striking coal miners, the chances of settlement to the 99-day-old dispute are pinned on renewed negotiations in Washington between the United Mine Workers' union (UMW) and the Bituminous Coal Operators' Association (BCOA).

Reports of the talks continue to suggest that progress towards a new agreement is being made. Some observers are suggesting that the negotiations will run from the beginning of July.

While the union leaders accept that there is very little scope for pay increases because of the municipal financial crisis, they are under intense pressure from their members and are being forced to adopt a militant approach at the start of negotiations with the city.

Mr. Victor Gotbaum, who is chairman of the coalition of municipal unions, says some clue as to the extent of rank and file pressures when, at the week-end, he blasted the police leadership for "raising the level of expectations instead of levelling with the cop on the beat."

The UMW has put forward a new proposal which would reduce the initial hospital payments by miners. Under the proposed changes in the health care system, it would go some way towards levelling negotiations between miners who retired before 1974 and those who retired later. In return companies are seeking new production incentive proposals.

Significantly, the industry's new negotiating team includes no representatives from the steel companies, such as U.S. Steel, who have their own mines and have been taking the toughest stance in the talks. Both sides say there is an improved atmosphere at the bargaining table, partly because of the change of personnel in the negotiating teams, and partly because neither the UMW nor the BCOA wants to see the talks disintegrate into local, instead of national, wage negotiations.

A sign that agreement might be near will be when the union calls its bargaining consultant back to Washington. The council must approve a proposed settlement before it can be put to the 160,000 miners for a vote.

Early reports from the coal fields suggest that so far predictions that UMW members would defy President Carter's back-to-work order are proved correct.

## NEW YORK CITY UNIONS

## Split over pay negotiations

BY JOHN WYLES

ENDURING friction between union leaders of the 290,000 employees of the city of New York has been exacerbated by the new chief negotiator for the city's policemen, whose services have been obtained for \$750,000 a year.

The Patrolmen's Benevolent Association has withdrawn from the coalition of unions which is jointly seeking to negotiate a new contract for municipal employees which will run from the beginning of July.

While the union leaders accept that there is very little scope for pay increases because of the municipal financial crisis, they are under intense pressure from their members and are being forced to adopt a militant approach at the start of negotiations with the city.

Mr. Victor Gotbaum, who is chairman of the coalition of municipal unions, says some clue as to the extent of rank and file pressures when, at the week-end, he blasted the police leadership for "raising the level of expectations instead of levelling with the cop on the beat."

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Early reports from the coal fields suggest that so far predictions that UMW members would defy President Carter's back-to-work order are proved correct.

Mr. Gotbaum and his colleagues are obviously fearful of the impact on their 250,000 members of the Patrolmen's Benevolent Association. They claim that its members' pay should be raised from an average \$17,588 a year to the \$21,000 which has been secured by arbitration for policemen in nearby Suffolk and Nassau counties. Claiming the credit for these awards is Mr. Richard Hartman, senior partner in a Long Island law firm, who has now been hired by the New York City PBA to handle all of their legal affairs, including pay negotiations, at a fee of \$750,000 a year.

The municipal unions have been incensed over the past few days by Mr. Hartman's public stance that a pay rise of more than \$3,000 per year for policemen is entirely reasonable.

Talks on the policemen's claim open to-day, and the municipal unions will pick up the threads of their negotiations extremely acrimonious meeting with city officials on Friday. The unions are still pressing the

city to withdraw its demands that the unions forego a number of established payments and work practices. What is unclear is the extent to which the public bemoaning of the city and its unions is designed for the consumption of city workers, who have to be convinced that their unions have made the best of a bad job, and for the Congress, whose disapproval on further financial aid for New York may be favourably influenced by a tough negotiating line by the city administration.





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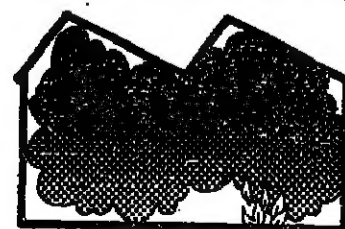
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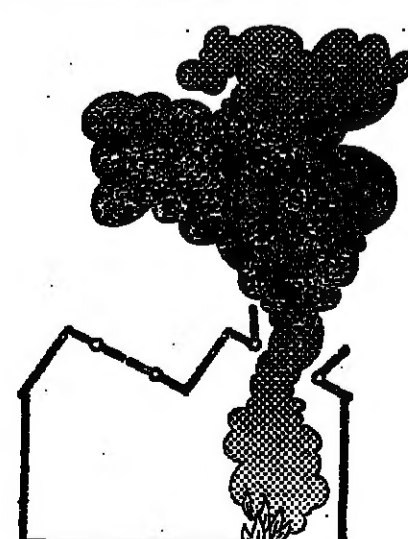
In 1976 fire cost Britain £232,000,000. This year it may be your turn to pay.



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## WORLD TRADE NEWS

## N. Zealand hits out at Japanese

By Dai Hayward  
WELLINGTON, March 13.  
IN A BITTER, strongly worded attack on Japanese trading activities, the New Zealand Prime Minister, Mr. Robert Muldoon, has suggested there should be "a concerted effort by all Japanese trading partners to tell the Japanese Government they have had too much of a good thing" and demand more co-operation.

Mr. Muldoon criticised what he called "commercial imperialism" and blind self-interest by Japan. The Japanese Government seemed oblivious that trade was a two-way street, Japan seemed to be prepared to respond to force.

● The New Zealand steel industry has won its first orders for 3,000 tonnes of steel wire rod for South Korea. It has also been given a second order for 2,600 tonnes of steel reinforcing rod from the People's Republic of China.

Both orders, won by the Government-owned NZ Export-Import Corporation, will be filled by Pacific Steel, which has two hot rolling mills in Auckland.

New Zealand regards the order from Korea, a leading Asian industrial nation and a big user of steel, as particularly important. Traditionally Korea has got her steel supplies from the U.S., West Germany or the Soviet Union.

The follow-up order from China has actually been placed before a first trial shipment of 2,000 tonnes ordered late last year has actually been delivered.

The company is also filling an order of 3,000 tonnes of steel wire rod for Saudi Arabia.

## Shipyard chief asks Tokyo for better buyers' credit

BY DOUGLAS RAMSEY

A JAPANESE shipbuilding executive has asked the Government to improve the terms of credit granted to foreign buyers placing orders with Japanese shipyards.

Mr. Hirofuro Nemoto, managing director of Ishikawajima-Harima Heavy Industries (IHI), said in an interview published today by the Daily Shipping and Trade News that Tokyo should provide "relief measures" to foreign shipowners to "prevent the cancellation of outstanding new building orders from overseas."

Mr. Nemoto also confirmed that the Japan Shipbuilders' Association (SAJ) has rejected a request from Greek shipowners for improved terms on their orders. The Greeks, according to Mr. Nemoto, asked the SAJ "to take such steps as the lowering of ship prices, chiefly for vessels already ordered, the modification of payment terms

and the postponement of ship delivery. But the SAJ notified the shipowners' organisation that it cannot accept the request."

IHI's managing director pointed out furthermore, that "similar requests are flowing in from other foreign shipowners." He disclosed that "more than half" of IHI's backlog of some 100 F series vessels ordered from abroad are the subject of talks with owners seeking price cuts, delivery delays, or cancellations.

Although urging the Japanese Government to give more favourable terms to foreign shipowners for new orders, Mr. Nemoto admitted that "to keep new buildings in our hands, we have no choice but to agree to share the expected losses with them, say, on a 50-50 basis, or to delay deliveries or to make other concessions."

Mr. Nemoto insisted: "The ex-

isting lending terms of the Export-Import Bank of Japan are totally unattractive in the eyes of foreign shipowners."

However, he did not indicate what sort of terms Eximbank might offer for ship export contracts without contravening the OECD gentlemen's agreement on export credit. At present it is understood that most new building contracts are accorded the maximum credit terms allowed under the OECD pact (in the case of Greek owners, 70 per cent. deferred over seven years).

Mr. Nemoto said he hoped IHI will manage to maintain at least at 40 per cent. rate of shipyard operation in fiscal 1978, and predicted that the February order of an 87,700-dwt tanker by Mr. Ravi Tikko's Globtek Tankers Neptune of the United Kingdom might be the start of a new wave of orders for medium-sized tankers.

## Oil made three-quarters of U.S. deficit

WASHINGTON, March 13.  
The U.S. trade deficit with oil-exporting countries in 1977 was \$21.9bn, accounting for more than three-quarters of the total U.S. trade deficit, according to Department of Commerce figures.

In 1976 the deficit with oil-exporting countries was \$14.7bn, and the largest oil deficit in 1977 was with Nigeria. The U.S. exported \$988.3m. worth of goods to Nigeria and bought

\$6.1bn. of mostly crude oil, creating a deficit of more than \$8bn.

The U.S. ran a \$8.9bn. deficit in trade with Arab nations and Iran in 1977, more than double the deficit in 1976.

The largest deficit with an Arab country was \$3.5bn. with Libya. The U.S. exported \$3.13m. of goods to the Libyans but bought \$3.5bn. of oil.

The U.S. ran up a deficit of \$2.8bn. with Saudi Arabia, sending \$3.6bn. of goods to that country, importing \$6.4bn. worth of oil.

Trade with Iran was almost in balance. The U.S. exported \$2.7bn. worth of goods to Iran and imported \$3.5bn. worth of oil.

U.S. deficits with Indonesia were \$2.7bn., Algeria \$1.1bn. and the United Arab Emirates \$1.1bn.

## Turks open talks with Russia

By Metin Muslu

ANKARA, March 13.  
TALKS OPEN here between Turkey and the Soviet Union next Wednesday on the 1978-79 trade protocol that will regulate foreign trade between them, based on clearance agreements, the Foreign Ministry said.

Trade between the two countries in the previous trading year was worth more than \$100m.

Also during the discussions, lists of goods will be compiled that Turkey will export to the Soviet Union in payment of credits and interest. There will be a separate list of goods that the Russians will receive in exchange for the equipment supplied for the Iskenderun steel mill on the Mediterranean.

Meanwhile, talks opened here today between the two states on marking their joint maritime border in the Black Sea.

## EMI division in £2m. deals

CONTRACTS WORTH nearly £2m. have gone to EMI Sound and Vision Equipment, mostly for export.

They include sales to Nigeria worth nearly £1.5m., comprising a £1m. three-colour camera television outside broadcast vehicle for Nigerian TV, and 12 radio outside broadcast vans, worth £400,000, for the Nigerian Broadcasting Corporation.

The company has also secured a contract worth £435,000 from the BBC to design, supply, and install antenna tuning equipment.

## Substantial orders from India expected during Dell visit

BY K. K. SHARMA

NEW DELHI, March 13.

SUBSTANTIAL orders for British products are expected to be imported substantially to the growing foreign exchange reserves for development of the economy. When finalised, orders for British companies will run into many millions of pounds but no firm figure is available at present.

The British delegation to the committee's meeting is being led by Mr. Edmund Dell, Secretary of State for Trade, who pointed out firmly that the Indian Government must make positive decisions to reduce the trade imbalance which is running heavily against Britain.

He is reported to have presented figures to his Indian counterpart, Mr. Mohan Dhar, to show that British goods were competitive.

Mr. Dhar pointed out that the imbalance in bilateral trade had been reduced in 1977 to £105m. from £150m. in 1976 but other factors and not because the Indian Government had taken deliberate measures to increase imports from his country.

Both agreed to examine carefully the question of the action of tea in London after Mr. Dhar said recent official reports in Britain and India had shown that the auctions were not in the interests of either country.

## Angola gets Cuban export aid

BY HUGH O'SHAUGHNESSY

CUBA IS helping the Angolan Government with international marketing of some exports and buying some imports, according to diplomatic sources in Havana.

The Cuban authorities have a considerable expertise in the commodity markets, especially sugar, where Cuban exports are important. Cuba is also a small exporter of coffee and a growing seller of citrus.

That expertise is believed to have been put to work for the Angolans, whose ability to obtain the best prices for some products has been harmed by recent turmoil. The Cubans are thought to be giving particular attention to marketing Angolan

coffee, which is still plentiful despite the disruption caused by the fighting.

The Cuban state trading organisations are understood to be ordering in their own names goods that are subsequently shipped to Angola. Some European suppliers seem to prefer dealing with Cuban buyers rather than representatives of the country's economic problems.

Although Cuba has had severe difficulties with imports after the collapse of the international sugar price from the record levels of 1973-74, its international credit is bolstered by its full signed an agreement with membership of Comecon.

## GATT forecasts modest growth in world trade

BY DAVID EGLI

GENEVA, March 13.

WORLD trade in the first half of the current year can be expected to increase modestly, according to the General Agreement on Tariffs and Trade (GATT).

It notes that the slowdown which occurred in the second half of last year can be reversed only gradually and that protectionist measures introduced in recent months inhibit the expansion of trade both directly and also indirectly "by creating uncertainties regarding conditions of market access in the future."

Although the value of world trade last year, set at some \$1,150bn., increased by about 13 per cent. in dollar terms—roughly the same as in 1976—GATT notes that world trade has decelerated sharply in volume terms.

Here the increase last year was a mere 4 per cent., compared with 11 per cent. in the previous year. The overall figure reflects in particular a marked levelling off in trade growth in the second half of the year.

The difference between growth in value and in volume represents a 9 per cent. increase in dollar unit values in world trade, compared to a 2 per cent. rise in 1976.

But, in turn this statistical

## Panther output to rise

BY STUART ALEXANDER

A MAJOR increase in production is being planned by Panther Westwinds, the Surrey-based specialist car manufacturer, to meet demand in the United States.

It is holding talks with the U.K. and French departments of industry about a new plant which, initially, will produce about 1,000 of its Lima sports cars a year. Alternatively Panther may join with an established car producer in Belgium or France to use existing line production capacity for the cars.

The decision is expected in about four to five weeks and if it were to co-operate with an existing manufacturer.

Mr. Bob Jankel, founder and managing director of Panther, said that the company or country coming up with the best package would win.

Production is to be boosted to between 5,000 and 10,000 a year within two years with some of the cars earmarked for Japan and Australia, where Panther is already established. The money for the project was raised in the United States when the importer there, Buckingham Motor Imports, went public. But Mr. Jankel said yesterday he was hopeful that the company would be required to put up only a minimal investment, particularly if it were to co-operate with an existing manufacturer.

## Swiss phone experts link

BY JOHN WICKS

ZURICH, March 13.

EXPORTS OF Swiss expertise in telecommunications are to be promoted through a joint effort by Radio Schweiz, an affiliate of the Swiss post office, and the private consortium Telesuisse.

Several projects are being developed under the trade name Telesuisse, among them two regional communication satellite systems, television production and telephone-exchange centres and a telex and telegram network.

Companies belonging to Telesuisse are: Bonnard et Gardel (Lausanne), Compagnie d'Etudes de Travaux Publics (Lausanne), Elektrowatt Ingenieurunter-

nehmung (Zurich), Eneh and Berger Bern, Gruner (Basle), Uffice d'Ingenieria Magna (Locarno), Motor-Columbus Ingenieurunternehmung (Baden), Societe Generale pour l'Industrie (Geneva), and Suisseletra (Basle).

● The Swiss engineering company Landis and Gyr, of Zurich, and Hindustan Machine Tool International have jointly received an order from the Algerian state gas and electricity corporation to equip two meter factories at Algiers.

The plants will produce household meters and have a contract value of some Sw.Frs.12m. Landis and Gyr will also provide a training centre.

## U.K. sells Trinidad more

BY DAVID RENWICK

PORT OF SPAIN, March 13.

TRINIDAD AND Tobago bought British goods worth \$97m. in 1977: £23m., or 31 per cent. more than the amount imported in 1976.

The increase was mainly due to higher sales of British motor vehicles of all kinds, including cars, trucks and buses, most of which are shipped to Trinidad in CKD (completely knocked down) form and assembled in local factories. Some £20m. or more than a fifth of total sales fell into that category.

Other important British exports to Trinidad and Tobago were electrical machinery (£3,890,000), distilled alcohol, mainly whisky (£3,170,000), milk (£1,8m.), and knitted fabrics (£1m.).

Sales of British goods to Trinidad and Tobago accounted for 49 per cent. of all British exports to the Caribbean Community and Common Market of higher prices obtained for British exports to the Common-

wealth Caribbean territories (not all of whom belong to CARICOM) and 26 per cent. of all exports to the entire Caribbean (including Puerto Rico and the French and Dutch islands).

The value of Trinidad and Tobago as a market for British cars in particular is illustrated in the fact that between 1975 and 1977, sales of U.K. passenger cars increased from 4,474 to 7,457.

For its part, Trinidad and Tobago exported goods worth £30m. to Britain last year, a drop of £18m. compared with 1976.

That was caused by a decline in sales of Trinidad petroleum products, which decreased from £22m. in 1976 to £5m. last year.

The U.K.'s own petroleum production rose.

If oil is discounted from the figures for both years, however, Trinidad's non-petroleum exports to Britain, at £25m. last year, were in fact 25 per cent. higher than 1976, mainly because of higher prices obtained for British exports to the Common-

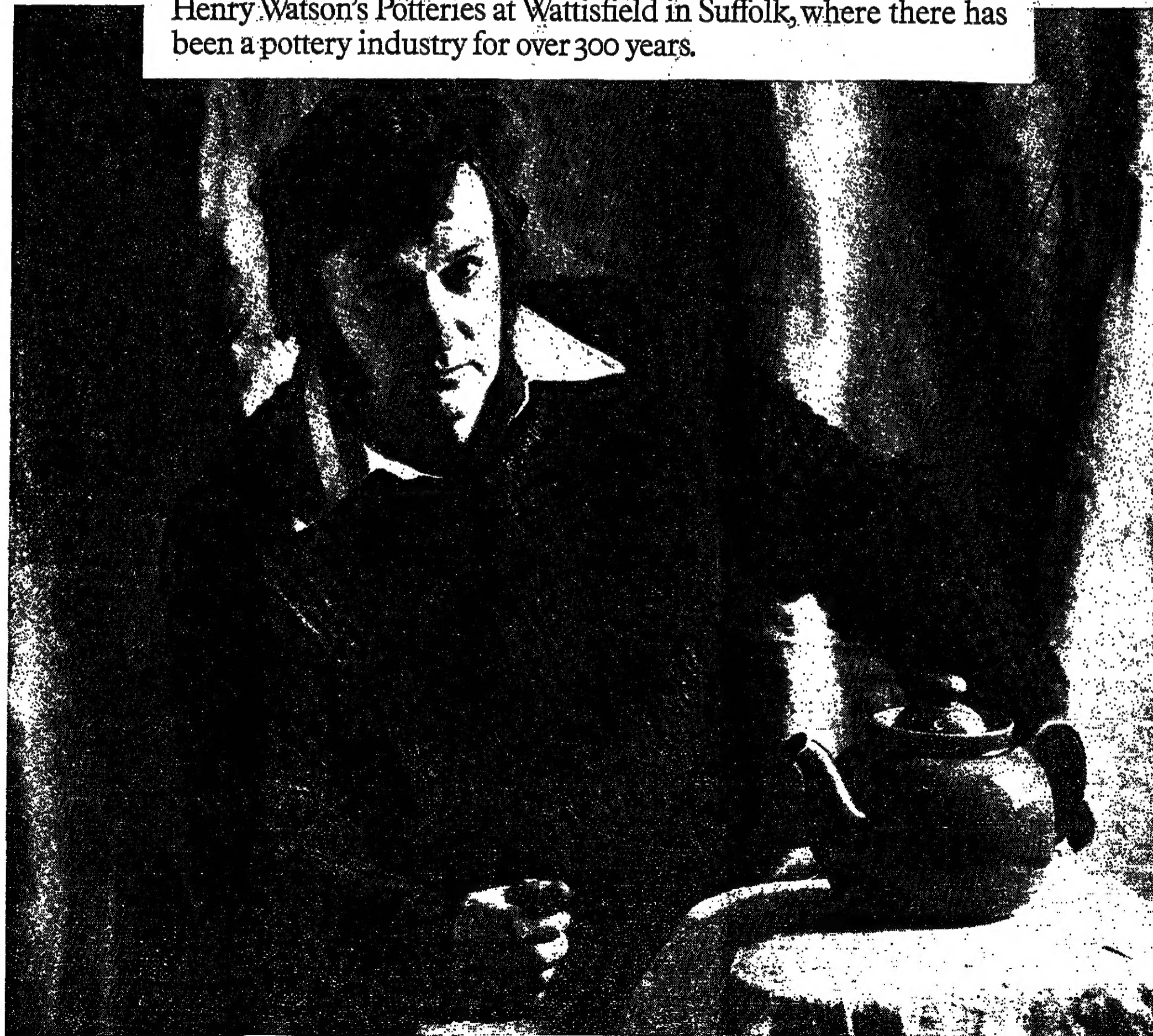
"We're a small company, but exporting is vital to us. It gives us a wider base of customers to help us live with the peaks and troughs of the home market."

"Although we do only about £25,000 export business a year we have found our ECGD policy invaluable over the last 20 years."

"With individual products like ours we have to be careful with new overseas contacts, especially when we have to give credit."

"Our ECGD policy gives us the confidence we need to export worldwide in the knowledge that our commitments are covered."

Michael Watson is the fifth generation of the family to run Henry Watson's Potteries at Wattisfield in Suffolk, where there has been a pottery industry for over 300 years.



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HOME NEWS

# Vosper wins £2m. order from Shell

BY LYNTON McLAIN, INDUSTRIAL STAFF

VOSPER Shipbuilders, part of North Sea oil fields and in the British Shipbuilders, has won a £2m. order from Shell Exploration which could increase the yard's Southampton workforce by nearly 20 per cent. this year. The move is a major diversification into offshore engineering, which will account for 25 per cent. of the work in the yard by Christmas. Employment is expected to rise by 200 to almost 2,000. The Shell order is for a large module to house staff on offshore oil production platforms. Work will start in May, 1978, for completion in the autumn. Most of Vosper Shipbuilders' work has come traditionally from warship repairs, but yesterday the yard said its long-term plan was to obtain more offshore plant and merchant ship repair work. There were now "very good prospects" for engineering equipment sales in the existing

# Lloyds to expand ready-cash service

BY MICHAEL BLANDEN

LLOYDS Bank is to expand its out-of-hours cash withdrawal service through its computerised cash dispenser machines. The bank has ordered 200 IBM self-service cash dispensing terminals. About 100 are to be used as an extension of the present Lloyds cashpoint service and will be installed in the walls of existing branches. The rest of the machines are to be installed in new branches and in places such as stores, hypermarkets, hospitals and universities. The move is a further sign of the efforts by the banks to provide access to basic banking services when branches are closed. Already this year, Barclays has announced a doubling of its

# Alcan plans push in window market

FINANCIAL TIMES REPORTER

ALCAN U.K. is planning to capture a dominant slice of the £100m. market for windows in new homes through the formation of Alcan Windows, which will manufacture and market aluminium windows from April 1. "Aluminium was a proven material which did not warp, rot or need painting and as such was virtually maintenance free for the life of any house," Mr. Alan Farnham, Alcan Windows managing director, said yesterday. The range will compete with traditional but warp-prone timber windows. Alcan Windows, one of the U.K.'s largest window operations,

# Signode to build £6.5m. plastic plant in Swansea

BY ROBIN REEVES, WELSH CORRESPONDENT

A PLASTIC strapping plant costing £6.5m. is to be built in Swansea, South Wales, by Signode, with the aid of a £750,000 Government grant. The grant is being made under the selective investment scheme and this was evidently instrumental in persuading Signode's U.S. parent company to site the project in Swansea, rather than at its Düsseldorf factory in West Germany.

# Agreement near on code for heat and ventilation

CONTRACTORS and manufacturers in the heating and ventilation industry are nearing agreement on a new code of practice aimed at bridging the gap between the differing methods of trading of the supplier and the contractor. The agreement is being drafted to avoid transgressing restrictive trade practice legislation and will be subject to the approval of the Office of Fair Trading. It will mean that both

# Hospitals given extra £640,000

A COUNTY health authority which threatened to close hospitals and save on patients' food because of lack of funds was given an extra £640,000 yesterday.

The cash for Cornwall was approved by the South West Regional Health Authority, which was also considering proposals for a £3m. hospital development at Freetown, Truro, in the early 1980s.

Junior doctors at the Royal Cornwall Hospital, Triske, recently complained that because of lack of funds, patients were having to wait for treatment and were being returned home early from hospital. A delegation from Cornwall Health Authority later saw

# Cosser service centres plan

COSSOR ELECTRONICS service division is to set up regional centres in the City and in Manchester because of expanding business.

# £5m. plan to boost Reed factory

REED CORRUGATED CASES is to spend £5.35m. on developing its Edinburgh factory and improving equipment.

The factory, which employs 400 people, supplies corrugated cases to the manufacturing industry in Scotland and to the Scotch whisky industry.

The company, which is part of Reed International, says: "Extensive modifications will be carried out to the production machinery at the plant to introduce recent technological advances in corrugated fibreboard manufacture."

"This, combined with the installation of more sophisticated conversion equipment, will increase both the capacity of the factory and its facility to satisfy customers' requirements." The company expects the work to be completed in 12 to 18 months.

The Reed group employs 5,000 people at 14 manufacturing sites in the U.K. The investment in the Edinburgh factory is part of a £25m. four-year programme by Reed Corrugated Cases.

Reed is to receive a £1.13m. grant from the Government under the Paper and Board Industry scheme. It was announced in November.

# Bread price rise 'vital for bakers'

BY DAVID CHURCHILL

A RISE in the price of bread is essential to maintain the financial viability of the major plant bakers, according to a survey of the baking industry by Jordan Dataquest.

It suggests that the future facing the bakers is bleak. "If production is cut back standing overheads will become more and more crippling. The future for plant baking, therefore, seems to inevitably relate to the future price of the standard loaf."

The major bread producers are already believed to be planning a new bread price increase to take account of rising costs. Only last month one of the major producers, Rank's Hovis McDougall, applied to the Price Commission for an increase in flour prices.

Jordan's survey, which was published yesterday, reports that the price of bread in the U.K. is as much as 2.5 times cheaper than in the great majority of other EEC countries. The profits on bread in the U.K. are described as minimal.

# Tests at Lake District mine

EXPLORATORY working of the Force Crag barytes mine at Braithwaite, near Keswick, has been agreed by the development control committee of the Lake District Special Planning Board.

Committee members decided after visiting the site, that work could be permitted to test the nature and extent of the barytes and lead deposits still there.

It was worked as a mine up to about 1960. The committee stipulated that the waste ore should be tipped in a hollow away from the nearby stream.

Mr. Robert Gunn, the mine manager, said he expected the mine would be in operation by the end of the year, employing up to 20 people.

Only one other company in the top ten private bakers, Stanley Hill and Son, managed to equal this performance.

Baking Companies, Jordan Dataquest, 47, Brunswick Place, London, N1 6EE, 224.

# GEC director attacks Whitehall 'interference' in business

GOVERNMENT intervention in business was attacked last night in a paper delivered to the Royal Society of Arts, Manufacturers and Commerce.

Mr. Ronald Grierson, a director of the General Electric Company, accused ministers and civil servants of trying to take an entrepreneurial role—supposedly in the national interest—while bypassing the necessary disciplines of capitalism.

Private enterprise was suffering as a result because it was having to bear the burden of a huge public sector shielded from the competitive realities of business life.

"Entrepreneurial government bestows its patronage selectively and at random," said Mr. Grierson, former deputy chairman and managing director of the now defunct Industrial Reorganisation Corporation.

"Under the banner of 'backing winners,' ministers and civil servants fancy themselves as latter-day Carnegies or Rockefellers; and hundreds of millions of taxpayers' money are ventured on what was once called 'headlong charges down frustrating cul-de-sacs'."

He said that "investing from the 'hip' would be another way of describing these adventures."

"What is surprising is how rarely this conduct of government is challenged in practical terms. Public opinion somehow seems to be more preoccupied with the theoretical foundations of state intervention, with its legitimacy in constitutional terms."

"Not that this is unimportant: the blacklist revelations of recent weeks show all too clearly how vigilant one needs to be on that front."

"But the question to be asked about the state as entrepreneur is not simply 'May the state do this?' but rather 'Is one iota of extra national wealth likely to be created by so much frantic busy-bodying?'"

Mr. Grierson said that the justification for this type of entrepreneurial intervention was said to lie in the malfunctioning of the capitalist market economy.

The argument was that major financing and investment decisions could no longer be taken without the state's corporate wisdom and vast resources.

The trouble with this line of thought was that the market economy could not be relied upon to deliver specific economic situations. Mr. Grierson said that this irked Whitehall and that the cardinal mistake made by the centralised bureaucrats was to behave as if economic truths could be "known."

In real life, what passed for knowledge—for the purposes of deciding the best way of producing the right products—was primarily a matter of judgement or even guesswork.

"Corporatism is the frame of mind in which producers, instead of facing the risks and penalties and, of course, also the rewards of the free market, huddle together in the bunkers of Whitehall and Millbank and, in the name of some mystical public interest, try to rationalise their relationship with each other with

the government of the day," he said.

"Competition, with the accompanying penalties for failure, is not man's natural habitat. He accepts its disciplines only if, and to the extent to which, the rewards for success are correspondingly enticing. When these rewards cease to attract him the average businessman either opts out or seeks the safe anchorage of the corporate state and the cosy get-togetherness of the world of Neddy and public patronage."

"Whenever a particular industry comes under Neddy scrutiny, the predictable discovery is that if only there were more collaboration and less competition and if only the Government would support a convenient euphemism for subsidies—certain unprofitable activities, that industry would improve its compliance with the national interest."

"If the national interest is deemed to lie in increased exports, Whitehall stimulates them by selective subsidies or guarantees; if the national interest is deemed to lie in shrinking an industry down to a single U.K. firm, incentives are offered to induce several firms to merge."

"If the national interest is deemed to lie in a so-called incomes policy, Government tries to bully firms which see things differently by threatening punitively to withhold public sector contracts, export guarantees or permission to raise insurance premiums. No unconstitutional monarch of the 18th century could have been more willfully arbitrary."

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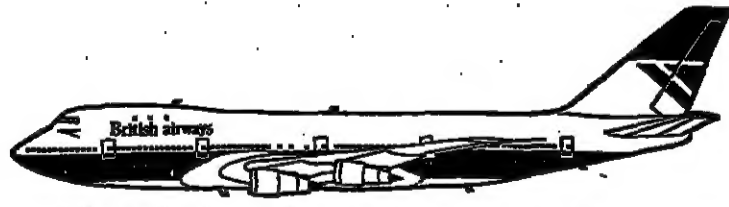
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# HOME NEWS

## Worst post-war year for iron foundries

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT

PRODUCTION of iron castings—one indicator of the health of U.K. engineering—fell in 1977 to its lowest post-war level. Output at 2,795,000 tonnes represented a drop of 5.7 per cent on the 1976 level.

The Council of Ironfoundry Associations also estimates that a further 16 iron foundries shut down in 1977, leaving an estimated 714 still in operation.

However, official statistics show that the industry's work force increased from 79,569 to 80,861. The industry, forced by problems in the home market to push exports more strongly than ever, managed to increase direct exports from 174,100 tonnes in 1976 to 175,600 tonnes.

At home, production of castings for the major customer—the automotive industry—were affected by unsettled conditions which saw production of an estimated 400,000 cars lost because of industrial disputes.

As a result, what might have been a good year for the foundries supplying automotive castings ended with a 1 per cent fall in output to 792,100 tonnes.

Output of tractor castings fell by only 1.5 per cent, much less than the fall in sales of wheeled tractors—3.7 per cent—a performance again affected by industrial trouble.

Only the foundries making engineering iron castings showed any perceptible increase in output last year, with tonnage up by 3.5 per cent to 534,200 tonnes.

Within that overall total, there was a 10 per cent rise in demand for machine tool castings and one of 9 per cent for castings for ships' engines, turbines and so on.

Sales of castings to the building industry fell by 14 per cent to 274,500 tonnes. Output of cast iron baths, stoves and castings for furniture and domestic appliances fell 7 per cent to 87,500 tonnes, about half the 1970 level.

One of the three remaining foundries making cast iron baths closed last year.

Production of pressure pipes and fittings fell by 23 per cent to a new low of 205,000 tonnes, mainly because of local authority expenditure cuts.

## Barclays chairman suggests exchange control loosening

BY MICHAEL BLANDEN

MR. ANTHONY TUKE, the chairman of Barclays Bank, advocates a "measured loosening" of U.K. exchange controls to help make the best use of North Sea oil revenues.

In his annual statement to-day, Mr. Tuke also re-affirms the bank's intention of maintaining its operations in South Africa, which have been heavily criticised by anti-apartheid organisations. He insists that this offers the best hope of achieving a more tolerant society there.

Commenting on the benefits of North Sea oil, Mr. Tuke says that priority should be given to improving the U.K.'s productive and increasing its foreign earning power. In particular, business desperately needs a long period of confidence which can only come from "steady and sympathetic Government policies."

It also requires, he says, a "sustained reduction in the absurd level of taxation, in particular at both ends of the range." He goes on to argue that "there is no opportunity to exploit Britain's skills in foreign investment by a measured loosening of exchange control."

He says the prohibition of sterling finance of third-country trade, introduced as part of the emergency measures to help sterling in late 1976, is "unjustified," especially as the main cost of removing it would be of a once and for all nature.

Regarding the bank's involvement in South Africa, at a time when Cilecro, the second biggest U.S. bank, has just announced that it is to end loans to the South African Government and its agencies, Mr. Tuke maintains "we cannot believe that the under-privileged majority can possibly be helped by withdrawal of foreign investment."

He admits that events of the past six months, including the death of Mr. Steve Biko and



Mr. Anthony Tuke

the decision to detain a number of people, made a dent in the bank's policy. But the bank's policy, he says, remains "to stay in South Africa and use all the influence we have to try to bring about a happier and fairer society."

On the bank's own results, which showed pre-tax profits up from £197.9m. to £267.6m., Mr. Tuke draws attention to the impact of inflation. The bank's inflation-adjusted accounts show that a total of 269.6m. was needed to maintain the value of its working capital, and with other adjustments brought the pre-tax profit down to £177m. against £124.5m. in the previous year.

A warning of possible increases in bank charges was given yesterday by Mr. Douglas Horner, senior general manager of Barclays. He said that the bank's operating costs had risen further since the last increase in charges for running current accounts had been approved by the Price Commission in April, 1976, and would justify a further application for rises.

However, the bank would wait for the outcome of the current Price Commission general examination of the clearing banks as a whole—the report is expected around the end of this month—before making any moves.

Annual report, Page 22

## Albery sells interest in five theatres to newspaper group

BY ANTONY THORNCROFT

SIR DONALD ALBERY, whose family has been involved in the London theatrical world for more than a century, has sold his majority interest in five theatres to Associated Newspapers. The theatres are the Albery and Wyndham, built by Sir Charles Wyndham, a relative, at the turn of the century, the Criterion, Piccadilly, and Donmar (Warehouse), the new experimental theatre in Covent Garden.

Health reasons have forced Sir Donald, who is 84, to sell. His son Mr. Ian Albery, who is deputy managing director, will succeed his father as managing director, and managerial control is expected to remain with the Albery family.



Sir Donald Albery

### First venture

This will be Associated Newspapers' first venture into the theatrical world. The property potential in its investment seems minimal, since the theatres are protected and the Albery family has been at the forefront in preserving London's theatres.

There is potential on the production side through Donmar Productions, which puts on plays. There is also scope in developing Donmar's leasing activities—its supplies theatrical props, lighting equipment, stage equipment, and the like, to more than 200 companies throughout the U.K.

Mr. Ian Albery said last night that he did not expect any change in the policy of Donmar Productions.

Over the years the Albery family has presented such innovations as "Waiting for Godot," and "Tess and Sympathy." Another success, which has just been revived at the Albery, was "Oliver!"

The Duke of Devonshire is appealing for £100,000 towards the total restoration cost of £500,000 of Buxton Opera House, Derbyshire, locked up since the end of the war.

## Derek Crouch plans U.S. coal venture

BY PAUL CHEESBROUGH

DEREK CROUCH, one of the big-est of the U.K. open cast coal production, is planning to set up a U.S. coal venture. The company, which is taking 50 per cent of a new company making a £8.5m. investment in western Pennsylvania coal properties.

Derek Crouch, with headquarters in Peterborough, said yesterday that the new company would be called Power Inc. Crouch's partners are two fuel distributors serving the eastern U.S., Erickson of Johnstown and Summers Fuels Inc.

Crouch is financing his share of the investment by loans. The initial equity base of Power Inc. will be \$4.5m. (\$2.5m.) of which Crouch's share is \$1.5m. This sum will be met by a Eurodollar loan.

The rest of the investment in the investment, which the U.S. company said yesterday, is being purchased from an undisclosed company, will cost Power Inc. \$12.2m. (\$6.4m.). A medium term loan has been arranged with a U.S. bank.

The coal properties contain 30 to 40 million acres of open cast mines, which will be developed with techniques with which Crouch is familiar, and initial production is set at 750,000 tons a year, rising to 1m. tons.

Mr. R. Scott, the financial director at Crouch, explained that the company had been looking at various parts of the world for a new mining venture and had been attracted to the U.S. by the expansion in coal production envisaged in President Carter's energy plans.

The company does not expect a dividend from Power Inc. in the first year of operation, although Power Inc. is expected to operate profitably.

The operation starts with the firm base of a long-term contract to provide Potomac Electric Power with 500,000 tons a year.

Power Inc. is hoping to win additional long-term contracts and it is in this connection that Crouch's partnership with Erickson and Summers will be of special significance.

Crouch, which last week announced a rise in pretax profits to £2.47m. last year from £1.82m. in 1976, follows in the footsteps of Consolidated Gold Fields, which said last November it was spending £19.2m. on a coal venture in Tennessee.

## Sainsbury cuts its coffee again

By David Churchill

J. SAINSBURY, the supermarket chain, yesterday stepped up the coffee price war with a cut of 20p a pound in the price of its ground coffee and coffee beans.

This move means that Sainsbury's coffee prices have dropped by a quarter over the past six months. The company said yesterday that the latest cut was due to the falling price of raw coffee beans on the world market.

Earlier, the Co-op cut the price of its own label instant coffee brand by 10p a quarter pound. Its 4-oz. packets will sell at 79p in most stores.

In another move, Wallis stores in London have cut the price of a 4-oz. packet of Maxwell House coffee from £1.09 to 99p. The new price will be reviewed in three weeks.

Sainsbury's pure coffee will now cost £1.11p for an 8-oz. packet, with a similar size of instant coffee and chicory mixture costing 84p.

Last April a tonne of coffee on the world market cost £4,400 but the price has now dropped to under £1,400 a tonne.

Meanwhile, the Co-operative Wholesale Society, which is Britain's biggest off-licence group, is offering a cut-price wine offer for Easter on three of its most popular wines.

## Finniston to head new Policy Studies Institute

BY DAVID FREUD

TWO OF the largest independent U.K. policy research organisations are to merge. The new body will be called the Policy Studies Institute.

The new institute will take over the work of the 47-year-old Political and Economic Planning and the Centre for Studies in Social Policy, founded in 1972.

The income for the institute will amount to more than £500,000 and total staff will be about 50.

The two organisations will be moving into premises in Westminster in the next two months.

The chairman of the institute will be Charles Carter, former chairman of the CESP, will chair the institute's research and management committee. Mr. John Pinder, former director of PEP, takes over the same post in the joint organisation.

The merger reduces the number of major independent policy research institutions to three.

The other two are the Royal Institute of International Affairs—more commonly known as Chatham House—and the National Institute of Economic and Social Research.

Mr. Pinder said that co-operation as well as other, was likely to increase.

There has been criticism over the last two years of the quality of research produced by the British organisations.

It has been said that they compare badly with the Washington Brookings Institute, whose policy recommendations are taken very seriously by the U.S. Administration.

There has been considerable public discussion of the feasibility of setting up a British equivalent to Brookings.

Mr. Pinder said yesterday that the merger would help close the gap between the independent policy research organisations in the two countries.

"A lot of the needs which people thought should be fulfilled by a British Brookings will be fulfilled by the new institute," he said.

The merged institute had agreed to take part in conferences organised by the National Institute of Economic and Social Research on the Brookings model, in which specialists address a high-level audience and the conference papers are later published in book form.

Mr. Pinder said he believed the institute would have a much greater impact on Government policy than its predecessors.

"We hope we will be more effective in getting our message across to the Government and the public at large. Continuity in this field is vital."

Among projects for immediate examination are an analysis of European democratic institutions and British educational policy.

The PSI also plans to look at unemployment and the role of British institutions, including the trade unions.

## Hotpoint sells most washing machines

BY MAX WILKINSON

HOTPOINT automatic washing machines have overtaken Hoover as the market leader in the U.K., according to figures from Audits of Great Britain.

Hotpoint is a subsidiary of the General Electric Company which announced last week that it was closing its English Electric cooker factory in Liverpool.

GEC has faced persistent difficulties in its domestic appliance divisions during the last few years because of low profit margins and slack demand.

Three years ago, the Hotpoint division, making washing machines and refrigerators, was put under the management of Mr. Chalm. Schreiber, whose furniture business was amalgamated into a new company called GEC-Schreiber, controlled by GEC.

He persuaded GEC to back a substantial investment programme to increase production and to take Hotpoint up-market as far as possible.

His strategy has been to attack Italian imports with an image of quality, and prompt service.

As a result, sales of Hotpoint's automatic washing machines and refrigerators have improved. The Audits figures show that Hotpoint's automatic washing machines had 27 per cent of the U.K. market in the last three months of 1977, compared with 23 per cent for Hoover.

The statistics also show that Hotpoint's share of the refrigerator market rose from 17 per cent to 20 per cent.

"This is very gratifying news. But, of course, until we can increase and maintain production as we are now seeking to do with very substantial investment in the factories at Peterborough and Llandudno, we cannot expect to maintain this leadership," Mr. Schreiber said.

## Saint Saens letters auctioned

SOTHEBY'S is holding a two-day sale of musical manuscripts. The first day totalled £23,246.

MacNul, the Tunbridge Wells dealer, paid £2,400 for 88 letters, and other items, from Saint-Saens. Haas gave £1,200 for a pencil drawing by Mendelssohn of an Italianate hill-town.

MacNul also bought 83 letters from Puccini for £1,100.

The Sotheby's auction made £78,580, with a best of £3,400 for "The Saviour in Glory," a 17th century work.

Phillips yesterday disposed of Old Master and 18th century English pictures for £28,240. Parade paid £4,200 for a "Wooded

## SALEROOM

BY ANTONY THORNCROFT

Landscapes attributed to M. Schoevaert, and Bateman gave £3,800 for a still life of flowers by Johann Martin Metz.

The top price was the £7,500 paid for another still life of flowers, this time by Gaspar Verbruggen the Elder.

Christie's sale of historical ornamental lathes and tools at the Brighton Engineering Museum totalled £23,785. An American collector paid £2,400 for an early 19th century Goyen screw lathe.

Ulmann gave £2,000 for an Albion tractor, built in 1828 by R. W. Clape in London, oriental ceramics sold at Christie's for £31,364, with a best of £2,400 for a hardwood four leaf screen.

## Capital gains tax relief extended

EXTENDED relief from capital gains tax is available to those selling their businesses on retirement, the Inland Revenue announced yesterday.

Previously an individual selling part or all of a business which he had owned through the whole of the preceding ten-year period, might be eligible for relief from capital gains tax not only on that business, but on separate businesses in different localities providing they were concerned with goods or services of the same kind. This provision is now dropped.

In future separate businesses (including those held through family companies of which that individual was a full-time working director), which have been owned for a ten-year period, will be treated as the same business for the purposes of the relief available under section 34(1) of the Finance Act 1965.

## Rodgers opens £87m. suburban rail link

BY LYNTON MCALIN, INDUSTRIAL STAFF

BRITISH RAIL'S £87m. Great Northern Suburban Electrification scheme was opened yesterday by Mr. William Rodgers, Secretary for Transport, amid cheers from commuters. But there is no prospect of its paying its way.

The scheme was authorised in 1971 at a cost of £35m., but will have cost more than double by the time the last equipment has been installed.

The investment covers an inner suburban electrification project from Moorgate to Hertfordshire and an outer section running from Kings Cross to Royston.

The first was completed in November, 1976, and British Rail said yesterday there had been a net 30 per cent rise in revenue from passengers using the line. That was after allowance for the 16 per cent rise in fares reduced congestion on the road.

Both services use purpose-built trains, with top speeds up to 75 mph on the inner lines and 90 mph on the outer routes from Kings Cross.

The journey time from Hitchin to Kings Cross has been cut from 55 minutes to 33 minutes.

Money has also been spent on rebuilding 60 bridges, replacing 87 old signal boxes and installing overhead electrification.

In spite of the heavy investment there was no likelihood of a purely commercial return on the electrification of the services.

Government approval was given in 1971, on the basis of a cost-benefit analysis which took account of the social benefits of reduced congestion on the road.

## Bus insurance snag for Leyland

PRODUCT liability insurance would lead to insurance premiums of about £5,000 a vehicle a year being paid by the manufacturer, Leyland is thought to be studying the law before making any bid.

The passenger transport authority of Southern California is inviting tenders for about 20 double-deck buses. Leyland said yesterday it was "cautiously interested" in the California contract but pointed out that it has carried out no trials with such a bus in the temperatures

## English China Clays to build U.S. plant

FINANCIAL TIMES REPORTER

A CLAY-PRODUCING plant will be built in Georgia, U.S., by English China Clays, the company said yesterday.

It is the second American deal concluded by the British company, which accounts for about 80 per cent of U.K. clay production, and brings its total recent investment there up to \$8m.

The plant will produce high-brightness calcined clay mainly for the paper and coating markets.

Construction should begin in spring, and production should rise from an initial 20,000 tonnes to about 50,000 tonnes.

The company's American subsidiary, Anglo-American Clays Corporation, set up a joint venture recently with Flintkote Company of Connecticut to produce calcium carbonates for the paper and paint industries.

Italy and Australia, are also main areas for expansion by the company.

## Victory for parents who ran own school

PARENTS WHO set up their own school for their children during a row with their education authority have won their battle over which school the youngsters should attend.

A loophole in the Education Act helped the parents of 11 Leicestershire children win the 11-month battle.

Education Secretary Mrs. Shirley Williams has agreed that the children can attend the Vale Comprehensive in Syston against education authority wishes because the authority cannot prove that their attendance would increase the education bill, as required by the Act.

But other parents will not be able to exploit the loophole. Mrs. Williams intends to introduce legislation to make parents obey school allocation rules.

The rebel parents registered their children at the school every day since last September but were turned away because no places had been allocated for them. They set up their own school and employed a teacher to give basic lessons for four hours on three mornings a week.

Mr. Neil Denison, prosecuting, pointed out that in August, 1973, Mr. Herbert Woolmer, then senior partner in the firm, commented about Chapman and Rowe's "image" at a meeting with other partners.

Counsel said Mr. Woolmer at that time referred to the suspension of one of its partners, and

## Partner warned brokers about 'image'

FINANCIAL TIMES REPORTER

WARNINGS were given by the senior partner of Chapman and Rowe about its image on the Stock Exchange eight months before it was hammered in 1974 with a deficiency of almost £2m. The Old Bailey was told yesterday.

Mr. Alan Harman, 34, who is accused of conspiring with two other former partners and its managing clerk to defraud clients, and with furnishing false financial information to the Stock Exchange in 1973-74, said the firm achieved a great surge of business after it became a partner.

His commission totalled more than £300,000 in five years, during which he dealt for the Slater Walker group and other important institutions.

"We were one of the first stockbroking firms to break through the establishment barrier," he told the jury in his defence evidence, adding that he had brought in more than £30m. worth of business for the firm during his time with it.

Mr. Neil Denison, prosecuting, pointed out that in August, 1973, Mr. Herbert Woolmer, then senior partner in the firm, commented about Chapman and Rowe's "image" at a meeting with other partners.

Counsel said Mr. Woolmer at that time referred to the suspension of one of its partners, and

enjoying a high standard of living.

Mr. Harman said he was unaware that clients' securities worth £500,000 had apparently been pledged by Chapman and Rowe to banks without authority.

"I think this is a small proportion of the business which was going through the firm, and I had no idea such a large amount was being pledged."

Mr. Denison questioned Mr. Harman in detail about the firm's balance-sheet, which showed a liquidity margin of £175,000 in September, 1973. He alleged incorrect entries in the balance-sheet made it £1m. better off than it really was at that time.

Mr. Harman denied knowing

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# LABOUR NEWS

## Scottish miners unhappy about incentive scheme

By RAY PERMAN, SCOTTISH CORRESPONDENT

SCOTTISH miners have asked to meet the National Coal Board to discuss complaints about incentive schemes, which they say yield only derisory pay increases in many pits.

Scotland followed other militant coalfields in deciding against the advice of union leaders to call for local productivity deals.

Results, as far as output is concerned, have been impressive in the short time that the arrangements have been working.

Production in Scotland in the first week of this month was 191,000 tons, the best figure since

## Second teachers' union joins action

By ALAN PIKE, LABOUR CORRESPONDENT

LOCAL authority leaders yesterday met Mrs. Shirley Williams, Education Secretary, to discuss the teachers' pay sanctions campaign as the action was joined by a second largest teaching union.

Representatives of the municipal and county council associations requested the meeting with Mrs. Williams to discuss the circumstances which led to the teachers' action and to seek clarification of the Government's guidelines.

Earlier yesterday the local authority representatives met among themselves to review the dispute. They said afterwards they were anxious to maintain goodwill but both associations reaffirmed their support for the Government's pay guidelines.

The teaching unions are seeking increases of 12.5 per cent. They have been offered 9 per cent with another 3 per cent allocated to cover the cost of incremental increases and correction of anomalies. Teachers say this 1 per cent should be part of the direct pay offer.

Yesterday members of the National Association of Schoolmasters and Union of Women Teachers joined the sanctions campaign started a week ago by the National Union of Teachers.

## Rolls send home 400 in pay row

A DISPUTE involving 30 maintenance electricians at the Rolls-Royce aero-engine plant in Coventry caused 400 manual workers to be sent home yesterday. A bigger lay-off is threatened soon, due to sanctions being imposed by all the manual workers.

Both disputes involve pay. Rolls-Royce has offered a 9.7 per cent wage rise, which would give the more highly skilled workers about £100 a week. Manual workers, however, on different pay rates are insisting on a full 10 per cent.

Sanctions include a ban on overtime and on the movement of vital sub-contract work and components.

## Minister hits at hospitals phone action

THE GOVERNMENT yesterday again condemned the industrial action by hospital telephonists who were "concerning" calls.

Mr. Eric Deakin, Health Under-Secretary, said in answer to an emergency Commons question: "Both the Social Services Secretary and I deplore action of this kind which may adversely affect services to patients."

Some hospital telephonists were taking the unofficial action because they were dissatisfied with a recent pay settlement within the Government's pay guidelines.

Mr. Deakin said it was for health authorities, in consultation with his Department, to deal with the effects of the industrial action and safeguard patients' interests.

Dr. Gerard Vaughan, Tory MP for Reading, South, who had asked for a statement, said widespread industrial action in the health field was having "an extremely serious effect on morale."

## White collar pay fight

By Pauline Clark, Labour Staff

UNION leaders expect a special conference—which could lead to a confrontation on pay between the Government and 444,500 local government workers—to be called before the end of Phase Three of the Government's pay policy.

The 700,000-strong National and Local Government Officers' Association said in its latest journal yesterday that the proposed conference on Government pay policy in the public sector was "likely" to take place.

Although only 15 of the required 50 branches have formally called for the conference so far, half the representatives from 176 branches were said to have signified their support at a recent meeting.

If the conference takes place it will decide whether to press the union negotiators to resist acceptance of a ten per cent wage ceiling in settlements reached between now and the end of Phase Three of the Government's pay policy in July.

This could thwart any attempts to reach an early settlement within the Government's pay guidelines of the only remaining major negotiations left under Phase Three for NALGO members—the white collar workers in local government whose pay anniversary falls on July 1.

The recent meeting of branch representatives in London was called by four Scottish branches—Glasgow, Strathclyde, Central Region and Edinburgh Gas.

The meeting was said to have passed overwhelmingly a resolution which would be put to the conference. It declares opposition to "the Government's policy of using as an economic regulator the control of wages in the public sector."

The union says that because public sector workers have been used by the Government to regulate wages nationally, its members have suffered more than private sector workers during periods of Government pay restraint.

## BSC craft union leaders win support in pay fight

LEADERS of 27,000 British Steel Corporation craftsmen received unanimous backing from a special delegates' conference yesterday in their refusal to negotiate a pay settlement in exchange for jobs.

Mr. Les Dixon, vice-chairman of the National Craftsmen's Coordinating Committee, said BSC's inclusion of conditions in the 94 per cent pay offer, such as the early closure of the Beswick plants and reduction in manning levels in those remaining, was unfair and unrealistic.

The conditions affected the industry as a whole, including the TUC steel union, which Mr. Dixon said: "We will now try to persuade BSC in this new atmosphere to give us 10 per cent without any strings, while reiterating our willingness to meet them on the conditions separately." But he foresaw problems on some of the conditions, including the jobs cut at plants not included on the Beswick list.

The special conference in Sheffield was attended by 200 delegates representing 12 staff and manual unions.

It was called after the committee and BSC registered a failure to agree during pay talks.

BSC's chief executive, Mr. Bob Scholey, has already told the unions that if they want a pay offer without strings, the offer is 6 per cent.

The industry's biggest union, the Iron and Steel Trades Confederation, representing 66,000 steel production workers, has already accepted 10 per cent in return for agreement on the cost-saving measures. BSC is confident that other unions, including those in the NCC, will fall in line.

## Act over steak houses strike, Booth urged

AN M.P. called yesterday on Mr. Albert Booth, Employment Secretary, to intervene in a bid to end a dispute at Garner's Steak Houses in London's West End.

About 100 employees, mainly from overseas, have been on strike for more than a month over their demand that the management should recognise their union, the Transport and General Workers.

Mr. Bruce George, Labour MP for Walsley South, said: "This is not simply a dispute between a group of catering workers in central London and their management."

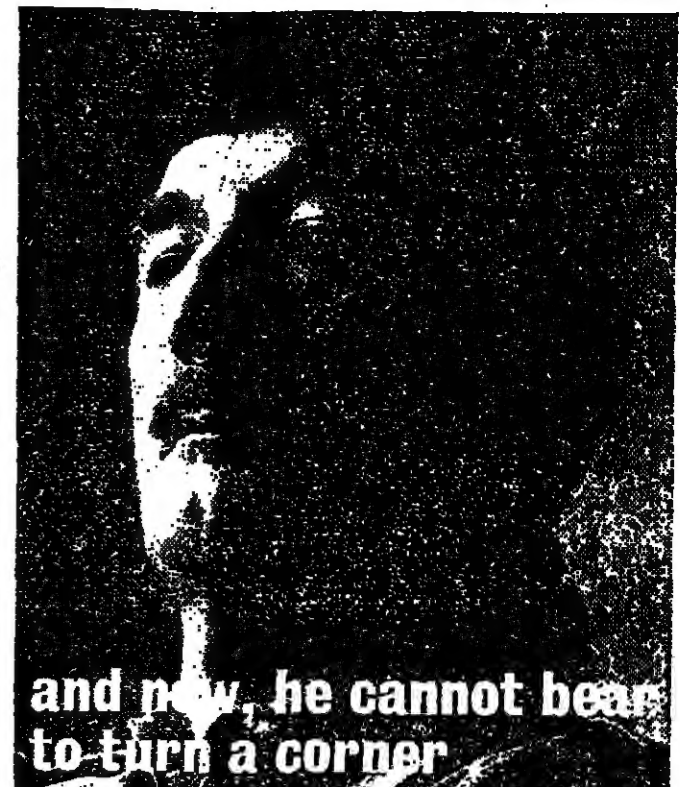
"It epitomises the problems of the whole hotel and catering industry which has been sadly neglected by Parliament and the Government. Unless an amicable solution is reached, we have all the makings of a wider industrial dispute which would be a tragedy."

Mr. George has asked Mr. Booth to call the parties together to see if agreement can be reached.

## Redundancy terms revised

CADBURY-SCHWEPPES approved redundancy terms. The company is to phase out jobs at its Bordesley Street plant in Birmingham have accepted im-

Perhaps the bravest man I ever knew...



and now, he cannot bear to turn a corner

SIX-FOOT-FOUR SERGEANT "Tim" Gutterie, DCM., was perhaps the bravest man his Colonel ever knew.

But now, after seeing service in Aden, after being booby-trapped and ambushed again more recently, Sergeant "Tim" cannot bear to turn a corner. For fear of what is on the other side.

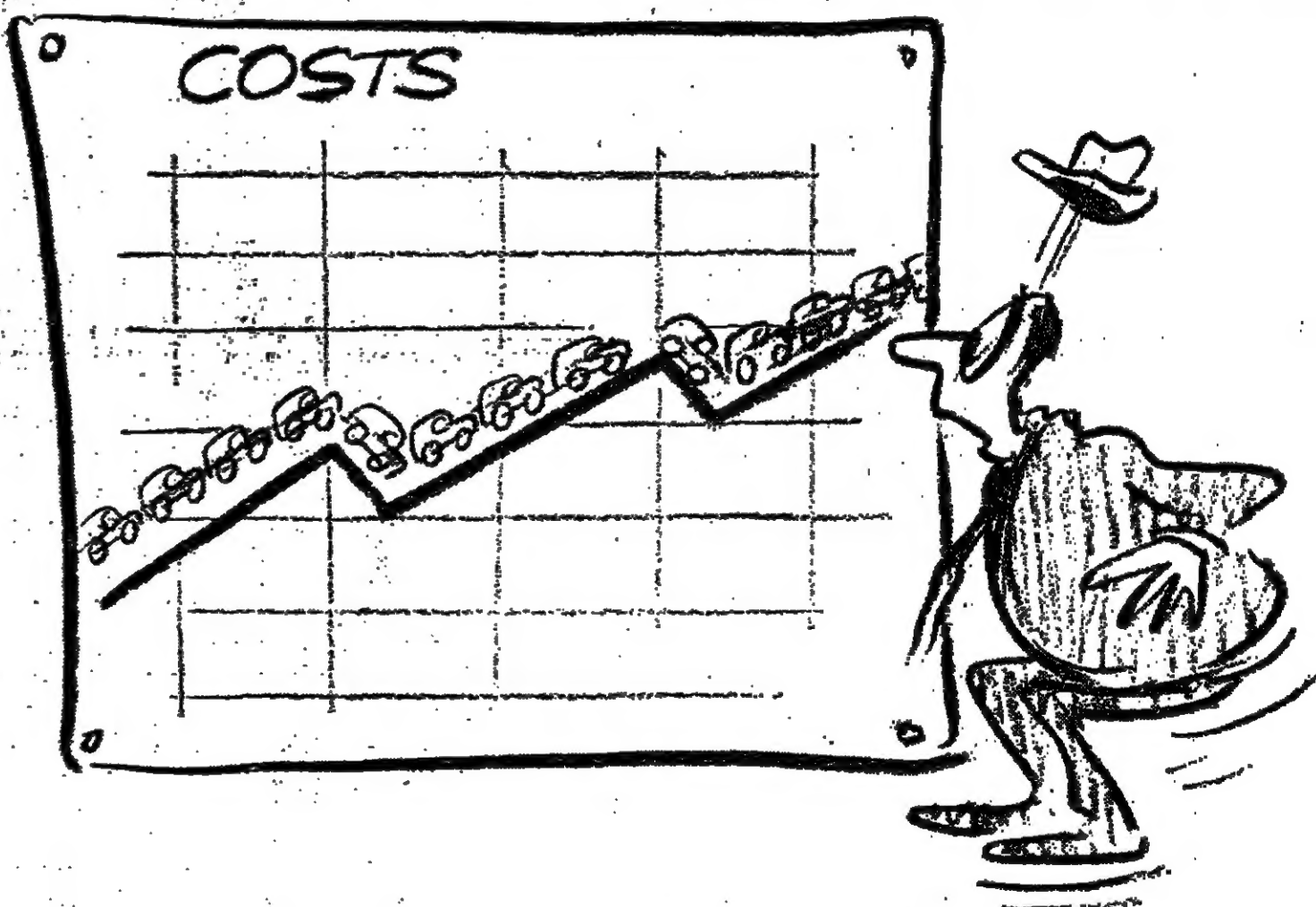
It is the bravest men and women from the Services who suffer most from mental breakdown. For they have tried, each one of them, to give more, much more, than they could in the service of our Country.

We look after these brave men and women. We help them at home, and in hospital. We run our own Convalescent Home. For some, we provide work in a sheltered industry, so that they can live without charity. For others, there is our Veterans' Home where they can see out their days in peace.

These men and women have given their minds to their Country. If we are to help them, we must have funds. Do please help us with a donation, and with a legacy too, perhaps. The debt is owed by all of us.

"They've given more than they could—please give as much as you can."

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\*Source: 'Own vehicle fleet costs versus carriers' prices'—J.R. Kelly, 1977

## Pay ballot for print men

By OUR LABOUR STAFF

A BALLOT is to be held among 200,000 workers in the general printing, bookbinding and newspaper industries and the Newsprint Society. The agreement also provides for discussions in the coming year on future wage structure in the two industries.

## New stores for International

INTERNATIONAL STORES, the (49,000 sq. ft.) EAT Industries subsidiary operating 720 International, Wallis, Centre shopping and Pricerite stores, will open three big new stores this year.

They are at Weymouth (30,000 sq. ft.), which will be opened in next year already includes an- the summer, and at Windsor other five superstores and five (37,000 sq. ft.) and Aldershot more superstores.

## U.S. Rubber Uniroyal Holdings Société Anonyme

6 1/2% Guaranteed Sinking Fund Debentures due 1988

FOR THE BEARER OF THE DEBENTURES, the Debentures dated as of April 1, 1977, providing for the above Debentures, there will be redeemed for accounts of the Sinking Fund on April 1, 1978 (the "Redemption Date") \$45,000 principal amount of the 6 1/2% Guaranteed Sinking Fund Debentures due 1988 (the "Debentures"), at the redemption price of 100% of the principal amount thereof plus accrued interest to the Redemption Date.

The serial numbers of the Debentures which have been selected for redemption (each bearing the prefix letter "A") are:

M-27	1274	2647	4463	5449	7529	10098	10753	12231	14516	15703	16895	17731	18871	19482
1275	1416	2718	4500	5423	7540	10130	10756	12264	14529	15708	16897	17736	18876	19489
206	1449	2734	4505	5429	7564	10133	10781	12278	14545	15715	16904	17743	18883	19496
317	1463	2748	4519	5443	7578	10136	10810	12298	14562	15724	16913	17752	18892	19509
367	1478	2763	4534	5458	7593	10139	10843	12310	14578	15731	16922	17761	18901	19526
471	1517	2803	4567	5491	7627	10152	10884	12352	14618	15769	16959	17800	18942	19568
471	1526	2806	4643	5473	7773	10158	10895	12380	14741	15841	16987	17820	18967	19593
493	1529	2810	4648	5478	7778	10163	10900	12385	14746	15846	16992	17825	18972	19598
505	1533	2814	4653	5483	7783	10168	10905	12390	14751	15851	17000	17830	18977	19603
527	1536	2818	4658	5488	7788	10173	10910	12395	14756	15856	17005	17835	18982	19608
549	1540	2822	4663	5493	7793	10178	10915	12400	14761	15861	17010	17840	18987	19613
571	1544	2826	4668	5498	7798	10183	10920	12405	14766	15866	17015	17845	18992	19618
593	1548	2830	4673	5503	7803	10188	10925	12410	14771	15871	17020	17850	18997	19623
615	1552	2834	4678	5508	7808	10193	10930	12415	14776	15876	17025	17855	19002	19628
637	1556	2838	4683	5513	7813	10198	10935	12420	14781	15881	17030	17860	19007	19633
659	1560	2842	4688	5518	7818	10203	10940	12425	14786	15886	17035	17865	19012	19638
681	1564	2846	4693	5523	7823	10208	10945	12430	14791	15891	17040	17870	19017	19643
703	1568	2850	4698	5528	7828	10213	10950	12435	14796	15896	17045	17875	19022	19648
725	1572	2854	4703	5533	7833	10218	10955	12440	14801	15901	17050	17880	19027	19653
747	1576	2858	4708	5538	7838	10223	10960	12445	14806	15906	17055	17885	19032	19658
769	1580	2862	4713	5543	7843	10228	10965	12450	14811	15911	17060	17890	19037	19663
791	1584	2866	4718	5548	7848	10233	10970	12455	14816	15916	17065	17895	19042	19668
813	1588	2870	4723	5553	7853	10238	10975	12460	14821	15921	17070	17900	19047	19673
835	1592	2874	4728	5558	7858	10243	10980	12465	14826	15926	17075	17905	19052	19678
857	1596	2878	4733	5563	7863	10248	10985	12470	14831	15931	17080	17910	19057	19683
879	1600	2882	4738	5568	7868	10253	10990	12475	14836	15936	17085	17915	19062	19688
901	1604	2886	4743	5573	7873	10258	10995	12480	14841	15941	17090	17920	19067	19693
923	1608	2890	4748	5578	7878	10263	10999	12485	14846	15946	17095	17925	19072	19698
945	1612	2894	4753	5583	7883	10268	11004	12490	14851	15951	17100	17930	19077	19703
967	1616	2898	4758	5588	7888	10273	11009	12495	14856	15956	17105	17935	19082	19708
989	1620	2902	4763	5593	7893	10278	11014	12500	14861	15961	17110	17940	19087	19713
1011	1624	2906	4768	5598	7898	10283	11019	12505	14866	15966	17115	17945	19092	19718
1033	1628	2910	4773	5603	7903	10288	11024	12510	14871	15971	17120	17950	19097	19723
1055	1632	2914	4778	5608	7908	10293	11029	12515	14876	15976	17125	17955	19102	19728
1077	1636	2918	4783	5613	7913	10298	11034	12520	14881	15981	17130	17960	19107	19733
1099	1640	2922	4788	5618	7918	10303	11039	12525	14886	15986	17135	17965	19112	19738
1121	1644	2926	4793	5623	7923	10308	11044	12530	14891	15991	17140	17970	19117	19743
1143	1648	2930	4798	5628	7928	10313	11049	12535	14896	15996	17145	17975	19122	19748
1165	1652	2934	4803	5633	7933	10318	11054	12540	14901	16001	17150	17980	19127	19753
1187	1656	2938	4808	5638	7938	10323	11059	12545	14906	16006	17155	17985	19132	19758
1209	1660	2942	4813	5643	7943	10328	11064	12550	14911	16011	17160	17990	19137	19763
1231	1664	2946	4818	5648	7948	10333	11069	12555	14916	16016	17165	17995	19142	19768
1253	1668	2950	4823	5653	7953	10338	11074	12560	14921	16021	17170	17999	19147	19773
1275	1672	2954	4828	5658	7958	10343	11079	12565	14926	16026	17175	18004	19152	19778
1297	1676	2958	4833	5663	7963	10348	11084	12570	14931	16031	17180	18009	19157	19783
1319	1680	2962	4838	5668	7968	10353	11089	12575	14936	16036	17185	18014	19162	19788
1341	1684	2966	4843	5673	7973	10358	11094	12580	14941	16041	17190	18019	19167	19793
1363	1688	2970	4848	5678	7978	10363	11099	12585	14946	16046	17195	18024	19172	19798
1385	1692	2974	4853	5683	7983	10368	11104	12590	14951	16051	17200	18029	19177	19803
1407	1696	2978	4858	5688	7988	10373	11109	12595	14956	16056	17205	18034	19182	19808
1429	1700	2982	4863	5693	7993	10378	11114	12600	14961	16061	17210	18039	19187	19813
1451	1704	2986	4868	5698	7998	10383	11119	12605	14966	16066	17215	18044	19192	19818
1473	1708	2990	4873	5703	8003	10388	11124	12610	14971	16071	17220	18049	19197	19823
1495	1712	2994	4878	5708	8008	10393	11129	12615	14976	16076	17225	18054	19202	19828
1517	1716	2998	4883	5713	8013	10398	11134	12620	14981	16081	17230	18059	19207	19833
1539	1720	3002	4888	5718	8018	10403	11139	12625	14986	16086	17235	18064	19212	19838
1561	1724	3006	4893	5723	8023	10408	11144	12630	14991	16091	17240	18069	19217	19843
1583	1728	3010	4898	5728	8028	10413	11149	12635	14996	16096	17245	18074	19222	19848
1605	1732	3014	4903	5733	8033	10418	11154	12640	14999	16099	17248	18077	19225	19851
1627	1736	3018	4908	5738	8038	10423	11159	12645	15004	16104	17253	18082	19230	19856
1649	1740	3022	4913	5743	8043	10428	11164	12650	15009	16109	17258	18087	19235	19861
1671	1744	3026	4918	5748	8048	10433	11169	12655	15014	16114	17263	18092	19240	19866
1693	1748	3030	4923	5753	8053	10438	11174	12660	15019	16119	17268	18097	19245	19871
1715	1752	3034	4928	5758	8058	10443	11179	12665	15024	16124	17273	18102	19250	19876
1737	1756	3038	4933	5763	8063	10448	11184	12670	15029	16129	17278	18107	19255	19881
1759	1760	3042	4938	5768	8068	10453	11189	12675	15034	16134	17283	18112	19260	19886
1781	1764	3046	4943	5773	8073	10458	11194	12680	15039	16139	17288	18117	19265	19891
1803	1768	3050	4948	5778	8078	10463	11199	12685	15044	16144	17293	18122	19270	19896
1825	1772	3054	4953	5783	8083	10468	11204	12690	15049	16149	17298	18127	19275	19901
1847	1776	3058	4958	5788	8088	10473	11209	12695	15054	16154	17303	18132	19280	19906
1869	1780	3062	4963	5793	8093	10478	11214	12700	15059	16159	17308	18137	19285	19911
1891	1784	3066	4968	5798	8098	10483	11219	12705	15064	16164	17313	18142	19290	19916
1913	1788	3070	4973	5803	8103	10488	11224	12710	15069	16169	17318	18147	19295	19921
1935	1792	3074	4978	5808	8108	10493	11229	12715	15074	16174	17323	18152	19300	19926
1957	1796	3078	4983	5813	8113	10498	11234	12720	15079	16179	17328	18157	19305	19931
1979	1800	3082	4988	5818	8118	10503	11239	12725	15084	16184	17333	18162	19310	19936
2001	1804	3086	4993	5823	8123	10508	11244	12730	15089	16189	17338	18167	19315	19941
2023	1808	3090	4998	5828	8128	10513	11249	12735	15094	16194	17343	18172	19320	19946
2045	1812	3094	5003	5833	8133	10518	11254	12740	15099	16199	17348	18177	19325	19951
2067	1816	3098	5008	5838	8138	10523	11259	12745	15104	16204	17353	18182	19330	19956
2089	1820	3102	5013	5843	8143	10528	11264	12750	15109	16209	17358	18187	19335	19961
2111	1824	3106	5018	5848	8148	10533	11269	12755	15114	16214	17363	18192	19340	19966
2133	1828	3110	5023	5853	8153	10538	11274	12760	15119	16219	17368	18197	19345	19971
2155	1832	3114	5028	5858	8158	10543	11279	12765	15124	16224	17373	18202		



# PARLIAMENT AND POLITICS

DEFENCE DEBATE: DAY ONE

## Demand for Murrey to resign over pay

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE RESIGNATION of Mr. Fred Murrey, Defence Secretary, was called for last night by the Conservatives on the grounds that his attitude over defence pay had been "negligent and indefensible".

The demand came from Sir Ian Gilmour, Tory defence spokesman, who said that the forces must get a substantial increase in their rise becomes due in April, adding: "If something is not done, the Secretary of State cannot retain his office. He will have to resign."

Sir Ian also attacked what he claimed was the general weakening of Britain's defence under the Labour Government. On his reckoning, the Government had locked a total of £100m. off the U.K.'s defence spending when existing and planned cuts were taken into account.

But opening the debate, Mr. Murrey declared that Britain would, in fact, be increasing its defence contribution in real terms in the years ahead. He also denied the Opposition charges over Service pay and declared: "I shall do my damndest to see the forces get a fair deal."

Mr. Murrey strongly underlined the fact that the defence strength of the Warsaw Pact forces, on the neutron bomb, he said that Britain had not reached a decision as yet about America's development of this weapon. But the implication of a long passage in his speech that NATO needed it in order to redress the balance with the Eastern bloc forces in central Europe.

The Secretary of State faced a major attack from a large group of his own Left wingers, who, with the support of the Welsh Nationalists, they had put down an amendment declining to take note of the defence White Paper on the grounds that it provided for a real increase in arms spending which would heighten world tension and divert resources from social needs. They claimed that the proposals contravened the Government's pledge to reduce military expenditure.

Additionally, the amendment opposed any commitment to proceed with a new generation of nuclear weapons—a reference to the neutron bomb.

The Government motion which the House was debating asked MPs to endorse the policy which was based on a collective effort to deter aggression while

attempting to reduce tension through international agreement on arms control and disarmament.

A Tory amendment claimed that the defence policy of the Government had weakened the security of the U.K. and therefore harmed the prospects of reaching such an international agreement.

The House will have an opportunity to-night to vote on the Tory amendment. But the Left-wing amendment cannot be put to the vote as it was not called by the Speaker for debate.

Sir Ian said the House had listened to a thoroughly competent speech from Mr. Murrey based on a thoroughly uniformed White Paper. No one who relied on the Secretary of State for their information could have an accurate picture of the state of the armed forces.

There had been no mention of the unprecedented crisis of morale and lack of confidence in the Government that now existed in the services.

There had been a serious erosion of skilled and experienced officers and men. Those who remained were fed in with the way they had been treated over the years.

The last four years had been the most disastrous for the armed forces since the days of Lord North 200 years ago. Savage cuts had been imposed on the services and the Government had been in favour of the Warsaw Pact.

The Secretary General of NATO, Dr. Luns, had striven away the deceit when he pointed out that the Government had

taken us below the minimal level of defence.

Sir Ian said that the Government did not only have to face the Warsaw Pact. It also had to face a major battle against its own Left-wing. "The Tribune Group always want to slash Britain's defence expenditure because they are not interested in the security of this country," the Tory spokesman declared.

Sir Ian said many members who were opposed to Western defence interests. That was the murky background to the debate.

Mr. Murrey, on the question of pay, indicated to the House that the forces would still have to settle within the 10 per cent limit when the findings on their pay review are announced on April 1.

"I am sure all ranks in the Services understand the need for pay restraint if inflation is to be controlled," he said.

The Defence Secretary stressed that the capability of the Warsaw Pact forces was formidable and growing. They were in a high state of readiness and equipped for offensive operations. A great deal of new defence equipment had been supplied to them.

The answer must be a cohesive and united Western alliance against the Russian threat.

In addition, the growth of Soviet and Cuban military activity in the Horn of Africa was a profound disturbing factor. Those who believed that the countries should decide their own future. These events showed that Russia was quite prepared to bring its military power to bear.

Mr. Murrey added: "The threat to humanity is not the possibility of a Russian invasion. It is the arms race itself which is taking us towards a nuclear war. In that arms race, the West had been the pacemaker."

If the militarists held that we could negotiate only from a position of superior military strength, they could hardly blame the Russians for using the same argument.

## Arms race taking us to war, says Allaun

Mr. Frank Allaun (Lab. Salford) said that although his motion had not been called he would speak in support of it. "The arms race is taking out of control. It is like a coach taking mankind towards a precipice and, instead of applying the brakes, the drivers are accelerating."

Everyone wanted multilateral disarmament but what none was doing was to bring the Government was moving in the opposite direction by increasing

## Minister urges big production effort by U.K. car industry

BY IVOR OWEN, PARLIAMENTARY STAFF

A DETERMINED effort by Britain's motor car industry to step up production so as to ensure that it is able to fill the gap in the U.K. market created by the limitation of Japanese imports was urged by Mr. Michael Meacher, Under-Secretary for Trade, in the Commons yesterday.

Mr. John Nott, shadow Trade Secretary who complained about the protectionist posture of Ministers (Mr. Edmund Dell, Trade Secretary, was a notable absentee from the Treasury bench), warned of the danger that more imports from Italy or Germany might fill the gap left by the Japanese.

He stressed that at the heart of the problem was the fact that, at the moment, the British motor car industry was not producing what the British consumer wanted to buy.

Mr. Nott also underlined the successes achieved by the British car components industry and the commercial vehicle industry and called on Ministers to take these into account so that protectionist measures, designed to benefit the motor car industry, were not allowed to damage the prospects of what was globally a very successful British industry.

Last year, he said, it had contributed a massive surplus of £1,300m. to the balance of payments.

Mr. Meacher pointed out that the British car industry, the British Leyland chairman, had asked the Government to take action to secure a limitation in Japanese imports precisely because, under the terms of Rome, imports from EEC countries could not be stopped.

"We took what action could be taken in order to preserve extra production for the British industry. We intend to see that this extra production is forthcoming," he said.

Mr. Meacher, who spoke of encouraging signs that British Leyland was increasing its level of production, accused Conservative leaders of being prepared to accept an increasing level of imports, whatever the consequences for the British industry.

Government policy, he said, was aimed at securing a balance between an open market and protectionism.

Mr. Roderick MacFarquhar (Lab. Belper) suggested that the reasons why Japanese cars had enjoyed such success in penetrating the U.K. market was

that while Britain played by the EEC rules, other Common Market countries did not.

He pressed for inquiries into whether there were any impediments to Japanese car exports to France and Italy which did not exist in relation to the U.K.

Mr. Meacher agreed that the import of Japanese cars into Italy had been negligible while the level of penetration of the French market had been around 3 per cent compared with approximately 10 per cent in the case of the U.K.

He told Mr. Tom Litterick (Lab. Selby) that Mr. Dell had only agreed to forego seeking more formal controls over the level of Japanese imports after the Japanese Government had made a clear commitment to restrain vehicle exports in a manner acceptable to Britain.

"If the Japanese do not keep to their side of the bargain—and I expect that they will—then we are under no obligation on our side to do so."

Part of the agreement, he stressed, was that there should be regular monitoring of the level of Japanese exports to the U.K. market.

Mr. Cecil Parkinson, another Conservative trade spokesman, said he had been told that there was a waiting period of four to six months when he tried to buy a Jaguar last week. There was a danger that the British taxpayer would find himself in the position of pumping hundreds of millions into British Leyland and still being unable to buy the car of his choice.

Mr. Meacher replied that the alternative side of the picture was that unless money was provided for British Leyland for investment—something the company had needed for decades—then the British industry was given some protection, it might not be possible to buy a British car.

WHISKY EXPORTS worth £100m. were exported from Scotland and Northern Ireland to the U.S. during 12 months to January, Mr. Michael Meacher, Trade Under-Secretary, said in a Commons written reply yesterday.

Whisky exports to the EEC in the same period amounted to £150m. and those to Japan were worth £41m.

AS POWER-SHIFTS APPEAR IN EUROPE...

## Labour ponders its links with Communist parties

BY RUPERT CORNWELL



Mr. Eric Heffer... advocate of new approach.

THE Labour Party to-day holds two meetings which could have a significant bearing on how the party handles the increasingly sensitive topic of relations with other European Socialist and Communist parties.

The most important will be a session of the National Executive Committee's international affairs sub-committee, devoted to a study of formal guidelines that would govern its links with the Communists in both eastern and western Europe.

Shortly afterwards will be held the first-ever meeting of Labour's newly-formed Western Europe Committee. Although this too is under the auspices of the NEC, it also comprises members of the Parliamentary party as well as academics and journalists. Its goal is to improve the party's knowledge of the Western European political scene.

The attempt to work out the guidelines springs directly from the embarrassing rumpus of last autumn over the reported—and subsequently denied—praise heaped upon the Soviet system by Alex Kitson, a Left-wing member of the NEC in Moscow as a guest of the Russian Communist party.

For all the insularity of British politics, the party's strategists were aware at what might have been the consequence had the Kitson incident happened in the midst of a general election. In any case, it is already clear that the "Red Peril" argument will loom large in Conservative attacks during the campaign.

But the development also stems from the awareness on the Left that the so-called Euro-Communists, especially those within EEC member States, are infinitely more relevant to Labour than fruitless ritual contracts with the USSR—and the accompanying political landmines that these are apt to detonate.

The movement towards power of some western European parties only reinforces this view. In Italy, the PCI, the main repository in that country of Left-wing votes is now inside the Parliamentary majority, while France could have Communist Cabinet Ministers by this time next week.

The most articulate advocate of a new approach is Mr. Eric Heffer, MP for Liverpool Walton, who has already publicly urged discussions between the Socialist International and the more independent-minded Eurocommunist parties. Three of them, indeed, were invited by the NEC to send representatives to the last Labour conference in Brighton.

There are naturally a number of different shades of opinion inside the Labour Party. Orthodox Social Democrats in the Cabinet and elsewhere do not believe the Eurocommunists are

sincere, but see their tactics as a means to an end with no guarantee that they will thereafter abide by the rules of the democratic game.

Further to the left, there are those who trust the Eurocommunists but accept that relations should be as cautious as those with the traditional Communist parties, who still display the enduring traces of the rigid internal discipline implied by "democratic centralism," even in the Italian party.

At the extreme Left of Labour's broad church are a few who regard most Eurocommunists as too moderate by half. There was a memorable moment at a Commons meeting the other day when a spokesman for the far Left cast about for a member of the PCI's central committee, the rigid internal discipline implied by "democratic centralism," even in the Italian party.

In essence, the guidelines are understood to attempt to provide a system of classification for individual Communist parties, so that relations can be judged by various criteria: human rights, commitment to "pluralism," common concerns like the EEC, and so on.

Transport House hopes thereby to avoid the inconsistencies which arose under the previous ad hoc approach. An early illustration of the mood will come with a decision whether to send representatives to the forthcoming Spanish Communist Assembly.

But even if endorsed, the guidelines will have to go before the full executive, where fresh Right-wing opposition may be expected.

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## Case put for PR as election issue

BY RUPERT CORNWELL, LOBBY STAFF

CAMPAIGNERS for proportional representation last night launched a drive to stop the two major parties suppressing electoral reform at any stage at the next General Election.

In the BBC programme, Open Door, run by the all-party Campaign for Electoral Reform, Mr. Christopher Chataway, former Conservative Minister, accused most MPs of wanting to "hush up" the matter, even though opinion polls showed that 74 per cent of the population wanted to change to a fairer system.

Mr. Peter Walker, MP, another former Minister and a leading figure on the Tory liberal wing, argued that in 1974 a party had come to power against the views of the majority of the electorate. He favoured a more representative system, but one in which

the constituency MP could survive.

Mr. Robin Corbett, Labour MP for Hemel Hempstead, argued that the prospects for reform had improved. He warned that if the next election produced another close finish, the case could be strong for a look at PR — a system selectors would appear to want.

Among the other well-known advocates of proportional representation featured last night were Sir Richard Marsh, the former Labour Cabinet Minister, and Mr. Dick Sheppard, elected in 1973 as Labour MP for Lincoln.

At the same time, Mr. David Steel, the Liberal leader, reaffirmed his party's commitment to change, insisting that the authority of Government had been weakened by its repeated failure to represent a majority of the people.

## Privileges inquiry agreed

TWO REPORTS which appeared last week in The Guardian and the Daily Mail about the findings of the all-party Select Committee on Privileges were referred yesterday to the Commons Committee.

The decision, by 133 votes to 70, was taken despite opposition by Labour Left wing MPs.

Mr. Fred Willey (Lab. Sunderland N.). Select Committee chairman, said he was complaining on behalf of the whole committee. He could not go into details as the committee had not yet reported to the House.

He was opposed by Mr. Jeff Rooker (Lab. Perry Barr) who said any journalist worth the title of journalist would never divulge his source of information. No-one would tell the committee who committed the alleged breaches of privilege. "It is a total waste of the time of the House," he urged.

Mr. Dennis Kihner (Lab. Bolton) said that much of the steel industry Select Committee report had been discussed in the Press beforehand and no action had been taken.

Mr. Willey was supported by his vice-chairman Mr. Dudley Smith (C. Leamington), who said the findings of the Select Committee had been leaked only an hour or two after it reached its final conclusions. If action was not taken, future proceedings of any Select Committee could be leaked with impunity.

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## APPOINTMENTS

## FOREIGN EXCHANGE DEALER—BAHRAIN

Applications are invited for an appointment as a dealer in the Bahrain Office of a

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- 4) Free medical insurance for staff and immediate family
- 5) Salary free of tax, there being no tax in Bahrain.

The contract would be initially for two years, thus with annual leave would run to 26 months. Applications will be treated in confidence and should be submitted in writing giving full details of present experience to:

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22, The Quadrant, Slough, Bucks SL1 2JH  
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## CONFERENCE? SEMINAR?

Company Meeting? Reception?

## Film Preview?

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There's no need to hunt around the West End for a suitable venue or viewing theatre.

The FT Cinema, here in the City, offers seating in comfort for 50+ people. Full 16mm film projection facilities. National Panasonic 1/2" colour video tape and Philips 1500M video cassette viewing. Electronic 360L slide presentation system. And luxurious private dining rooms with extensive catering facilities.

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All enquiries to: E. J. Dorset, Cinema Manager,  
The Financial Times, Bracken House, 10 Cannon Street,  
London EC4A 4BY. Tel: 01-439 8000 (ext. 67).

## LEGAL NOTICES

No. 00921 of 1978  
In the High Court of Justice  
Chancery Division  
The Matter of the Companies Act 1948  
In the Matter of TALLY-HO ELECTRIC LTD. and in the Matter of the Companies Act 1948

NOTICE IS HEREBY GIVEN that a Petition for the winding up of the above-named Company by the High Court of Justice was presented on the 1st day of March 1978, and that the said Petition is now pending in the High Court of Justice.

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No. 00754 of 1978  
In the High Court of Justice  
Chancery Division  
The Matter of COLINE FINTECHS COMPANY LIMITED and in the Matter of the Companies Act 1948

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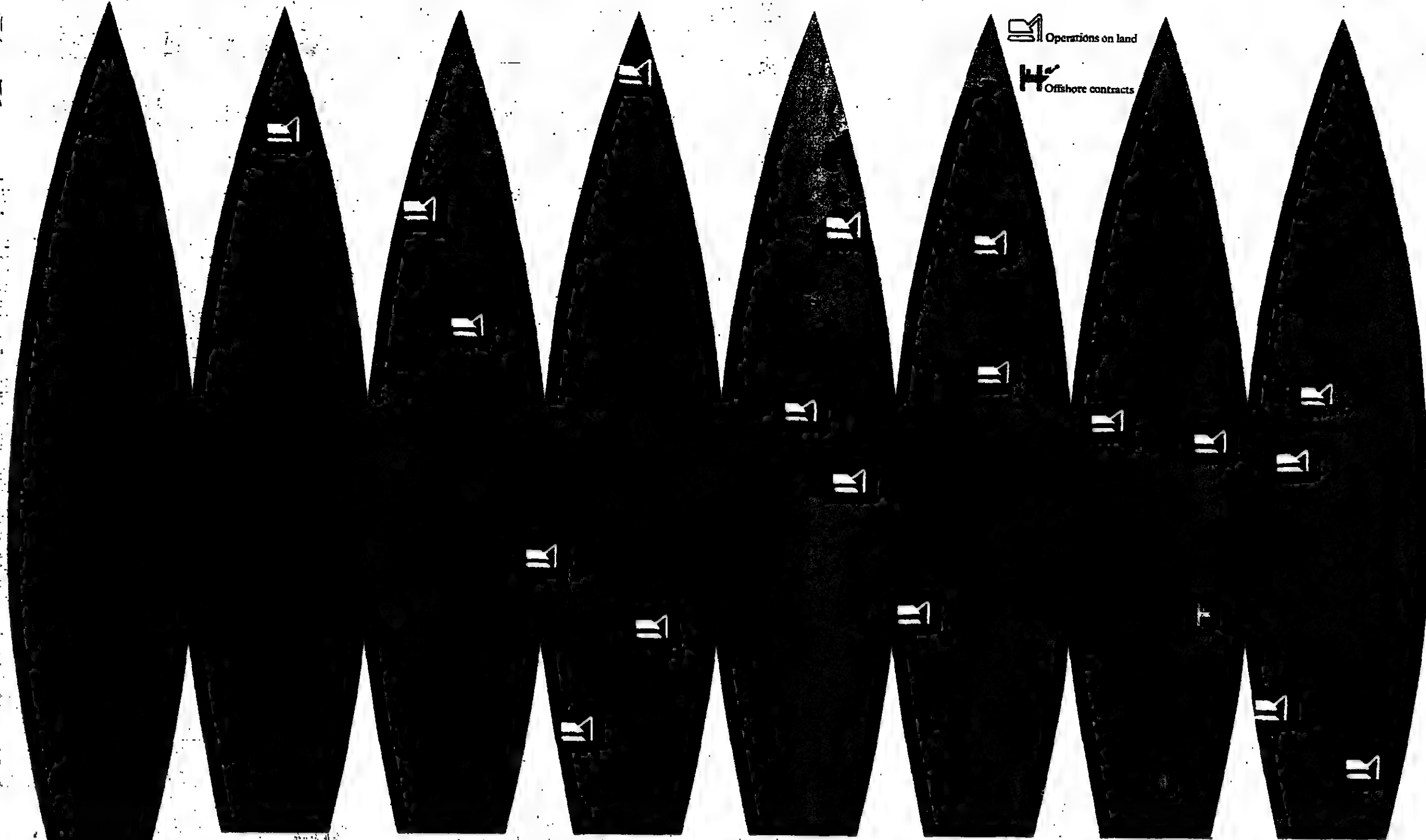
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Big = Better? Not always; but it helps in the construction business.



## THE EXPANDING WORLD OF RAYMOND

With years of experience approaching a century, Raymond are still adding new talents to the resources that serve the world and you.

The acquisition of Kaiser Engineers of Oakland, California, has brought new engineering expertise to Raymond's work for power generation, transportation, mining and mineral processing. Kaiser Engineers' current order book covers over 300 projects in 27 countries.

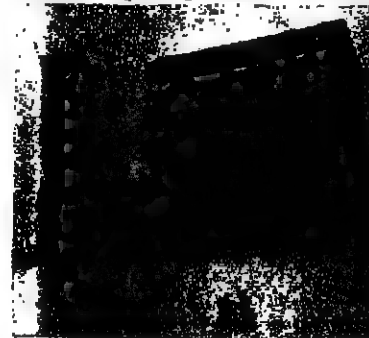
Raymond's achievements include design-and-build jobs such as an oil terminal at Zueitina, Libya, piling for the world's longest bridge across Lake Pontchartrain in Louisiana, and the foundation work for two CEGB power stations in Kent. They have designed a pipeline trestle support for Aramco in Saudi Arabia and are building it with components manufactured at their new plant at Ras-al-Khaimah in the United Arab Emirates.

We've combed through the records to find pictures to show the range of Raymond operations. Seventeen illustrations might just have done it. But we only had space for five. If you'd like to see more, please ask us to send you the missing dozen.

And if you have plans for construction, tell us about them, too. We'd be glad to help.



Shipping sand to the Sahara. At Zueitina in the Gulf of Sirte in Libya, Raymond International was awarded a contract to design and build a harbour for oil tankers, for Occidental Petroleum. They had complete responsibility for planning, design, engineering and construction. The job was finished in less than a year; roads, breakwaters, piers and loading platforms. Sand from the Sahara? No, not good enough quality for concrete. Raymond shipped in specially selected sand from Spain.



Kaiser Engineers work on in the snow. One of the worst winters in Ohio's history didn't stop the building of the Wm. H. Zimmer nuclear power station. While it snowed outside work went on inside on the pressure suppression chamber (right). Low pressure turbine spindles (left) rotating at 1800 rpm will drive the electrical generator.



Power begins with Raymond. This was the beginning of a new power station at Porto Tolle near Venice for ENEL (Ente Nazionale per l'Energia Elettrica). In England, Raymond worked on two power stations for the Central Electricity Generating Board, the Isle of Grain and Littlebrook D. Each job in its time was one of Britain's biggest piling contracts. Littlebrook D is planned for completion in 1980.



Over a decade's work in Nigeria. In 1965 Julius Berger AG awarded Raymond the foundation contract for the Eko Bridge crossing the Lagos Lagoon. Since then, Raymond have been working almost continuously in Nigeria: parts of the Lagos-Ibadan expressway, the Lagos Ring Road, and sheet piles and pipe piles at the Apapa Wharf and Tin Can Island.



Design-and-build project in Saudi Arabia. For Aramco, Raymond (Saudi Arabia) Ltd. are building a £70 million six-mile trestle support for liquefied petroleum gas pipelines. Pre-cast concrete units and cylinder piles are being manufactured in a Raymond plant specially set up in Ras-al-Khaimah in the UAE to service the Middle East.

With a record like this, it isn't surprising that two-thirds of Raymond's contracts come from people who've used them before.

Come to think of it, isn't that a good reason for asking Raymond what they could do for you?

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Telephone: 01-892 4433



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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## PACKAGING

### Lightweight cartons take the strain

APPROPRIATELY enough, a rugged die-cut, pre-printed package deal is being offered by blanks and to install the Roda McMillan Bloedel Containers machine which provides automatic assembly of the Beams cartons primarily for food products. The machine will be able to market lightweight packages that greatly simplify the handling of products delivered in lightweight plastics containers.

The simplification comes from the fact that the cartons are made in such a way that they allow stacking to considerable heights without deformation or damage to the product on offer. At the same time, relatively small amounts of carton are used so that the product is easy to see.

The carton is known as the Beams Box and is a patented idea from the Italian company Nelsen.

The Swiss company Roda Macchine SA developed the machine for the production of the cartons and patented the design and the U.K. group has made arrangements to offer carton makers in Britain the cor-

### Cardboard patterns cut fast

NEWLY developed by the Held now can cut dies faster than he company of West Germany is the cylinder model of a laser cutter which provides the means to cut a rotary plywood cutting form at high speeds.

The necessary information is conveyed to the machine from a flat drawing on the copying table and while the laser cutting head moves in the Y direction, the cylinder is moved through the appropriate distances in the X direction, both motions being under the control of a small computer.

A drawn reproduction of the cutting form can be produced at the same time as the form is made, providing the printer with an exact copy of the cutting tool which could be married up in advance with the printed work.

An early user of the equipment in France reports that he

### Wraps round the product

DESIGNED AND built by Otto Hanel, Hannover, West Germany, the Compactomatic is a wraparound packing system capable of cartoning products such as boxes, cans, jars, bottles, cups, soups, tins, etc.

The metre-long magazine takes open vertical blanks of solid or corrugated board, slotted or die cut. Product infed is against the blank, with the pusher mechanically operated through the blank.

Glueing is with hot-melt adhesive, but the machine can be operated in combination with dispersion glue. Magazines can be rapidly changed to allow packaging of individual products as well as of multi-packs of different sizes of product.

Accessories include collating belts, elevating station for forming layers, intermediate cardboard inserter, collating system, and coding, marking and labelling devices.

Marketing in the U.K. is by Eascoe, Beaumont Road, Banbury, Oxon (OX26 50971).

## CONSTRUCTION

### Less risk of slipping

REPLACING wooden duckboards designed as a complement to the company's flooring and stair tread products and to satisfy a market in machine shops, shower rooms, laundries, greenhouses, vehicle inspection pits, processing plants, car showrooms and canteens.

The "Ducktile" consists of a 300 mm square by 30 mm deep injection moulding in polypropylene into which Ferodo friction strips and pads are inserted on both upper and lower faces.

A safety, anti-slip upper surface is thus provided for wheeled and foot traffic, with the friction pads on the underside preventing movement of the tile on the floor during use. Ducktile was developed by Roda.

Equipment has been designed so as to fit in easily with a manufacturer's own production line, allowing standard shrink wrapping units.

Various sizes of Beam Box are available and shrink-wrapped stacks can be handled by pallet if required.

The developer suggests that areas could be set aside in stores for displays based on the packs and no shelving would be needed, while handling would be reduced to the absolute minimum.

Further details of the system and the manufacturing equipment from Roda Macchine SA, Containers, 24, King Street, Watford, Herts., WD1 8BP, Watford 42306.

### New Japanese excavator

DIGGING, LEVELLING, loading and grading can, it is claimed, be carried out with an 11-ton hydraulic excavator introduced by Mitsubishi Heavy Industries.

The excavator has a speed of 3 kph, and can climb a 35 deg. grade. Particular attention has been paid to noise reduction, both outside and in the cab, and to ease of maintenance.

Bucket sizes range from 0.15 to 0.5 cu. metres. A standard

### Pump for the deep

SPECIFICALLY FOR operating at greater depths than those usually reached by electrically powered units, a hydraulically operated 100 mm bore solids handling submersible pump has been developed by Toyo, of Japan.

It is equipped with a compensator which automatically adjusts the oil pressure in the motor housing so that it equals the external water pressure, preventing seepage past the seals.

The 15 hp motor is driven by a conventional hydraulic power pack located on the surface and connected by high

### Light on the sight

COLLABORATION between Johnson Machinery and Henry Cooch has resulted in the successful conversion of a 2-ton gravity tipping dumper into a mobile lighting unit. This could be very useful for road construction work at night.

By removing four bolts, the skip on the Johnson dumper can be taken off. It is replaced in half an hour by a Cooch Skyrite 25 floodlight, on a specially designed skid, which is secured on the dumper by six bolts.

The mobile lighting unit can be operated by one man, using an automatic safety switch to erect and retract the mast. Standard mast height is 25 feet, but masts up to 50 feet can be fitted. Four individually-set 1.5 kW tungsten halogen flood lamps are mounted on the mast, and are capable of lighting about eight acres.

The lighting unit has its own

## COMPUTING

### Evaluation for the novice

MEETING user interest, RTZ Computer Services' financial planning division has developed a project evaluation modelling system based on one of its two interactive financial planning systems—the Money and Profit Simulator.

This runs on the company's time-sharing service and provides the user who has little or no experience in project evaluation with the necessary disciplines to carry out an evaluation. Methods for incremental analyses are incorporated together with the facility to consolidate any number of projects into a single set of financial returns.

From forecasts of sales revenues, operating costs, capital expenditure and project financing defined by the user, the system will develop cash flows used to measure the project's profitability. The three standard cash flows include: total cash flow at risk; equity cash flow, which allows for the effect of project financing; and an external cash flow based on the monies subscribed and received by the shareholders in the project.

Inflation factors can be applied to all susceptible input items, an important facility for complex evaluations which would give distorted results if the effects of inflation were ignored.

More on 01-930 4163.

### Low cost time share

OFFERED by Compelc Electronics is a multi-user time sharing computer system aimed mainly at educational and scientific applications.

Based on the Altair 8800b mainframe, it is fitted with 64K bytes of read-write memory and a pair of Altair floppy disc drives which yield 300K bytes per disc. There are three serial input/output ports. System software is provided in the company's disc-extended time-sharing basic which will support up to eight users simultaneously, all working with different programmes. Without the display units the system sells for \$5,881.

This standard system has provision for three visual display units (available at \$285 each) and every extra pair of display units will need an additional dual serial interface at £196.

This means that a maximum of eight VDU's can be supplied, including eight VDU's available at only \$12,000. Printers operating at 45, 60 or 180 cps can be supplied.

More from 107, Kilburn Square, London NW6 (01-828 1124).

## BANKING

### Day and night service

ALMOST simultaneously, IBM has announced a newly developed banking self-service terminal and Lloyds Bank a decision to order 200 of the new units to extend its programme of on-line cash-dispensing and transaction processing units.

The IBM 3624 is cheaper and easier to install than the 3614 that it supersedes and will allow users to provide various services to customers out of banking hours. The medium used is a magnetic stripe card which, coupled with the customer's private code number and an instruction keyboard, gives access to the services.

Models 1 and 11 are for installation in branch lobbies or other supervised locations and models 2 and 12 for through-the-wall situations.

Current for use in the equipment can be loaded off-site in locking cartridges each of which has capacity for up to 2,300 banknotes of whichever denomination.

Electronic security provides that sensitive account data is coded before transmission to or from the terminal.

More from the maker at New Road, Sheerness, Kent, ME12 1NB (07956 4581).

## HANDLING

### Hydraulic lifting tables

ACCORDING TO Trepel (U.K.) base frame, requiring only a shallow pit to place the platform, with its overhead hoisting form at ground level. No cables, gear, deep pit, guide rails, etc. can be advantageously replaced in some applications by a scissor lift.

The hydraulic lift tables made by Trepel can operate between two levels up to five metres apart. Capacities range from 1 to 15 tonnes, and platform sizes start at 2 x 1.5 metres. When used to replace a goods lift the usual enclosure gates and control gear are supplied.

The lifting mechanism is contained within the scissor lift.

## SAFETY

### Scans for hot spots

PUT ON to the market by Telemechanics of Camberley is a temperature surveillance system which, although designed to monitor almost any number of remote or local temperature sensors in a complex of grain storage silos, should find application in factories, stores and other buildings.

Each measurement channel is provided with a moving coil meter indication of temperature from zero to 50 deg. C and the equipment is also provided with a simple column printer which prints each channel value as it is measured.

The system can also be provided with simple limit operation so that if any measured location overruns, an alarm sounds and the location is shown on the indicator panel. Alternative bat-

**Fram Industrial**  
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POWER GENERATION  
FRAM INDUSTRIAL  
Llantrisant, Pontypridd  
Mid Glam Tel (0443) 223000

## WELDING

### Controls spot welds

PROVIDING AUTOMATIC weld time adjustment for line voltage fluctuation, varying airflow pressure, changes in spot-weld pitch; and wear of electrode tips, is a spot-weld quality controller introduced by ARO Machinery Co. 190, Castlemead, London SW13 9DJ (01-748 5433).

If the tolerances pre-set for weld quality cannot be maintained audible and visual warnings are given. The controller will also adjust weld-time if inadvertently the machine operator makes welds on the edge of the sheets, or where there are changes in material gauges in a given row of spot welds.

The unit can be connected to most makes of spot welding machines which have power switching by electromagnetic contactors, ignitrons or thyristors.

## CONFERENCES

### Bulk flow monitoring

The Institution of Electrical Engineers together with six other technology institutions is to hold a two-day conference in London (April 26 and 27) covering measurement and control when handling and processing bulk materials.

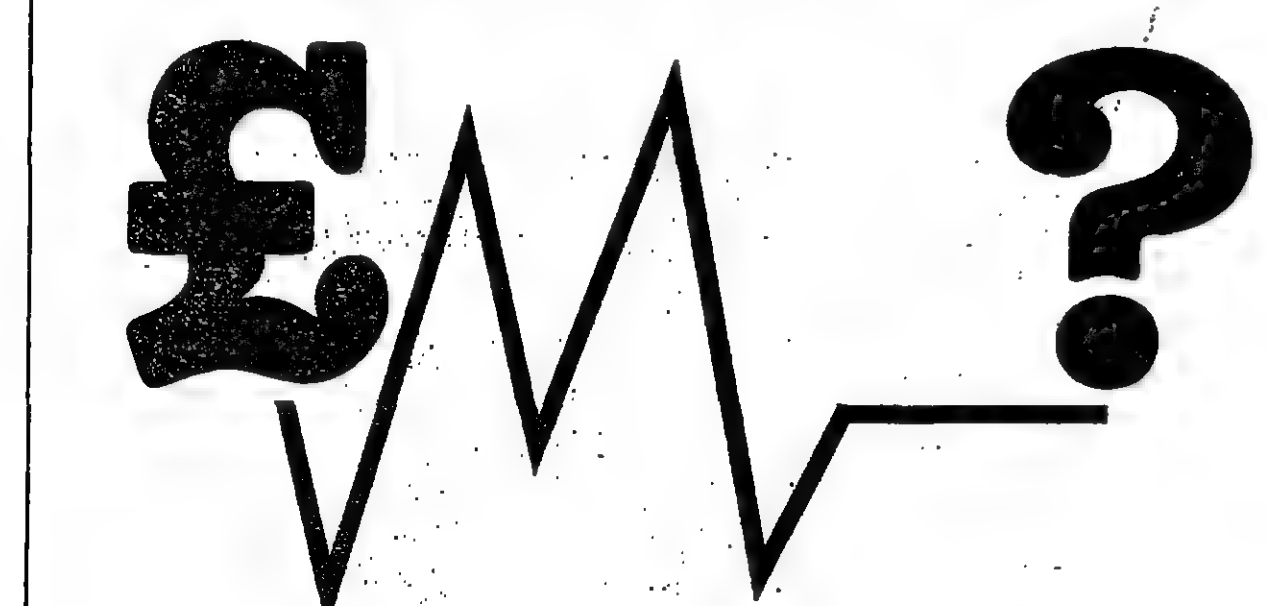
Apart from emphasising the need for a systems approach to the whole problem of bulk materials handling, the conference will contain six papers on "measurement on the move" covering belt weighing, moisture measurement, automatic sampling for on-line analysis, and particle velocity.

Further programme details and registration forms can be obtained from the conference department, IEE, Savoy Place, London WC2R 0BL (01-240 1871).

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## Can you afford to be out of touch with your own industry's statistics?

There's no magic way of ensuring success in any commercial enterprise, but one sure way of failing is to be out of touch with the facts and figures necessary to make decisions.

One fact you should know is that the Business Statistics Office can supply you with information you need about your own industry on a monthly, quarterly or annual basis.

The information comes in a series of publications called Business Monitors published by HMSO for the Government Statistical Service.

For example, the quarterly Monitors cover over 4,000 individual products, giving detailed sales figures, often supported by import, export and prices data.

For businesses wanting an early indication of trends, estimates of the total sales of about 150 manufacturing industries are published quarterly within 13 weeks.

Get your secretary to send off the coupon below, or telephone Newport (0633) 56111 (24-hour service). It could be one of your most important decisions.

Please send me an explanatory booklet (with full list of Business Monitors), a recent specimen copy, a price list and an order form.

Which industry are you interested in?

Post this coupon to: The Librarian, Business Statistics Office, Cardiff Road, Newport, Gwent NP23 5XG.

Get the facts straight from the Government Statistical Service

## Leasing cars can save you money



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The benefits of leasing Company cars will already be well known to you. Your capital is not tied up. You have only a limited financial investment. You can more accurately estimate future transport costs. You don't have to worry about depreciation, maintenance and replacement. And recent changes in HP and credit agreements make leasing even more advantageous.

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# The Management Page

EDITED BY CHRISTOPHER LORENZ

## Why opinions are split on the virtue of German banking

"I am always very thankful that I do not have to operate within the British financial system. While I support wider share ownership, the heavy reliance British companies have on the Stock Market for finance creates far more problems than it solves—the financial officer of a large German engineering company."

"All this pious talk about the German banks' deep and searching knowledge of the needs of industry is so much hogwash. It is a damned good device the banks have invented for tying industry to their apron strings. What they do is get a company borrowed up to the eyeballs, and put a man on the Board to ensure they grab all future borrowings—an overseas banker based in Germany."

THESE uncompromising views reflect the intensity of the mushrooming debate in West Germany about the relations between banking and the nation's industry.

Not surprisingly, the strongest support for the German banking system is found among German bankers themselves and the nation's industrialists and this is underlined in the comments reported in the first part of this article. The critics, featured in the second part, embrace an overseas (largely Anglo-Saxon) viewpoint, that reflects scepticism about why the German banks have developed such a tight hold on industry.

The executive of the engineering concern maintains that "many British companies must find the type of long-term planning we do quite impossible. The British manager is constantly worrying about his interim and his annual dividend. If he doesn't think mainly about the immediate future his share price is likely to go down. If it does show a dip, the chances are that unless he is extremely lucky he will have trouble maintaining

The highly developed "universality" of the West German banking system is proving a double-edged sword. The evolution of a structure which ties the banks closely to industry is seen by many people as one of the keys to Germany's post-war economic boom. Others consider the banks' relationship with industry to be unhealthy, not only because of the closeness of the ties, but because German companies, compared with those in other countries—particularly the U.K. and U.S.—have very small capital bases in relation to their high level of borrowings. Even in Germany, questions are now being asked about the effectiveness of the banks; a Government commission is investigating the situation. A parallel atmosphere is to be found in the U.K., where various committees and commissions are probing the whole question of industrial finance—including Sir Harold Wilson's and Mr. Harold Lever's. Following the articles on Commerzbank and Barclays, which illustrated some of the issues involved (this page February 28, March 3, 6), Guy Hawtin reports from Frankfurt on the views of individual bankers and industrialists.



or increasing his overdraft level." He also believes that the direct participation of the banks in West German industry provides a vital stability for the country's companies that would be lacking under a different regime. It frees German managers from the tyranny of the stock market, he feels, and he will have trouble maintaining

not mean, however, that it can be normally withheld.

The private banker, on the other hand, elaborates his point about the advantages of West German banking regulations by suggesting that, if, for example, the British banks had been governed by similar rules, Rolls-Royce would not have been allowed to collapse. Moreover, he says that AEG-Telefunken, rescued by the Dresdner Bank in particular and the country's universal banking system in general, would probably have gone to the wall if it had been a British company.

The advantages of the German system are also propounded by an executive director of a mechanical engineering concern. "I would much rather deal with a banker than private shareholders, especially the type that keep going on about shareholders' rights," he says. He feels that bankers are professional men and can usually see beyond the next dividend.

"My view is that if an entrepreneur launches his company on the stock exchange he loses control if he sells anything approaching a blocking minority. If I have an outsider in my company I'd rather have a banker, who has expertise on the financing side to contribute, than a representative of a group of people who are only interested in how much earnings will grow this year," he says.

A Frankfurt private banker claims that he would prefer to see most companies operating with a much smaller ratio of debt to their own resources. "It is probably much easier for the businessman if he keeps us out of his affairs. Obviously if he is carrying a heavy debt burden we must ensure as best we can that he pursues sensible policies."

An American banker, who is opposed to the universal banking system on the grounds that it stifles competition and gives the consumer a bad deal, grudgingly admits that the banks' participation in industry has a positive side. He says it may have encouraged long-term planning, as well as a conservative approach to new commercial fashions that has "sometimes" been beneficial.

### Conservatism

"Despite the fact that there are some pretty big outfits over here, there is hardly anything that an American can describe as a conglomerate. West Germany seems to have missed the craze for conglomerates that we had in America in the 1960s. This means that Germany just didn't have the problem of the conglomerate gone sour. Of course, it hasn't got any good conglomerates either," he said.

He feels that conservatism of the banks probably contributed to this state of affairs, but points out that conservatism is not always beneficial. "Look at the banks own a whole lot of retailing stock yet retailing over here is terrible. There is nothing more conservative than the German store groups. Profits are poor for the industry although mark-ups are fantastic by American standards. The merchandising is sloppy. The consumer loses out. So does the shareholder. The banks are the shareholders as often as not, but the banks' shareholders suffer."

Such criticism of German banks is made even more forcefully by the overseas banker quoted at the beginning of the article. Elaborating on his point about their tying industry to their apron strings and putting a man on the Board of a company to ensure they grab all future borrowings he says: "It makes a farce of competition within the banking sector. It's bad for the companies, themselves, and it's bad for their shareholders."

If the company gets into trouble the bank puts in a few of its boys and makes sure that its own funds are safe, not by working out what is best for the company, but what is best for its own profits. The shareholders—unless it is one only—can go to hell in a hand basket."

### Dismayed

The West German banks are not unnaturally dismayed by this view. One German banker says: "Even if such a policy were in our interests—and I most firmly believe that it would mean commercial disaster—we would never be allowed to get away with it. The Government and the cartel office would react immediately."

Another German banker admitted that there were possibly drawbacks to the system, but pointed out that there appeared to be no practical alternative to it that offered industry a better deal. He pointed out that banks had been investing in industry for many years before the First World War; the country's history since 1918 had left neither industry nor the banks with any real choice other than to develop the banking industry in any other way.

## Product innovation: the crucial test for Britain

ANYONE who fails to grasp the significance to his company of the much-reported "North-South dialogue," or cannot spell out the meaning of LDC—the latest euphemistic acronym to be borrowed from the U.S.—should immediately get hold of the latest issue of "The Business Graduate," the journal of the Business Graduates' Association in Britain.

He will find a masterly expose by one of the best respected American management consultants on why Britain is particularly vulnerable to the accelerating industrialisation of much of the developing world, and on what U.K. companies should do about it.

The reason why the emerging challenge of many "less developed countries" (LDCs, in the new international parlance) has not yet been widely perceived is that it is still indirect, according to Mr. Hugh Parker, who was for 15 years managing director of McKinsey's British operation, and is now president of the American Chamber of Commerce.

By this he means that U.K. and other western companies are not yet meeting the LDCs as head-on trading competitors in third countries on any substantial scale. Instead, many of the LDCs are becoming self-sufficient in certain mature and basic products—textiles, shoes and steel are the most obvious examples—and are therefore rapidly closing as export outlets for western manufacturers.

U.K. companies will be particularly hard hit because such a large part of their exports has

traditionally gone to these markets—many of which practised a preference for Commonwealth countries.

"But this is only the beginning," Mr. Parker warns. LDCs are acquiring the capability to move "up-market" into intermediate, and ultimately, into higher technology manufactures. Areas of engineering such as automotive products, shipbuilding and basic machine tools are already being invaded by countries like South Korea, Poland and Taiwan. Hong Kong and East Germany are now producing high-precision goods like cameras and optical equipment far more cheaply than would be possible in the west. This trend is likely, not only to continue, but also to accelerate, says Mr. Parker.

The key to the future competitiveness of British companies in this difficult situation will be technical innovation—of that Mr. Parker is in no doubt. In spite of the continuing massive transfer of wealth to some LDCs through petrodollar flows, and in spite of the transfer of technology and other forms of assistance, western countries will still have a vast resource of technological innovation "on which to build

entirely new industries for the future."

Like other analysts of this inexorable situation, Mr. Parker has plenty to say about how the U.K. Government should act: taxation and incentives are naturally spotlighted, as is the negative impact of proliferating government agencies and regulation.

A less obvious suggestion is the establishment in this country of at least one institution like the Massachusetts Institute of Technology, whose contribution to the creation of real wealth in the U.S. has been "incalculable." This would help meet Mr. Parker's objective of linking education in engineering and the "hard sciences" to the practical realities of industrial requirements.

From the point of view of companies Mr. Parker reviews the pioneering efforts of several of the larger ones in Britain—British Steel, IBM, ICI and Shell—to encourage the creation of new enterprises from within, or in their immediate community. In this, he echoes many of the proposals of last year's Ashridge Lecture by Mr. C. C. Pocock, chairman of the Royal Dutch/Shell managing



Mr. Hugh Parker—president of the American Chamber of Commerce and formerly managing director of McKinsey's British operation.

directors committee (see this page, November 11, 1977).

The key to getting an innovative programme on the ground, Mr. Parker considers, is Mr. Pocock's last suggestion: to enlist an entrepreneurial executive to look for opportunities in large corporate organisations. Mr. Parker emphasises, "the only way to get something started and to make something happen is to assign specific responsibility for it to a senior executive with the necessary authority and motivation."

"The Business Graduates Association, 57 Jermy Street, London SW1 6JD. Tel. 01-930 9365/6.

## Designing for a better future

PART OF Mr. Parker's thesis was developed late last week by Britain's top civil service overseer of industry, in a speech about the need for better industrial design in the U.K.

The U.K. was "not all that good at managing change," but would have to improve if it was to survive with a comparable standard of living to that of its neighbours, said Sir Peter Carey, permanent secretary at the Department of Industry.

If it was not to become just an offshore island, producing cheap commodity products for its wealthy European neighbours, its route must be up-market, with high-quality goods of superior design and sophistication, based on technological skill and craftsmanship, Sir Peter told the annual dinner of the Society of Industrial Artists and Designers.

There were a number of indications "that our loss of market share has derived from the inappropriateness of many of our products to market requirements." In some cases this might be primarily a marketing problem, in that we were making many to raise the standard of the wrong thing. But in others it seemed we had the right con-

cept, but were not designing it well enough.

"Sometimes we can see certain factors which contribute to this situation, such as the lack of suitably qualified or experienced designers, or the conservatism of British customers. This prevented the establishment of a firm home market base, from which to export an innovative product."

"We have heard of sound basic design being affected adversely by poor design detail, or poor reliability and maintainability, and of insufficient attention being paid to ease of operation."

All this contributed to the reason why NEDO had asked Kenneth Corfield, deputy chairman of Standard Telephones and Cables, to prepare, with the help of an advisory group, a report on the measures necessary to raise the standard of U.K. product design.

One necessary change was the fostering of the idea of design as one of the central functions of company management, Sir Peter said. There must be strong links between design and other company functions; only in this way would companies be able to avoid their products falling because their customers' wishes or production methods had not been given enough attention in the original design.

One of the most telling of Sir Peter's appeals was for companies to "avoid the false antithesis of industrial and engineering design." To him, industrial design was the design of the products of industry; for any sort of product, it should include whatever design—engineering or otherwise—was a necessary part of the whole.

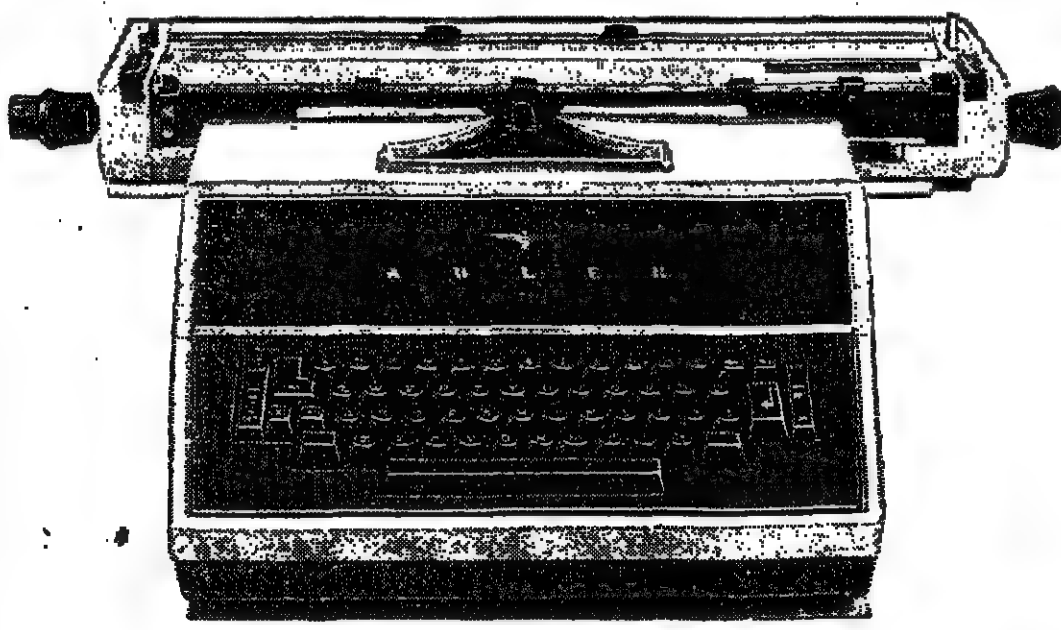
To the outsider, this might appear little more than semantics. But, in effect, Sir Peter was challenging the definition of

industrial design which became increasingly accepted through the 1960s—at least among designers themselves—that of adding what might be called "styling" to industrial products.

This key question (discussed in depth on this page last October 28 and January 11) was side-stepped by the President of the Society, Mr. Richard Negus, when he complained that while this country produced more "designers" (no definition) than any other, they were having to look overseas for a worryingly high proportion of their work. Even Sir Peter Carey clouded the issue by claiming that Concorde was a "magnificent example of industrial design," and then going on to say that "the translation of designs into commercial, profitable production seems much more difficult for us."

His other remarks, however, seemed to reflect a view of industrial design which was in line with the new thinking at the top of the Design Council: that good industrial design embraces product reliability, appearance—and economic viability.

C.L.



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LOMBARD

# Doomed to co-operate

BY JONATHAN CARR

IT IS NOT often that one is treated to the spectacle of a member of the European Commission publicly taking off his kid gloves and laying into the government of an EEC member state. West Germans have therefore been astonished to see two members of the Brussels body—one British the other German—doing just that.

Last week Mr. Christopher Tugendhat, the commissioner responsible for budgetary affairs, told a Munich audience that Bonn was, in effect, being two-faced over the Common Agriculture Policy (CAP). While moaning about the costs of the CAP, he said, Bonn was itself acting to increase them. Some of the biggest farm produce surpluses in the EEC were now held on West German soil. Mr. Tugendhat also went out of his way to contradict the view of Germany as a "paymaster of Europe" noting that the Dutch and Belgians actually pay more per capita into the EEC coffers.

## Solidarity

This was an unfamiliar line of argument to German ears and some of Mr. Tugendhat's audience appeared politely disbelieving. Not so those who heard a lengthy radio interview from Herr Guido Brunner, the member of the commission responsible for energy and research, a few weeks earlier. He suggested that Britain had so often put itself in a minority of one on a series of EEC policies that the very basis of the Community was being put in question. And he dropped a broad hint that Chancellor Helmut Schmidt should use Bonn-Paris co-operation as a lever to bring more Community solidarity from the British when the Germans take over the EEC Council chairmanship.

Well, there is nothing like plain speaking, perhaps these remarks would have carried even more weight as an independent assessment had Herr Brunner made Mr. Tugendhat's remarks about the Germans and vice versa.

The British tire rather easily of the vision of the Federalist as the public as the best boy in school—one whose enterprise and thrift are an example to weaker brethren. After all, the British are inclined to say, the Germans have gained advantages from the free market of the EEC which have far outweighed their net contribution to the pitifully small Community budget. As for the Germans, they often ask when the London Government blocks another EEC policy—"was it for this that we fought so long and hard to have Britain become an EEC member? The number of those in the German Cabinet with an axe to grind against the British steadily increases. And

## Federal system

But is there not a fundamental difference of aim between Britain and West Germany? The Germans surely want a federal system in Europe, while the British want no such thing. It is true that the Germans say they want a federation—but agree that it is a very long way off and, meanwhile, there must be a series of "small steps" to solve practical problems. The British agree about the "small steps" and will be disinclined to interfere with other people's dreams (merely noting from time to time that federalism is not an aim formally enshrined in the Treaty of Rome). With apologies to George Orwell it is fair to say that there is a difference of faith, hope and money in the EEC—but the greatest of these is money."

# Fine wines from Germany's smallest district

## WINE

BY EDMUND PENNING-ROWSELL

THERE ARE 11 officially designated wine districts in the German Federal Republic—the full title is spelled out because there is a tiny, rather remote 12th in the German Democratic Republic near Meissen—but even fairly knowledgeable wine drinkers here might not immediately be able to name the 11th and smallest, and then unhesitatingly place it on the map. It is the Hessische Bergstrasse, which lies on the right bank of the Rhine about 45 miles south of Mainz.

Nor are many in this country likely to have drunk its agreeable, often distinguished wines. For their output represents only about 0.3 per cent of average German wine production and 30-90 per cent are sold and consumed locally, or within an area of about 20 miles.

Within Germany the Bergstrasse is particularly known for its micro-climate which causes its wine to be called the *Frühlingssorten*, the Spring Garden. The vines, which flower and blossom early, and people drive out from Mainz and Frankfurt to enjoy its pristine luxuriance; and to partake of the local wine.

The favourable situation of the narrow strip of vineyards, not much above ten miles in length, comes from the mellowing influence of the Rhine to the west and the slopes of the protective Odenwald on the east.

which shelters the steep vineyards from the rough easterly winds. Frost is little known, and the worst natural enemies are the starlings, against whom the vines have to be netted.

The Bergstrasse, so called because it runs along the foot of the Odenwald, continues south into Baden, past Heidelberg and down to Weisloch, but there it is not a distinct wine district as in Hessen, though somewhat similar wines are produced in the southern section. The Hessian part—nothing to do with the Rheinhessen on the other side of the river—runs south from Darmstadt to Heppenheim and its various links are with that Hessian district, the Rheingau. So much so that the State Domain at Bensheim 99 days the Bergstrasse is administered from the famous State Domain at Eltville and Kloster Eberbach, whose chief story is the great Steinberg vineyard. The labels of the Bergstrasse wines have on them the same stylised black German eagle which for some carries an unearliest recollection of the years when a swastika was planted on its breast; though now, one is assured, the eagle faces in the opposite direction!

Although Bensheim is almost directly opposite Worms, the original source and inspiration of all the Liebfraumilch, the Bergstrasse wines are much more akin to those of the Rheingau. The soil is lighter, composed of granite, sandstone and loess, and these more southerly wines have rather less acidity than the Rheingau, but they can also have a firm backbone. In the Graf von Eberbach-Schönberg, some parts of the world name the Bergstrasse as a co-operative (here, in fact, Winzergenossenschaft) suggests a rather poor relations affair making rather lowest common denominator wine, but not in Germany, and the Heppenheim one is as modern and spick-and-span as most of the others. It has a turnover of DM6m, and 500 hotels, shops and restaurants as customers, most of them supplied with wine here for bottles, much favoured here for selling as "open wine".

The general run of Bergstrasse wines are fairly light, though those made from the Ruländer are heavier; and so are the Müller-Thurgau wines. Their alcoholic strength is around 10 degrees, and they have a nice flowery bouquet though with less acidity than the more aristocratic Rheingau. An interesting development, also to be noted elsewhere in the German wine-producing areas, is the making of entirely dry wines from the residual sugar. This new fashion for these "rocken" wines is said to arise from a new German concern for dieting, encouraged by health organisations and journals. Very ripe grapes are needed to avoid an excess of

greenness," but they are certainly more suitable for drinking with savoury food; though I found some of them rather austere. If of sufficient quality a little instead of the red one on better quality wines produced in the normal way.

Most Bergstrasse wines are drunk young, and it would be uncommon to find anything older than the fine 75s and 76s; and this summer the 77s will be available, as most wines are bottled early.

Since, as stated at the beginning of this article, these Bergstrasse wines are unlikely to reach your way here, it may be queried why they are worth writing about. The answer is that they are wines of fine quality with a character of their own, and if not imported here to any extent, it is for the same reasons that face small-district wines from elsewhere: a lack of commercial strength to promote their own, and our heavy fiscal duties that discriminate against such wines. But, contrary to EEC policy, are these with us for ever? Meanwhile, travellers still visit the Rhineland, including those on business, and a day off from the scramble together Frankfurt/Wiesbaden/Mainz conversation in the relative peace of the Hessische Bergstrasse is to be recommended—and not just for the flowers, needed to avoid an excess of

# Watch the Irish at Cheltenham

IT WILL BE fascinating to see how the 50 Irish challengers at Cheltenham this week fare over the three days of the Festival meeting.

A team of 43 from over the water produced seven winners last year—one short of the record eight achieved by Ireland 20 years ago. In 1976 a slightly smaller force landed five races.

Although Ireland is not strongly represented in either the Piper Champagne Gold Cup or the Waterford Crystal Champion Hurdle, there are a good number of Irish-trained hopefuls for such prizes as the Daily Express Tenth Hurdle and the two Sun Alliance races.

To-day alone, could yield three or four victories for the shamrock.

Richard Head's *Isotip* is recommended.

The six-year-old Orchardist gelding, from an Upper Lambourn stable which does remarkably well here, is sure to make his presence felt if he reproduces his form when he heat races opponents by wide margins in a division of the Bristol Long.

## RACING

BY DOMINIC WIGAN

In the Sun Alliance Chase, I find it difficult to look beyond *Isotip*. Dubious, on 9 lbs worse terms for a 31 lengths beating. Dulwich, third in the race last year and separated from Tom Morran by Casbah, could well hit the tables this time without, perhaps, dealing with Ireland's great, Vaseau Attractive, the same conqueror of *Redgorman* at Naas a few days ago.

CELTENHAM

2.30—Mr. Kildare  
2.30—Isotip  
3.05—Grangeview Girl  
3.40—Son and Heir  
4.15—Ballyrae  
4.50—Jack of Trumps  
5.25—Vaguely Attractive

good at the end of a dramatic race to the National Hunt two miles Champion Chase, and with that winner an absentee this time, Grangeview Girl's connections must be hopeful of going one better.

She will not have matters all her own way with the likes of *Flashy Boy* and the under-rated *Tingle Creek* in opposition, but should, nevertheless, give her able Shatberth trainer, Mrs. Anne Finch, her biggest success to date.

Another race which could find a leading contender from a year ago is the closing event, the Cheltenham Grand Annual Chase.

Last year's winner, Tom Morran, was one of his closest rivals. Dubious, on 9 lbs worse terms for a 31 lengths beating. Dulwich, third in the race last year and separated from Tom Morran by Casbah, could well hit the tables this time without, perhaps, dealing with Ireland's great, Vaseau Attractive, the same conqueror of *Redgorman* at Naas a few days ago.

## TV/Radio

**BBC 1**  
Indicates programmes in black and white.  
6.40-7.55 a.m. Open University.  
8.10 For Schools. Colleges. 12.45 p.m. News. 1.00 Pebble Mill. 1.45 p.m. News. 2.00 You and Me. 2.14 For Schools. Colleges. 3.00 Racing from Cheltenham. 3.30 Pebble Mill. 3.55 Regional News. 4.00 p.m. News. 4.30 Wally Gator. 4.55 Jackanory. 4.40 Playhouse. 5.10 John Craven's Newsround. 5.15 Take Hart. 5.35 Ludwig. 5.40 News.

5.55 Nationwide (London and South-East only).  
6.20 Nationwide.  
6.50 Young Musician of the Year.  
7.20 The Rockford Files.  
8.10 The Good Old Days.  
9.00 News.  
9.25 Pennies from Heaven.  
10.10 To-night.  
10.25 The Engineers.  
11.50 Weather Regional News. All Regions on BBC-1 except at the following times:  
Wales—5.55-6.30 p.m. Wales Today.  
Wales—6.30-7.15 p.m. Wales Today (second) p.m. 7.45-8.10

7.05 Dave Allen.  
7.35 Charlie's Angels.  
8.30 Armchair Thriller.  
9.00 Wide Alliance.  
10.00 News.  
10.30 The Good Old Days.  
11.15 Glibberville.  
12.15 a.m. Close: Geoffrey Hingle reads a poem by Rabindranath Tagore.  
All IBA Regions on London except at the following times:  
1.25 a.m. News and Road Report. 1.30 p.m. News. 1.35 p.m. News. 1.40 p.m. News. 1.45 p.m. News. 1.50 p.m. News. 1.55 p.m. News. 2.00 p.m. News. 2.05 p.m. News. 2.10 p.m. News. 2.15 p.m. News. 2.20 p.m. News. 2.25 p.m. News. 2.30 p.m. News. 2.35 p.m. News. 2.40 p.m. News. 2.45 p.m. News. 2.50 p.m. News. 2.55 p.m. News. 3.00 p.m. News. 3.05 p.m. News. 3.10 p.m. News. 3.15 p.m. News. 3.20 p.m. News. 3.25 p.m. News. 3.30 p.m. News. 3.35 p.m. News. 3.40 p.m. News. 3.45 p.m. News. 3.50 p.m. News. 3.55 p.m. News. 4.00 p.m. News. 4.05 p.m. News. 4.10 p.m. News. 4.15 p.m. News. 4.20 p.m. News. 4.25 p.m. News. 4.30 p.m. News. 4.35 p.m. News. 4.40 p.m. News. 4.45 p.m. News. 4.50 p.m. News. 4.55 p.m. News. 5.00 p.m. News. 5.05 p.m. News. 5.10 p.m. News. 5.15 p.m. News. 5.20 p.m. News. 5.25 p.m. News. 5.30 p.m. News. 5.35 p.m. News. 5.40 p.m. News. 5.45 p.m. News. 5.50 p.m. News. 5.55 p.m. News. 6.00 p.m. News. 6.05 p.m. News. 6.10 p.m. News. 6.15 p.m. News. 6.20 p.m. News. 6.25 p.m. News. 6.30 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# Raising the dosage

IF A DOCTOR finds that the treatment he has prescribed has produced no improvement in the patient, he will try to find some other remedy. The German and American authorities, with a sad lack of imagination, have simply prescribed a further dose of the same medicine; it is hardly surprising that the markets have decided that the dollar is likely to remain about as sick as before. It is true that there is also the promise that a slightly different formulation is now available in reserve: the Americans have undertaken to borrow on their own account through the IMF drawing rights if they require to, thus shouldering part of the exchange risk. The change has been too small to alter the outlook.

**Understanding**  
It may be that on further reflection holders will decide that since the U.S. authorities are at last committed to some concern about the future of the exchange rate, the dangers have after all been somewhat reduced, and that the currency will remain somewhere near its present level rather than resuming its precipitous decline. Equally the Japanese authorities are now showing some real concern about reducing the size of their current account surplus. Worrying about a problem, however, is no substitute for understanding it, and neither Government has proposed measures which address the real cause of their respective troubles. Meanwhile the consequences are likely to get steadily, though not dramatically, worse.

So far as the dollar is concerned, there is still no sign that the American authorities recognise that exchange rate weakness, which is essentially a monetary problem, can only be cured by measures which involve monetary policy. The balance of payments problem appears to be well understood: it is partly cyclical, and partly structural. Borrowing is an appropriate way to finance a cyclical deficit, and the Carter Administration is trying to tackle some of the structural causes as fast as Congress will allow.

However, central banks are not the only people who can borrow; and it is the attempt to use official borrowing to shield the private sector from the natural consequences of a large deficit—a fairly steep rise in interest rates—which is provoking the large capital move-

ments which have undermined the dollar in the exchange markets. Until quite recently credit creation in the U.S. banking system was proceeding at such a rate that it was able to finance a growth in the U.S. money supply above the target rate, as well as an outflow across the exchanges of no less than \$28bn. in a few months—a flow much larger than the current account deficit in the same period. Recent indicators suggest that the outflow across the exchanges has drained away most of the recent potential growth in the money supply. If this is a trend rather than a statistical accident, and if the Fed allows it to continue, then the market should stabilise itself before long, as private credit demand in a growing U.S. economy drives up interest rates to whatever level is necessary to attract the funds it needs—and incidentally to finance the current deficit.

This helpful result will only follow, however, if the Federal Reserve Board under its new chairman wishes it to do so. In other words, the monetary background will only come right if the Fed realises that when central bank intervention is the rule, and exchange rate stabilisation the aim, then potential money growth, measured through domestic credit, rather than the actual growth of the money supply, is the appropriate yardstick for policy.

**Structural**  
In Tokyo the trouble seems to be pretty much the reverse of that in Washington: the authorities are showing considerable technical finesse of foot in their monetary and trade measures, and have substantially smoothed the short-term movement of their exchange rate; but they show little sign yet of addressing the difficult structural transformation which will be needed to turn Japan into a good trading neighbour. The implications of this continued stumbling are forbidding. The trade disruption caused by the dollar's exaggerated decline in the short term, and by Japan's structural dependence on a large trade surplus in the long run, both threaten the same result: protectionism. This threat and its causes, at least as much as any effort to co-ordinate growth policies in a disorderly world, should sit at the top of the agenda for the economic summit.

# Dangers of retribution

LAST WEEK-END's raid on Israel by Palestinian commandos and the carnage resulting from it can only be deplored by the civilised world. The guerrillas of the Palestine Liberation Organisation may feel themselves justified at war with Israel. However, like similar bungled operations in the past, the latest could not in any sense be considered military. Its only tangible consequence was senseless slaughter, mainly of innocent civilians. Moreover, it was undertaken apparently with the blessing of the top leadership at Fatah, the leading PLO group, and probably of Mr. Yasser Arafat, chief of both. The escapee can only damage the Palestinian cause.

**PLO frustration**  
Yet, however shocking the atrocity, even Israelis and their most zealous protagonists should be able to see it in its historical context as another twist in the vicious spiral of violence and hatred for which both Jews and Arabs bear responsibility. Of more immediate importance politically the mounting of the suicidal operation reflects the frustration of the PLO at its exclusion from the negotiating process.

Tactically the PLO has only itself to blame for being on the sidelines. Its tentative moves towards recognising the right of the Jewish state to exist have been ambivalent and hedged with conditions that Israelis could not possibly be expected to accept. Divisions within the movement may, arguably, have made it impossible for the PLO to take a bold initiative like President Anwar Sadat's decision to visit Jerusalem last November. As it is, the effect of the latest Fatah raid will surely mean that not only Mr. Menachem Begin and other hard-liners but also more Israelis will be more intransigent in refusing to contemplate any independent Palestinian entity.

Clearly, the PLO's objectives was to deal a fatal blow to the

**Israeli warnings**  
Mr. Begin and Mr. Weizman have both warned of the retribution that will follow the slaughter of Israel's citizens last Saturday. Yet past Israeli retaliation against Palestinian refugee camps and guerrilla concentrations have not prevented further terrorist incidents, though the punishment in terms of human life has been far greater. Massive air raids like the ones of last November following rocket attacks on Nahariya would certainly make more explosive the already volatile situation in the Lebanon where more than 30,000 Syrian troops are stationed. If President Hafez al-Assad felt forced to react in some way, a regional conflict could be triggered off. Some people in Israel might actually want such an outcome, destroying the Mid-East peace initiative and releasing the State from the painful options posed by it. Whilst the desire for revenge may be understandable, the consequences of it could retard for many more years the chances of a peace agreement.

# Nationalised industries: the limits to action

BY COLIN JONES



Gas Board chairman Sir Denis Rooke, who is also chairman of the Nationalised Industries Group, the body recently set up to represent the views of the leaders of State Industries.

AT LONG LAST, the White Paper on the nationalised industries has almost backed its way through to the light of day. But whether it will "solve the problem of the nationalised industries" when it does emerge is due later this month—its another matter.

That it has been so long coming is no surprise. For the purposes it must serve range far beyond the relatively straightforward task of re-establishing a framework of criteria for investment, pricing and performance in the nationalised sector now that the years of government-induced price restraint are over and several Boards are again making substantial profits. One task—and a far from easy one—because of the opposing strands of thought which have had to be reconciled—has been deciding the Government's attitude to the question of worker representation on the Board in the nationalised sector.

Another has been preparing a reasoned reply to the damaging criticisms of government nationalised industry relations which the National Economic Development Office made some 16 months ago. Memories of the NEDO report may have faded but the issue needs careful handling for two reasons. First, the study was commissioned by Sir Harold Wilson when he was Prime Minister. Secondly, NEDO's analysis of the problem was widely regarded as valid—the lack of a systematic framework for agreeing on strategy and objectives, which has led to confusion over the roles of Ministers and Boards, made it impossible to assess performance, created discontinuity, and bred "misunderstanding, resentment, cynicism, and loss of morale among those most closely involved."

Finally—and for some Ministers an increasingly important aspect—the White Paper should serve a wider political purpose. An election is approaching, and the Commons Select Committee's criticisms of Ministers' actions—or inaction—on British Steel and the Waterways Board are still fresh in mind. The White Paper could be of enormous help if it were to put the Government in a position of being able to say: "Look, among other things, we have sorted out the problems of the nationalised industries."

Whether this hope will be satisfied depends upon many factors, including not least the public reactions of the nationalised industry chairmen themselves. Telling criticisms from this quarter would be harder to laugh off than the thrusts of political opponents. But, judging from the way the White Paper appears to be shaping, this particular hurdle should not prove too difficult. For instance, the Government has rejected the NEDO recommendation which the chairmen

disliked most of all—creating a two-tier Board structure for each industry and putting representatives of the main interest groups (management, trade unions, civil servants and customers) on the new top-tier policy-making Board to determine strategy and lay down objectives.

**Arm's length method**  
NEDO believed that continuity of purpose was more likely to be achieved in this way, by the concerted involvement of all interests, than by the traditional arm's length method. As the idea had achieved the notable feat of arousing the united opposition of Ministers, civil servants, and chairmen alike, it was not too hard to turn down.

In another, and more difficult, concession to the chairmen, Ministers agreed that if civil servants are appointed to the existing single-tier boards, along with worker and consumer representatives—as British Rail and the Post Office could happen more frequently in future—then they would be regarded as fully responsible board members rather than participating observers. Meanwhile the idea of having a permanent body to conduct "efficiency audits" in the nationalised sector appears to have lost headway.

On the positive side, the White Paper appears likely to focus on three main areas. On the question of "Bullocky", or worker board representation, it will suggest that—as in the private sector—this is a matter best left to negotiation, industry by industry. Those who wish to experiment, such as the Post Office and British Steel, would be free to do so; while those that do not will be under no statutory compulsion—not at any rate, in the foreseeable future.

On the vexed question of the industries' non-commercial obligations, the White Paper is expected to suggest that Ministers should have the power to issue specific directions and provide suitable financial recompense. If a Board is asked to take a particular course of action which Ministers consider to be in the "wider public interest" but which clearly cuts across the Board's commercial obligations such as ordering a superfluous power station or keeping open an obsolete steel works—then the Board would be given a specific direction. This would be made public, the cost—where possible—would be quantified, and appropriate compensation would be paid.

Finally, on financial targets and related matters, the White Paper will re-affirm, with modifications, most of the procedures which have operated in the past. Cash limits on each Board's external financing requirement, year by year will be retained as the main instrument of short-

term financial control. For the medium run, a series of financial targets, tailored to the circumstances of each industry, will be re-established and they will be buttressed by a system of performance criteria (an idea which featured in a similar White Paper in 1967 but which had been developed to only a limited extent).

On pricing, the White Paper is expected to state that, while Ministers are bound to be interested in the pricing structure of particular industries, especially those possessing substantial market power, the main way in which they will seek to influence pricing policy will be through the financial targets. As for investment, each Board will be asked to show that the whole of its annual investment programme is capable of achieving a "required" rate of return. This will overcome the problem of investment which is regarded as inescapable for one reason or another and which has meant that some Boards, notably British Rail and the Post Office, applied the full techniques of investment appraisal method to only a few of their projects.

In short, the White Paper's theme will be evolutionary rather than revolutionary. Trade unionists have already taken their places on the Post Office Board. Neither the appointment of civil servants as board members nor specific directions are novel ideas: powers for both were put in the Act setting up the British National Oil Corporation.

**Extension of power**  
Concessions will have been made to the chairmen. A concession will have been made to the Bullock lobby, though not so far as to arouse trouble elsewhere. Financial controls will have been restored, indeed tightened. And the Government will have gone some way towards allaying the anxieties of both NEDO and the Select Committee in establishing a framework of specific directions and separate financing for the Board's non-commercial activities.

Indeed, in this respect the White Paper could be said to be more realistic than NEDO. It implicitly recognises not only the inevitability, and even at times the desirability, of Ministerial intervention but also the fact that nothing—not even NEDO's quadripartite policy-making boards—will stop really determined Ministers. That being so, such actions are better flushed into the open and subjected to some kind of financial discipline.

The concept of specific directions was fiercely opposed within Whitehall by those who saw it tying down departments. Some Board chairmen were also

against the idea as an extension of Ministerial power. But its merit is that it should help to make clearer the respective responsibilities of Board and Minister.

If the new procedure is adhered to, if the costs of non-commercial activities are quantified (which will not be easy in some cases; for example, price intervention), if the costs are met by grant-in-aid (rather than subsumed in the Board's financial target or in a capital write-off), and if grants are charged to the appropriate departmental vote, then it ought to be easier to assess both the Board's own performance and the cost of pursuing a particular social or political objective.

But, that having been said in the White Paper's favour, one needs consider whether the new framework it proposes will finally solve the nationalised industries' "problem." As NEDO observed, and as the Select Committee has argued down the years, it is not so much the fact that Ministers do intervene but the lack of consistency that breeds confusion. It is the multiplicity of conflicting objectives, the lack of continuity—far more than low pay and the use of Board appointments and pension arrangements as leverage—that generates mistrust and problems of management morale.

One cannot see this being quickly changed, for two reasons: the first is the differ-

ing time-scales on which Ministers and the Boards operate. The Boards have to plan for periods extending well beyond the lifetime of a single parliament or government. Yet, when Ministers become involved, decisions are too often dominated by short-term political rather than long-term economic considerations. Indeed, the White Paper itself will bear some of the marks of this.

The second reason why the situation is unlikely to change is that nationalisation has vastly increased Ministers' responsibility as well as their powers. The nationalised industries' role in the economy and their market power as suppliers, buyers, or employers not only arouses political expectations and opportunities but also creates problems which, if they occurred in the private sector, would be known as problems of monopoly control.

**Consequences of error**  
When the original statutes were being drawn up, the new Boards were regarded as something akin to non-profit-making bodies which would know what the public interest is without having to be prompted. Then, a decade or so later, they were told to act commercially and generate more of their own investment finance. But their structure, their statutory duties,

and their organisation were not re-fashioned accordingly. In most cases, a "ring-fence" remained drawn around an entire industry. Decisions on investment and new technology remained centralised, gravely increasing both the risks and the consequences of error. They cannot go bust, be taken over, compete for capital, diversify—or even, in many instances, change their organisation without going back to Parliament. Competition may have grown—in transport, between fuels, from imports, or because big industrial users like double-source—and financial targets may have been set as surrogates for market forces to promote efficiency and guide resource allocation. But what does profitability measure when dominant market power obtains?

In short, the nationalised industries are structured in such a way that inevitable but positively desirable, which in turn means that political factors will usually be paramount. If inconsistency of objectives is to be reduced, then ideally one has to reduce the need for intervention. If the need for monopoly control by Ministers is to be reduced, then ideally there have to be structural changes which extend the disciplines of the market.

It may be argued that the "BP solution", in which State-owned enterprises have to compete for sales, for supplies, and for capital, is politically unacceptable. This is not the case in France, West Germany and other countries where, as NEDO observed, a "clear distinction is made between State-owned enterprises with dominant market power, such as utilities, over whom there is close Ministerial oversight, and those operating in a fully competitive climate where market pressures are relied upon to spur efficiency and profitability."

It may be argued that the solution is undesirable because State ownership of industry makes it possible for governments to pursue wider national or social objectives. But what long term political objective can there be for nationalised industries other than that they should be efficient and successful? Which is better: to preserve jobs in inefficient or declining industries, or to promote jobs in new or growing industries; to lop a few pounds off businessmen's winter electricity bills, or to increase their pensions?

Finally, what about Parliamentary accountability? The paradox here is that in the early days Ministers were concerned to protect the nationalised industries from interference by MPs. In recent years, the main concern of the Commons Select Committee on the Nationalised Industries has been to protect the nationalised industries from the wrong sort of intervention by Ministers.

# MEN AND MATTERS

## German press battle declared

West Germans went to bed last night wondering whether they would wake up to-day with the radical Der Spiegel and the ultra-conservative Springer Press stable still for once in agreement. This unique occasion has been provoked by West German publishers' attempts to introduce those sleek computers and video terminals of which many of their British counterparts now talk in wistful tones.

All West German papers, whatever their political leanings, are to start a lockout of printing workers at dawn to-day. A month of "annihilating strikes" has afflicted one paper after another, from the Baltic to the Black Forest. Munich, Wuppertal and Düsseldorf have been the towns worst hit.

A Spiegel spokesman told me last night that 20,000-40,000 printers' jobs are threatened by the new technology. He said that even those managements which have reached agreements with their workers are joining in the lockout.

Is it going to harden printers' resistance or bring them to their knees? "There was no other way," Der Spiegel told me. But the failure of conciliation attempts by Josef Stigl, president of the Federal Agency of Labour, brought much closer last night the prospect of no newspapers at all in West Germany.

How did the management feel about that? I asked one publisher. With cynical insouciance—or whatever its German equivalent may be—he replied: "No problem. I have just had a three-week holiday and did not read a paper once. I have never felt better."

less the market research is totally discouraging. Glasnevin will go ahead with its innovation. "All these changes are inexorable," said one of its officials in sepulchral tones.

## Royal jumble

If you fancy clambering into bed in a pair of King George VI's pyjamas, you should head for Olympia at the end of April, and brace yourself to bid for them against all comers. They may not be the most fashionable pyjamas, but serviceable withal and tastefully adorned with the royal monogram.

The sellers, who happen to be the Children's Fund, are not saying how they came by His late Majesty's night attire, but declare it to be all above board. The fund is organising a gigantic jumble sale at Olympia and among the unlikely contributions, apart from the pyjamas, are a boxful of hats from Harrods and six tons of unclaimed dry-cleaning. The very diverse goods are currently being assembled in a warehouse loaned by Hays Wharf. Contributors may just take their parcels into any post office, which accepts them free and charges the Fund at a special cut rate.

## Jogging on

Has jogging really arrived for city chaps and girls? Trevor Deaves, branch manager of the insurance brokers Berkeley Walbrook, has no doubt about it. Since he spurred all his staff to start running through the dawn, his services as a lecturer have been in demand among insurance companies hoping to follow suit.

Deaves' jogging routine for his 18 insurance consultants and three secretaries won a good ration of publicity back in January. So I thought it time to ask whether it was just a

New Year resolution that would prove to falter before the deterrents of snow, rain and hangers. "Certainly not," replied Deaves. "We are all still jogging. It makes the whole staff very bubbly and much more active."

I asked Deaves whether he thought some of his staff were still running because they had learnt to like it or from fear of the sack. The idea shocked him—in any case, he had no proof that everyone was still going off in track suits before breakfast, but was just sure they were from their bright eyes. As for himself, he is out in Kensington Gardens every morning—just for half an hour.

## Swiss rhythm

Caught out by digital watches, the Swiss are now striking back with an unlikely weapon, feminism. Details of the "Ladventure" are shortly to be released in the august chambers of the Swiss Industries' Fair in Basle. It is the watch "that tells a lady more, far more than just the time." Hark to the virtues extolled in a manufacturer's blurb: "Shows your complete feminine rhythm, 'risky' and 'safe' days for love, has a reminding signal 'Take the pill' and counts down for resuming the pill after the pill pause."

## Pint puzzler

After a colleague had been served a pint of beer in a Fleet Street pub last Friday, he held the glass up to the light and then told the barmaid that the stuff looked rather cloudy. "It's not that, love," came the reply. "It's condensation inside the glass."

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# FINANCIAL TIMES SURVEY

Tuesday March 14 1978

## OVERSEAS CONSTRUCTION

Despite indications of improving home demand, overseas markets tend to offer greater appeal to British construction companies. Many are strongly geared to these markets, but operational conditions can be difficult, and there is often a problem of inadequate financial support.

### Ready for future success

by Michael Cassell  
Building Correspondent

DESPITE THE first signs that one of the longest and worst recessions ever experienced by the U.K. construction industries may at last have bottomed out, the search for business abroad by contractors and the construction professions seems set to intensify further rather than ease up.

After four years in which construction output in this country has fallen by at least 25 per cent., throwing upwards of a quarter of a million people out of work, there are now indications that the worst is over.

There are no suggestions that an upturn is going to prove anything other than marginal, however, at least in the medium-term, and there are plenty of indications that the revival will in any case be a patchy one, with some areas of construction continuing to offer few chances for new work.

With such a bleak work pattern staring them in the face, the eyes of contractors

and consultants are still therefore firmly fixed on markets further away from home, where each pound may well be more difficult to earn but where there is at least the promise of continuing business.

A glance at the annual report of any of the building and civil engineering "majors" will clearly underline the growing dependence on such operations for overseas work. Foreign business is eagerly sought and the reports show that contracts beyond the U.K.'s shores have been representing a steadily increasing proportion of turnover and profits.

The extent to which a contractors' reliance on overseas work should go has been the subject of lengthy debate and not a little criticism, with some companies now finding 80 per cent. or more of their business outside the U.K. Their activities have in many cases turned the "strong home base" concept on its head, but with such a lack of suitable domestic work available—particularly for the civil engineers—they have really had no other option.

### Value

The impact of the construction industries' efforts abroad can be gauged by the official statistics on their performance compiled by the Government.

No figures for the financial year just ending will be available until much later in the year but they seem certain to show another improvement over the achievements recorded in 1976-77.

In that year, overseas earnings for the construction sector were over £2bn., an increase of £300m. on the previous 12



The dry dock at the Arab Shipbuilding and Repair Yard, Bahrain, which involved several British and foreign construction companies.

months. The total was made up of £320m. from contractors, about £230m. from the professions and about £1.45bn. for exporting building materials, plant and machinery.

As Mr. Reg Freeson, Minister for Housing and Construction, recently pointed out, the figures represented about five and a half per cent. of the value of the country's total exports.

At the beginning of this year, British consulting engineers alone were responsible for over £30bn. of overseas construction

work. The total construction contribution to "invisible earnings" is significant and in 1976-77 represented no less than 35 per cent. of the favourable "invisibles" balance.

But although the current year's performance is expected to show even greater strides forward, the Government has openly praised the efforts now being made by contractors, consultants and material suppliers abroad, it is accepted that the full scope for exploiting business opportunities overseas

has certainly not been realised. It is clear that the volume of most experienced contracting operations can run into major problems in foreign markets, through greater involvement by existing participants in foreign markets or by the arrival of new operators.

But the decision to go abroad is not an easy one to take and could certainly lead a company into serious difficulties if it is approached on the basis of a "last chance" manoeuvre to keep it functioning. As recent events have em-

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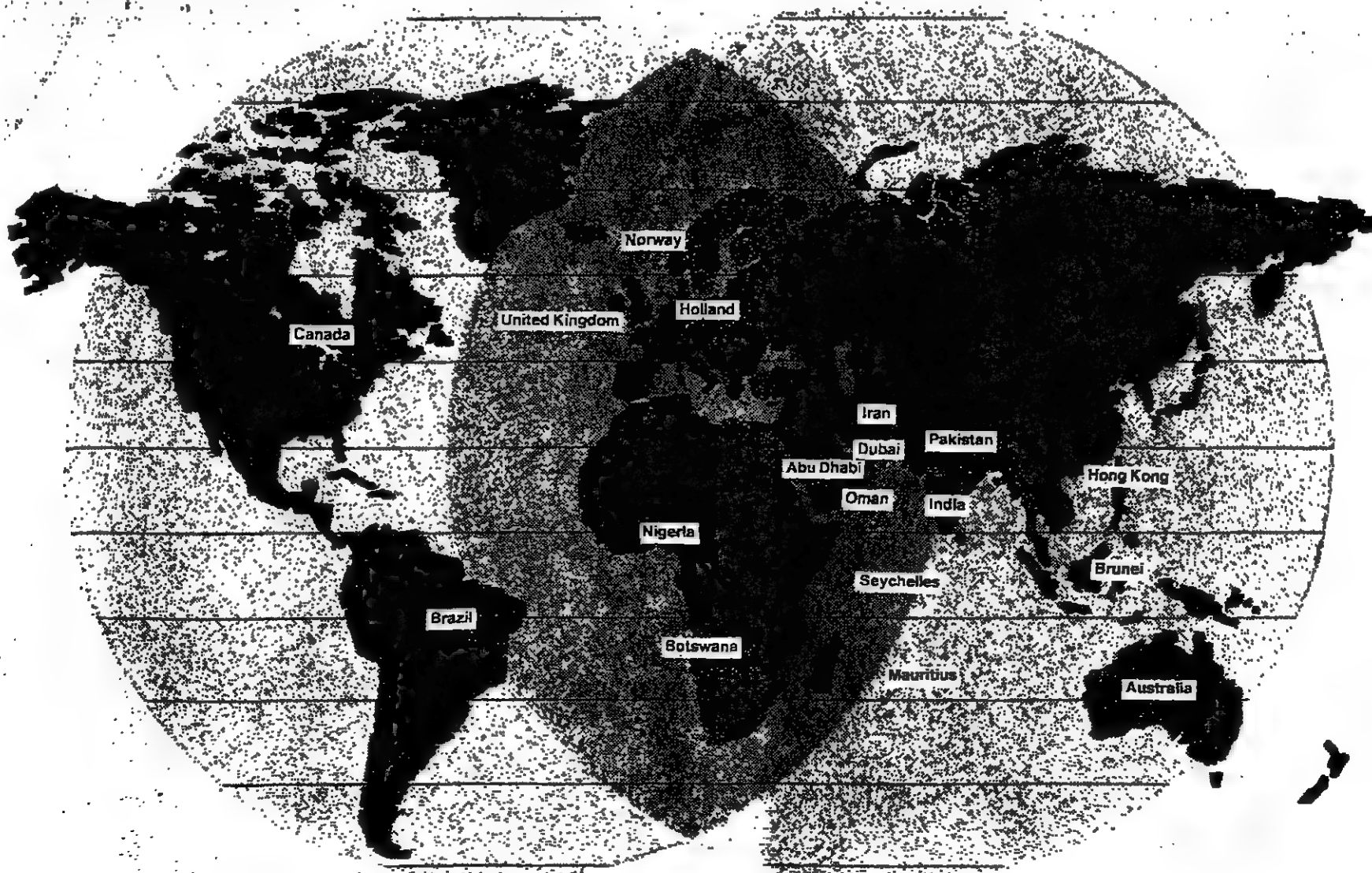
try that the U.K. banks have shown themselves over-cautious in extending their financing and guarantee facilities to companies wishing to tackle overseas work. It is not too difficult to see why, in many cases, the banks are reluctant to become involved. But some of the foreign banks based in London, notably the American ones, have been picking up sound business in the wake of the British bankers' reticence.

The bankers' responsibility to the contractor is apparently where most problems exist and it is clear that some bankers simply do not understand the construction industry or the nature of some of the markets in which the contractors have to work, notably those in the Middle East.

As a result, there is evidence to suggest that solid contracting operations have found it unjustifiably difficult to obtain the banks' help, particularly in the field of performance guarantees. As one U.S. banker said recently: "Some bankers still have to learn that the basic risk of guarantees lies in the competence of the contractor and not in the contractors' ability to cover potential calls on guarantees—an unlikely event in any case—with his assets."

The same banker also made the point that many of his fraternity were guilty of errors of generalisation. They often, he claimed, applied analysis techniques to contractors which were only valid for manufacturing concerns. "Formula lending," such as total facilities extended being equal to a multiple of net worth and so forth, did a disservice to contractor clients

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## Construction the world over



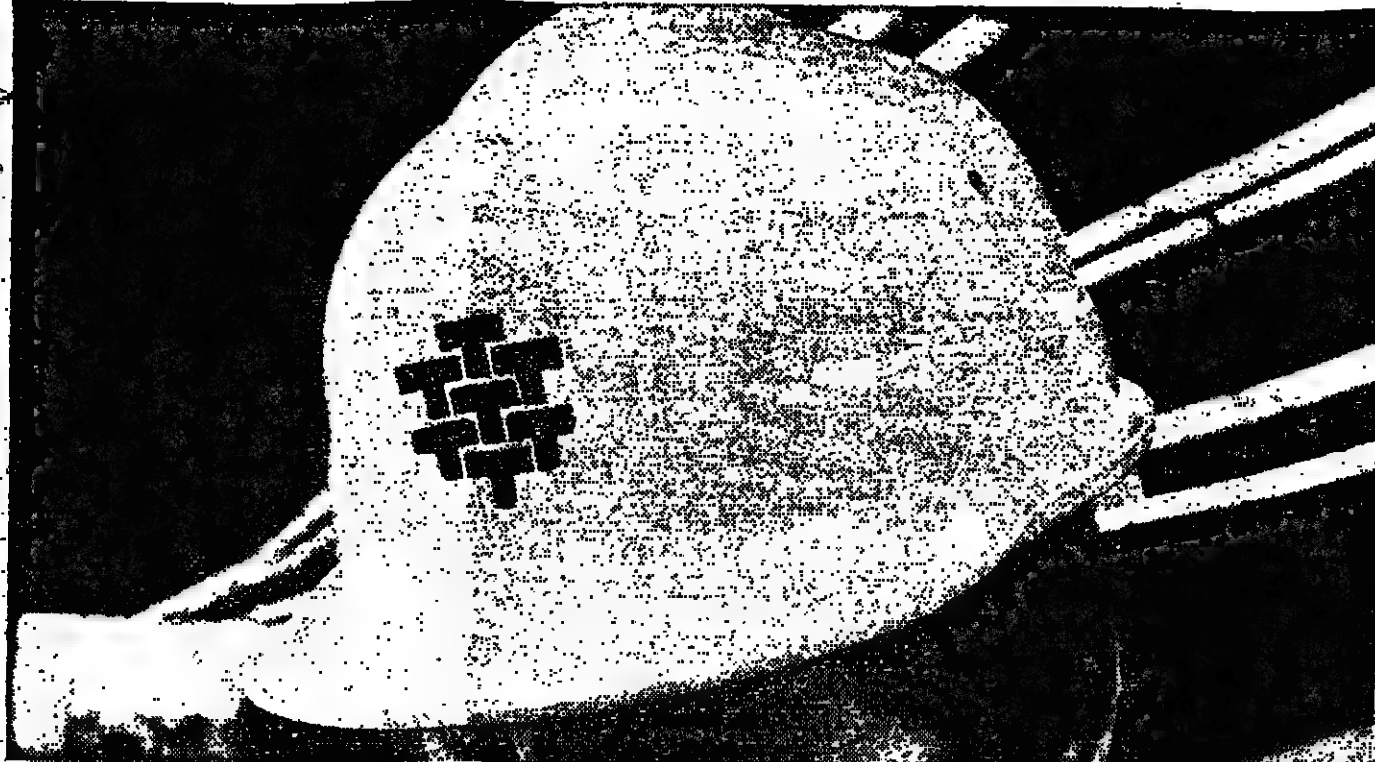
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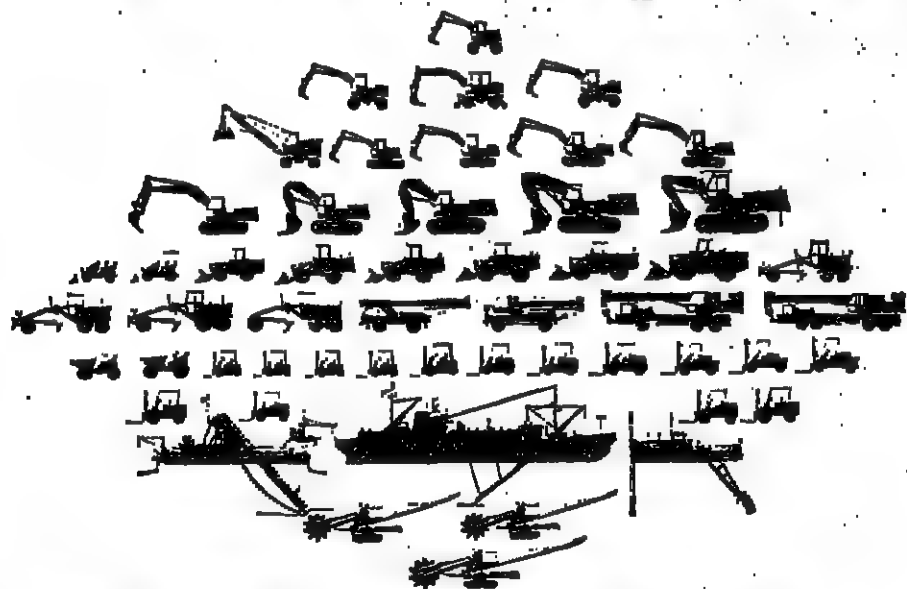


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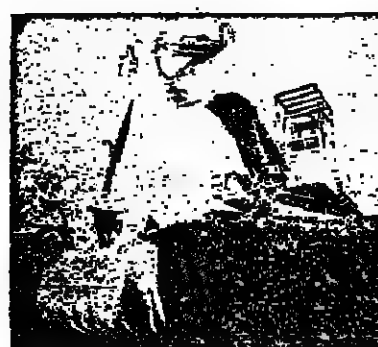
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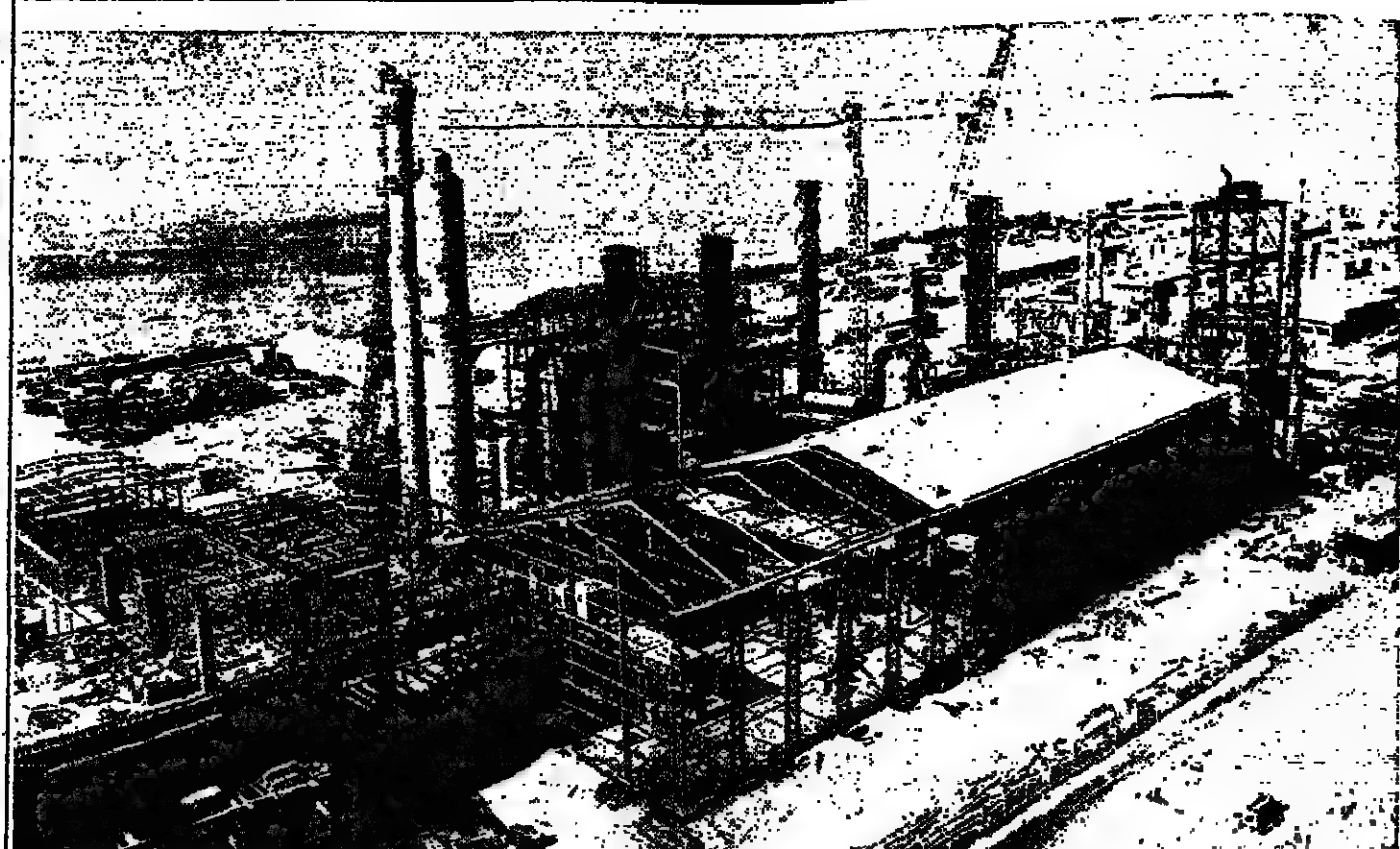
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The compressor house under construction for the Qatar Fertiliser Company's ammonia plant at Umm Said, which is being built by Costain Process Engineering and Construction.

## Worries behind contract terms

THE MIDDLE East has been a boom region for construction companies ever since the oil price explosion in 1973. But companies wishing to operate in this area have found competition tough. They have also discovered that contract conditions are just as tough—the imposition of on-demand performance bonds.

There has been a lot of publicity in this country concerning these bonds, based on two court cases in which payment has been in dispute. The situation, however, needs to be put into perspective before making a rational judgment on the need for often harsh terms.

The basic types of guarantee required from contractors fall into four categories, each relating to the successive stages in the project. There are definite reasons why each of the guarantees is required. The first is a bid guarantee given when a contractor submits his bid. This guarantee is designed to ensure that those who bid for a project are serious in their interest. Most guarantees are for 1-5 per cent. of the bid value.

Then come the performance guarantees given by a contractor at the start of a project. This is the main guarantee and its purpose is to ensure that the contractor will complete the project in the manner expected. Should performance fail for any reason, then the guarantee can be called. The value is normally between 5 and 10 per cent. of the contract value, sufficient to cover any potential losses.

Advance payments to the contractor enable him to speed up work on the project and in several cases advanced payments are forthcoming providing there are adequate guarantees to ensure the repayment of an advance in the event of default. Finally, there is a retention money guarantee, which operates during the maintenance period after the contract is complete. It enables the contractor to receive his money rather than having part of the payment held up until the maintenance period has elapsed. Most Middle Eastern contracts have a period of one year during

which performance and retention guarantees remain outstanding in order to protect against latent defects which may not be evident at completion. No contractor, whatever his size, could put up the cash for these guarantees. It would be far to big a drain on his cash flow. He has to use the services of an international bank which will make the guarantee for him in a form acceptable by the principal in the country concerned. Then, should the contractor fail to complete the project, the bank will pay the principal and reclaim from the contractor. The growth in such guarantee-business has been phenomenal and bankers have had to develop a controlled risk strategy in relation to the guarantees in their portfolio.

The trouble has arisen because the principals in the Middle East countries have insisted that the guarantees are enforceable on demand. There is no argument, no discussion and certainly no arbitration. Such action is not really without any precedent. Contractors are used to falling back on arbitration in the event of a dispute, on whether the contract terms have been fulfilled. The philosophy in the Middle East is that the principal knows what he wants from the contract and therefore he decides whether or not the contract terms have been fulfilled. Such action is certainly simple, quick and effective from the principals viewpoint.

But there is the fear that these bonds will be called unfairly. If the principal needs some cash then all he has to do is call in a guarantee. It is very much a political risk in many ways. Then the contractor may well feel that he has lost the basic right to defend what he has done, to defend his contention that he has fulfilled his contract terms. The crux of the two cases last year — the Harbottle case and the Owen case — was that the banks should not have paid out under the guarantees because it

was contended that the terms of the contract had not been broken. The judgment was that this did not apply. The guarantees could simply be called in and when they were the banks had to comply.

If unfair calling was widespread then nobody would be prepared to operate in this area. But companies are still competing very keenly for business. The number of cases of calling in of guarantees has been relatively small. The principals have not abused the system and would be affronted to even have it implied that this was a possibility. Nevertheless, U.K. contractors have found themselves being priced out in tendering for contracts, and one reason given is that the premiums required to insure against this risk, which are added to the price of the tender, are extremely high — simply because the potential risk is there.

What can be done about the situation? Well in the first place the contractor can tighten up his controls to ensure that he does keep to the contract terms. He needs to assess the risks involved in operating in this area very carefully. He has to adapt his working conditions to the local environment not operate here as he operates in others parts of the world. His principals will not normally accept excuses for failure to comply with contract conditions. In other words, the contractor has to do his homework thoroughly before embarking on tendering.

Having got the contract, the contractor needs to keep a close control over the operations and always in touch with his principals. The bank putting up the guarantees will be more than willing to help out in various means to ensure that the contract conditions are met. In practice, the imposition of on demand bonds means tight control from the start by both the contractor and the banks.

Even so many contractors feel that the political risk, in its widest sense, of these bonds hangs like a sword of Damocles over their heads. They could be in financial trouble if one is called unless they have a wide spread of business. But with some large contracts, the contractor has too many eggs in one basket and feels happier

if he can insure against this unfair calling.

Now this type of political risk insurance is quite separate from the main contractors all-risk insurance that he will carry on the project. There are only one or two insurance brokers that have made a speciality of arranging cover for political risk insurance, either through the Government agency ECGD or through Lloyd's. It is indeed a very specialised market, and until recently one that has been rather overlooked. Now not surprisingly it is growing steadily, although without much fuss or publicity.

The other alternative is to endeavour to have some of these harsh penalties relaxed by the principals, to get some form of fairness, from the contractor's viewpoint, into the guarantees and bonds put up. If the principal is the national government then the chances of this happening are remote while there is still keen competition for the contracts and a desire to get established in the area.

But there is hope that further down the scale, principals will accept bonds and guarantees which are less harsh in operation. Mr. Victor Fowler, the managing director of the Credit and Guarantee Insurance Company, speaking at the Arab Insurance Conference '77 held in London in the autumn, advocated the use of supplier default insurance as an alternative to on-demand bonds. This type of insurance, which Credit and Guarantee market vigorously provides an indemnity to the customer against the consequential loss on the part of the contractor defaulting on his contract.

In the event of a dispute, however, provision is made for arbitration that is binding on both parties. The arbitration provisions are fairly straightforward, being held in the country concerned, not the U.K. Mr. Fowler reports that considerable interest has been shown in this type of insurance. It allays the fears of an arbitrary calling of bonds, while still providing the principal with financial reimbursement should the contract not be completed satisfactorily. But whether it will get general acceptance is another matter.

Eric Short

## Success

CONTINUED FROM PREVIOUS PAGE

and also increased the banks' risk of bad credits from a weak company which accidentally fitted the formula.

With competition in the developing markets now becoming even more intense, the contractor vying for business needs as little hindrance and as much help as he can get if he is to be successful. There is a fairly common assumption, that, in back-up services and Government support, the U.K. construction industries do not perhaps fare as well as some of their competitors, despite the vocal encouragement afforded them by Ministers. Apart from moves to update Government financial services available and to provide tax incentives for those directly involved in the export effort, recent attempts have been made to co-ordinate the efforts of design-contracting operations in this country and to create a better climate within which they might export more effectively. To this end, the Government established in 1975 the Construction Exports Advisory Board whose job it was to bring together the main sectors of the industry and the professions concerned and to assist them in winning overseas business. Much of its work was centred on improving the scope and quality of market intelligence available to the industry, of establishing a con-

struction "tank" into which information could be put and from which it could be taken.

The Board has now, however, been wound up and its work is to be taken on by the Overseas Projects Board of the British Overseas Trade Board and the National Consultative Council Working Group on Exports. The CEAB's work, said Peter Shore, Secretary for the Environment, had been largely completed.

## Suggestion

The Board's existence was in some respects always an uneasy one, with the ever-present suggestion that it was treading on other people's toes—an attitude which would not be shared among competitors drawn from other nations, where the benefits of a united effort are more readily appreciated.

Whether the politics of the situation overcame the Board or whether it has indeed left behind it a collection of industries better structured to meet the overseas challenge is not yet clear. There is no question, however, that future co-operation, from the widest type of intelligence operation to working joint ventures, will be necessary if the U.K. overseas effort in contracting and consulting is to grow even more successful.

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مكازم التجهيز



# Counter-drive in Britain

AT THE SAME time as British companies are actively seeking to increase their exports and overseas work it is sometimes forgotten that their foreign counterparts are seeking to do exactly the same in Britain. And although the U.K. market, like that of most industrialised countries, is a difficult one to penetrate—especially in times of recession—any upturn will be eagerly awaited by some foreign companies, particularly those in the building materials and equipment field.

Not only does overseas work provide foreign currency; it also makes a significant contribution towards any nation's balance of payments. In addition, construction work overseas can act as an important stimulus for exports of plant, equipment and all the necessary materials.

The international contracting scene has been dominated until fairly recently by companies from North America and Europe. Lately, however, some newcomers like the Japanese and South Koreans have been making considerable inroads and are fast becoming a significant force.

Recently, for example, the British Woodworking Federation attacked wooden door imports from Taiwan. Taiwanese doors have been coming into Britain at the rate of 1m. a year, equal to about 15 per cent. of U.K. production. What annoys the U.K. doormakers especially is that with the housing and construction industry depressed one of the real growth areas is in home improvements.

South Korea itself is hopeful of earning about £2bn. in construction jobs abroad this year. The Koreans' strong selling point is their ability to bring thousands of their own skilled workers to overseas construction sites. This gives them a competitive edge over American, European and Japanese companies which can deploy only engineers and foremen in most cases.

Official figures show that out of 6,800 Koreans working in construction projects abroad at the end of January 4,700 were in the Middle East. Exporting

## Newcomers

The arrival of the Koreans is ample proof that there is still room for newcomers—a view to which the Russians, now in Iraq, would clearly subscribe. Nearest home, one of the best known companies operating in the U.K. is the Dutch Stevin Group, which has five companies in Britain and plans to eventually go public in this country.

Stevin has a turnover of £363m. and experience of working in over 40 countries. It is one of the top four international pipeline companies in Holland and is also involved in dredging and reclamation, civil engineering, road building and housing.

One of Stevin's U.K. companies is the Nash Dredging and Reclamation Company based at Guildford, Surrey.

At the moment, for example, Nash is working on the Group's Beverwijk Five, claimed to be one of the most powerful bucket dredgers in the world, on harbour extensions just south of the Arctic Circle. The contract, which started in 1975 and will run until 1978, is worth over £12m.

The company is also deepening Peterhead harbour so that it can take giant oil tankers. This involves dredging to 50 feet below the water line.

Another Stevin company in the U.K., Harbour and General Works, is a specialist civil engineering company concentrating on marine works and concrete structures. Clients include British Rail, British Steel, Shell and ICI as well as the Department of Environ-

ment and a wide range of local authorities.

While Stevin and other companies have had considerable success in the U.K. market, some engineering companies involved in manufacturing process plant equipment for the construction industry have become concerned at the growing number of orders lost to overseas manufacturers.

The Process Plant Association says that last year up to £17m. of equipment had been ordered from abroad for U.K. projects.

Apart from the plant makers losing opportunities, the British Steel Corporation also suffers because foreign steel is being used. Many of the plant makers are quite sure that they are losing orders simply because of the prices quoted. Some of the foreign tenders have been 30 to 50 per cent. below those quoted by British companies. In fabrication half the total cost may be in raw materials, so the question remains as to how such quotations can be made.

The answer, according to the Association, is that some foreign companies are effectively buying work by taking contracts at cut prices to cover overheads and keep their labour force together.

The Association has alleged, in a letter to Mr. Eric Varley, Industry Secretary, that "in many cases the foreign companies are receiving assistance in various forms from their respective governments to assist them in exporting." The plant makers argue that any overseas company accepting a contract at below cost price is as guilty of dumping as any producer of a product sold at below the market price.

One of the reasons for the plant makers' concern at the size of foreign orders has been the recession in the U.K. economy. The Association had expected spending on process plant hardware to rise by 6 per cent. in real terms in the current year compared with last year. But it now seems likely that the growth will be nearer 3 to 4 per cent.

David Churchill



The 1MW diesel power station at Birkat al Mawz, Oman, one of 19 built by Hawker Siddeley Power Engineering under a £17m. contract.

# U.K. presence abroad

BRITAIN RANKS among the known, the U.K. has been achieving considerable success in the region.

High profits have been achieved by some U.K. contractors in the oil-rich states, although margins are now coming under considerable pressure with the arrival of competitors prepared to under-bid anyone and any price to win work. If there is any compensation, it might be that the risks involved are now apparently reducing.

The names of U.K. contractors operating in the Middle East are by now well known and include some of the most successful of any reasonable size. Names like Costain, Taylor Woodrow, Tarmac, Wimpey, Sunley, Meers, Alpine, Loring and Mowlem have been joined by newcomers like Bryant, Higgs and Hill and Robert Douglas, while on the materials supply side companies like UBM, Redland, London Brick, APCM and Marley pursue overseas sales policies—either through direct export or local purchasing and manufacturing.

But while the Middle East may be a major talking point, the U.K.'s overseas successes in the construction world are much broader. The last official statistics from the Department of the Environment showed, in fact, that of all the new contracts obtained in the year end-

ing last April, just over half came from outside the Middle East markets.

Even more significantly, there is overwhelming evidence to suggest that the overseas effort is not being confined to the largest builders and civil engineers. Although big contractors with well-established overseas interests continue to dominate the markets, smaller companies and those without any previous experience beyond the U.K. are making considerable strides.

The DOE said that, last year, of the 100 or so contractors which won new work abroad, nearly one fifth were new to export work. The share of the total value of new contracts taken by companies from outside the "top twenty" went up to nearly 30 per cent. from only 5 per cent. the previous year.

to anything the British can offer. There are notable exceptions, such as Bovis.

The same problem of penetration exists in the U.S., where participation by foreign contractors is still fairly unusual. At least one major U.K. civil engineering company, however, has a success tale to tell about its activities in the U.S.

When in 1973 the U.K. housing market began showing signs of the coming recession, Taylor Woodrow Homes began casting its net wider and its gaze settled on the U.S., a market where it had operated before but where it had been inactive for some time. Taylor Woodrow found Sarasota, in Florida, a fast-growing town with good communications and an even better climate, which the company believed was ripe for luxury housing development.

About 1,300 acres of land were purchased and development began on what the company describes as "a little new town" offering all the facilities of a recreational resort.

When complete, about half the total acreage will be for housing, with the remaining land being used to provide a golf course, lakes, a village centre, equestrian facilities and a recreation centre. Most of the housing development is being carried out by U.S. builders and so far over 500

of the plots—there are nearly 4,000 in all—have been sold. Over a dozen developers are already involved.

of the plots—there are nearly 4,000 in all—have been sold. Over a dozen developers are already involved.

Taylor Woodrow has set itself a 13-year selling programme and says it is now on target. Encouraged by its Florida experiences, the company has acquired over 400 acres of development land in various parts of Southern California. Taylor Woodrow intends to do some of the building itself but will also act again as a developer in some cases.

The move represents a refreshingly new slant on the overseas contracting—developing scene. Until now, few house-builders from the U.K. have contemplated working overseas—industrialised specialists being the exception—but there is little doubt that if this type of business can be won in a tough market like the U.S., the opportunities elsewhere may be good.

The industrialised house system builders in particular have the chance to capitalise on the need for large numbers of relatively cheap homes.

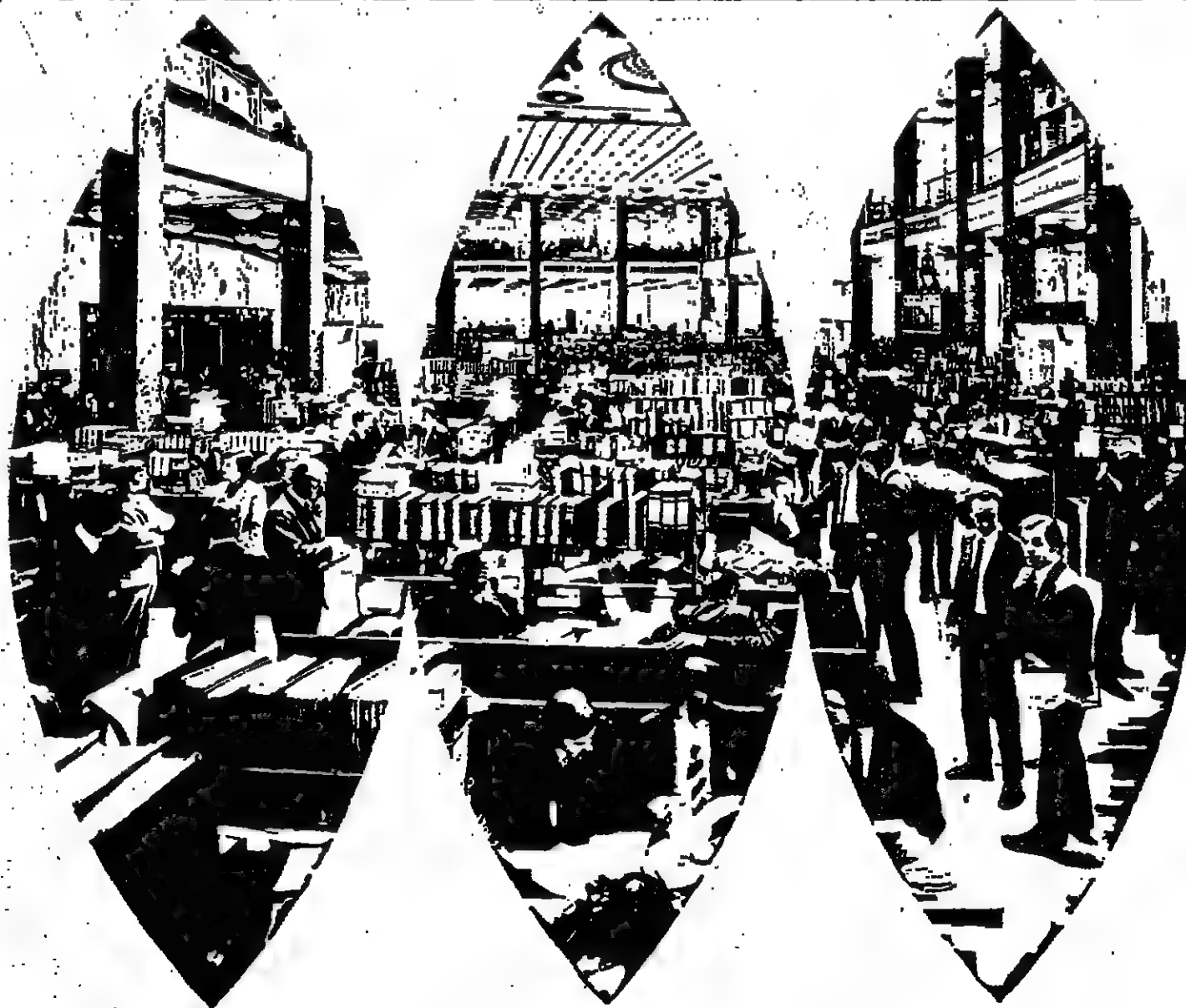
Selleck Nicholls Williams, the building division of English China Clays has been putting up its homes in the Caribbean, a far cry from its Cornwall base, while London Brick Buildings has formed a joint venture company in Nigeria to sell, among other things, low-cost housing.

Operations like these can in one sense quickly be discounted alongside the mammoth, multi-million pound projects in which some of their colleagues are involved. But while much of the attention might be focused on the huge civil engineering challenges confronting companies like Tarmac—building a tunnel under the Suez Canal or Marple's Ridge-way—facing the rigours of the Iran desert to build a 300 km. highway, the smaller scale contribution is equally essential from the point of view of overall national effort.

It is the type of effort which the Government is anxious to see reflected many times over by companies which until now might have imagined that overseas markets were too hazardous to tackle.

There are grounds for suggesting, though, that if the Government wishes to help the small exporting operation—in construction or materials supply or any other industry—it should consider ways of encouraging them to step up overseas sales. Measures introduced so far to help exporting operations still compare badly with the concessions available in some competing countries.

Michael Cassell



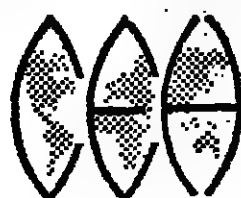
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## OVERSEAS CONSTRUCTION IV

# Consultants earn success

A MEASURE OF the success of British consultants working overseas is that this year they are expected to add about \$350m. in fees towards the British balance of payments—an increase of some £50m. over the previous year.

Moreover, latest figures on the value of capital projects handled by consulting engineers alone reveals an increase over the past year from £25m. to £31.7m.

These figures simply illustrate the importance of consultancy work "in the international market, an importance that is sometimes forgotten when the large contractors grab the headlines over massive construction projects in a developing country."

### Flexible

Based on his experience in the Middle East, Mr. Grant concludes: "The less sophisticated the country, the more flexible must one's approach be. The ruler of some newly-rich patch of desert will want to buy a new deep-water harbour just as he buys a new Cadillac. He won't want to sign an Association of Consulting Engineers form of contract. But in a country such as Iran, their systems of contract awarding are as sophisticated as our own. It will do one no good in such a country to try to compete with the local architects and engineers. The sensible approach is to team up with a suitable firm and apply for work on a joint basis."

Other experts in the consultancy field overseas echo these views. Consultants working overseas should be aware of the degree of competition involved, sometimes of a rough and none too ethical nature not usually experienced in the U.K. Not only do competitors from other countries openly sell their services in a manner described as

alien to the professional standards of the British consultant, but it is almost impossible to know the extent to which others are being sponsored. This can take the form of direct Government assistance, either of a monetary, political, or diplomatic nature, to personal pressure on the parties involved.

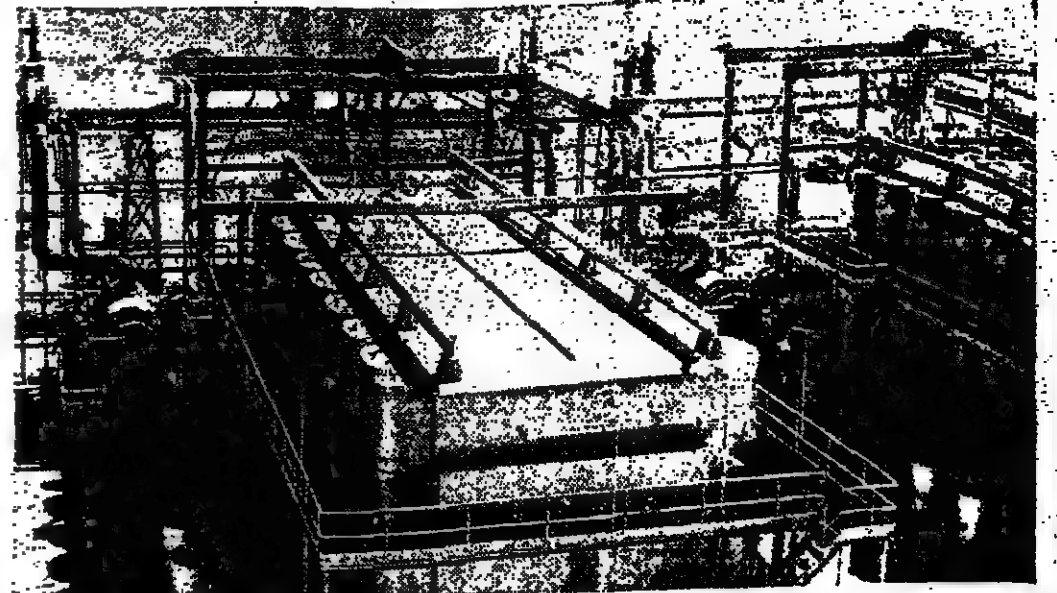
Payment can also be a problem. A change of Government, for example, in a politically unstable country, between the award and the completion of the commission could lead to a refusal to honour previous obligations.

Selection of the correct level of technology is also important. Consultants have to take advantage of what capital equipment is available in the country concerned and what must be added to produce the best method of implementation.

The problems of staff engaged for overseas work should also not be overlooked. An engineer who is thoroughly competent in a London office may, after a few months in the Middle East, turn into a dithering wreck. Thus it is vital to choose a member of staff for his personal characteristics as well as ability.

There are, of course, many other problems confronting the consultant overseas. These include variations in planning and building regulations, documentation, tendering procedures, and the thorny old question of fees.

Not surprisingly, in a sector as lucrative and important as overseas consultancy and construction, there are many sources of help. One of the main sources is the British Consultants Bureau, a non-profit making multi-professional



Weir Westgarth built this and two other flash distillation plants for sea-water desalination, at Shuaiba in Kuwait.

body set up in 1975. The Bureau's aim is to promote British consultancy services, particularly those of its 200 member firms, in all overseas countries.

This is carried out in two ways. Within the U.K., the Bureau represents members' interests in acting as a pressure group with Government over such issues as taxation, exchange control, and financial support. Its second function is overseas promotion with day to day advice and documentation.

A recent development aimed at strengthening the involvement between members and outside bodies has been the setting up of working groups in each major sector, such as public health, planning and buildings, energy, and finance.

The opportunity to improve the consultant in estimating the potential resources available to complete a commission. The Export Group for the Constructional Industries is an overseas organisation of benefit to the consultant. The Export Group provides members twice weekly with details of projects overseas, offers of services, foreign contractors seeking joint ventures with British companies and any relevant information.

It maintains comprehensive files on countries and advises on such questions as exchange control, taxation, tendering, contracts and labour legislation. Information on living conditions for expatriates is also available.

Background notes and lists of consultants and contractors working in particular countries of the Bureau. This is in great demand overseas and treated virtually as a bible by many Government officials in foreign countries.

Another source of help is the Building Materials Export Group which promotes building material products overseas. The Group last year allowed consultants and other professional firms to apply for associate membership.

The Group is a channel through which buyers abroad can locate supplies of all kinds of materials, components and fittings and is thus useful to

David Churchill

## Growing influence of Far East companies

UNTIL RECENTLY, the international contracting scene had been dominated by building and civil engineering organisations from Europe and the United States.

Contractors from these geographical areas have built up technical and commercial knowledge in their home markets over many years and naturally extended their operations to those parts of the world where demand is high but where expertise is often thin on the ground.

Their overseas activities have been seen as an essential part of their expansion in an industry where demand can fluctuate violently and in which it makes sound common sense to establish as broadly based an operation as is possible.

The contractors' foreign-based work has also generated large volumes of business for the "support" industries, such as plant and equipment manufacturers, as well as the building material producers. Also in their wake has come an army of designers and consultants who have been able to sell their own skills as a fundamental part of the total construction package.

The international construction market has never been a quiet pond in which to float, and competition for work has generally always been tough. But within the last four or five years the established contractors have had to come to terms with a new element of competition which has already achieved considerable success in taking away from them some

of the business which they might normally have expected to receive themselves.

The challenge has come from the Far East: from the Philippines, Japan and South Korea, and there is every indication that their encroachment into what was largely the preserve of the Americans and some of the Europeans is set to become a permanent feature of the international civil engineering scene.

Strange names like Hyundai, Daewoo, Dong AH and Yulsan are now appearing on site boards in an ever growing number of locations around the world, particularly in the Middle East. They are the names of South Korean contracting operations which have rapidly established for themselves the facility to be able to offer as wide a range of contracting skills—from the capability to erect power plants and petroleum refineries to houses and tunnels—as almost any of the competitors.

The South Koreans, often working as a combined force under the banner of the Korea Overseas Construction Corporation, now operate in Saudi Arabia, Iran, Kuwait, Qatar, Brunei, Indonesia, Singapore, Malaysia, Hong Kong and Bangladesh.

Their early successes were built on their ability to marshal large labour forces together and to organise them on site in an efficient and military style. Cheap labour was undoubtedly a major factor in their initial contract gains, although there was undoubtedly an element of "buying" work at one stage, with tenders going in at anything up to 25 per cent less than those of any competitors.

That situation no longer appears to be the case and contracts are going to the Koreans on which they intend to make suitable profits. Their cause may well have been helped, particularly in the Middle East, by recent rejections of what have been described by clients as over inflated bids by some Western and Japanese contractors.

There are now over 30 South Korean contracting operations working abroad whereas there were none just ten years ago. Neither is the type of work being undertaken by them simply labour intensive—building roads, housing and ports.

A contract now underway involving the electrification of a Saudi province is ample proof that the higher-technology work will no longer necessarily find its way into the hands of the Japanese, Americans or Europeans.

No-one is suggesting, however, that the construction world is going to be overrun by the Koreans or that the total international market isn't large enough for everyone to win a

share if they try hard enough. The United States seems set to continue to dominate many areas of the global market. Their involvement is worldwide, with single contracting companies handling work worth more than the combined value of all the contracts held by contractors from any other one nation. Estimates suggest that in the Middle East alone, the U.S. construction industry is now winning well in excess of \$700m. a year.

The U.S. can offer not only the best in contracting skills but a full range of consulting, designing, engineering and construction services to match any in the world.

Among the major names in the U.S. contracting army are Bechtel, which as a design consultant has become a specialist in putting together enormous packages, like Algeria's natural gas plants complex. Other names include Fluor, Ralph Parsons and Brown and Root.

### Participants

Away from the U.S., many of the other big construction enterprises come from Europe principally the U.K., Germany, France, Italy and Holland. Other, less obvious participants are also expanding into the international scene, such as the Yugoslavs. Energoprojekt, for example, one of the world's largest contracting companies, works throughout the world and has recently won a Kuwait Government contract for a Ministries complex valued at no less than £35m. The contract was obtained in competition with nine other international contractors, a measure of the fight which any company now faces if he expects to win big contracts.

Closer to home, the Dutch continue to pick up large volumes of business, especially in the Middle East and, in particular, in the marine engineering sector. Stevin, one of Hol-

land's major contractors which ranks alongside names like Bos, Kals, HBG and OGM-Nederhorst, is heavily committed overseas.

The Group, which recently discovered that one man had purchased a 40 per cent stake in it, is working throughout the Middle East and is currently engaged on a contract which forms the preliminaries for one of the most imaginative schemes yet to come from that region.

Interstate, part of the Stevin Group and an international geotechnical and survey organisation which works on land and at sea, is currently conducting investigations to help establish the feasibility of a 34km, four-lane causeway to link Saudi Arabia and Bahrain.

The investigation alone represents a £1m. contract and the civil engineering contract itself could mean up to £500m. of work for someone or some consortium. The causeway would have an enormous impact on the region. At present all traffic between Saudi and Bahrain goes by air or sea at the rate of 500 passengers and 200 tons of goods a day.

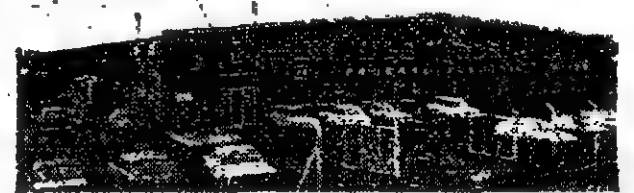
For the moment, however, the soil conditions under the Gulf are the big question mark hanging over the project and the Dutch are hoping to come up with most of the answers.

Holland's neighbours also have a good record for winning overseas contracts. The West Germans, in fact, have been running second in a somewhat unofficial table of new overseas contracts awards, with companies like Hochtief and Hochtief winning large volumes of business abroad, particularly in the African states, such as Algeria, Nigeria, Sierra Leone and South Africa. The Germans have also been joined in Africa by the Italians, who have gone further afield as well to the developing nations in Asia and South Africa.

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مكازم التحصيل



# Lure of the Middle East

THEORY making a lot of running in the last year or so is the construction world's get-never bonanza — the markets of the oil-rich Middle East — is now all but over.

Expenditure levels, goes the story, have been sharply

curbed and most of the major contracts have been let.

What is left is subject to fierce competition and is, in any case, hardly worth the expensive and

consuming effort involved chasing it. In addition, there is no room for newcomers.

cause all the valuable local contracts and partnerships have since been signed up.

The message in some quarters would therefore appear to be: "South America, here we come."

ere the boom is yet to happen where competition is, as yet, too intense.

The facts, however, are somewhat different and any contractor who believes that the Middle East markets for building and

engineering no longer hold the promise of worthwhile work is seriously mistaken.

"Anyone who believes that work is drying up in the Middle East is misguided, and badly informed. Ask contractors from the Far East if they think it's over." The comments come from James Nelson, a vice-president with the Bank of America

London who is becoming known among U.K. contractors for his knowledge and understanding of the Middle-East construction world.

Mr. Nelson primarily, is a Saudi Arabia expert, though many of his observations apply to some of the largest oil producers' neighbours as well.

Construction expenditure in the region, despite some recent trimming of budgets, is set to remain at enormous levels and no one is going to pick up the slack.

"It is true that the year to year growth rate of the construction boom seems to be starting to flatten out in most markets but there is a big difference between that and the future which some people are predicting."

Many of the discussions on inflation and problems in the Middle East really relate back to the 1974 to 1976 period when there was an absolutely

tremendous leap in construction expenditure from one year to the next, which put a great burden upon the transport network through which materials had to flow, the local markets for materials, labour and housing, the Governments which had to administer the expenditures and the contractors themselves.

To-day, says Mr. Nelson, the markets have settled down and although immense operational problems remain for the contractor, the situation is improving all the time.

On actual construction expenditure figures, Mr. Nelson has ample evidence to suggest that things are by no means over in the Middle East.

Approximate expenditure on construction projects in the Middle East by government sectors was about \$15m in 1973, of which about half was spent on hard construction as opposed to equipment, design costs, etc.

By last year, however, projects expenditure had grown to about \$65m, with \$32m in direct construction work. The figures are, of course, difficult to compare with Western statistics because one dollar (or pound) spent on building in the Middle East will not yield the same amount of construction output as it would in countries with better developed infrastructure and supplier industries.

Spending

But if spending seems set to remain at levels which make other construction markets around the world seem almost inconsequential, other changes are taking place in the nature of Middle East construction work.

The type of contract now becoming available, rather than the volume of business, is changing slowly as basic development work progresses and attention turns towards "second priority" construction projects.

"Jumbo" contracts certainly remain and more of them are in the pipeline—namely in Saudi Arabia, where one of the latest plans is to build a 24-km four-lane causeway between the country's east coast and the offshore island of Bahrain. But it does seem likely that the real chances for the smaller contractor may now only just be emerging, as the client

nations turn more of their attention towards the provision of facilities with which the medium- to small-sized operator can comfortably cope.

The British government has been particularly keen to emphasise the opportunities for the smaller contracting operation in the Gulf and some have established themselves successfully in the region.

The British presence in the Middle East is by no means a new one. Contractors from the U.K. have been operating, particularly in the Emirates, for many years and along with British consultants have established for themselves a reputation which has led to the winning of some of the biggest construction contracts on offer.

There has been longstanding criticism that the U.K. construction companies have not been prepared to go to the lengths of some of their competitors to win business—with their reluctance to mount joint-venture operations uppermost in the critics' minds.

The record in this respect, however, is not a bad one, although the U.K. contractors and some other of their competitors are now being given a good lesson on the benefits of an integrated construction workforce by the South Koreans.

There have been suggestions that the Koreans' activities could not possibly be profitable and that they see the Middle East simply as a useful way of depleting large numbers of people and bringing in foreign currency.

People closer to the Koreans' operations dismiss such speculation. They praise the level of expertise which the Asians are showing—now in high technology as well as more normal construction projects — and repudiate any suggestions that profits are not being made.

"They have apparently made light work of the obstacles which any contractor faces in the Middle East and are lining themselves up for much more work in the future. Those obstacles are fairly daunting, even to the most experienced contractor. Rigid contract conditions, fixed-price work and the need for performance bonds which are not always easy to come by are often sufficient reason to dissuade would-be participants in the Middle East

construction rush from going any further.

The smaller-scale operator, in particular, is likely to find the list of problems too long, and the risks too great, though many are now taking the gamble, if only because their backs are up against the wall at home.

There is always a bright side to the picture, however, and in some cases the contractor can expect to receive advance payments on contracts which can represent as much as 20 per cent. of the job's total price, as is the case in Saudi Arabia.

These payments effectively represent interest-free loans which can often help overcome potential cash-flow problems.

Apart from the contractual difficulties, the physical nature

of most of the region can represent major operational problems for the contractor. Road, air and sea links are in many areas being quickly improved, as are telephone communications, but organisational problems of a magnitude unknown in the developed nations are an every-day fact of life.

The problems are plentiful. There is often stalling and badly co-ordinated bureaucracy which can cause vital delays during the all-important mobilisation period—the probability of contracts has been seriously undermined on a number of occasions in this way—and the Middle East client has a way of changing his mind about what it is he really wants as soon as work is well underway.

To assemble a suitable management team and labour force can also present headaches. High salaries and the opportunity of working on projects the like of which may never be seen again elsewhere is usually enough to attract a management team, but the enlistment of reliable on-site labour can prove extremely difficult.

Workers have to be housed, fed and cared for during the contract period and failure to do so correctly can lead to a fast deterioration in relationships not only within the project team but between the client and contractor.

For the major international civil engineer, such problems are immense, but manageable. But for the contractor with his

sights set on more modest contracts, the difficulties can be greatly magnified.

He requires a management team with knowledge and experience of his new market and he may be forced to recruit from outside. The trouble is that with internal resources to call upon, he may have to hire something of an unknown quantity at a time when he requires people of the highest ability, capable of coping with the job and the local legislation, cultures and customs which surround it. With less financial flesh on him, the medium to small-sized contractor can have much less leeway for making mistakes.

M.C.

## Insurers grow wary

CONSTRUCTION ALL risks cover was only a gleam in the eye of many an insurance broker back in 1958. But with the emergence and development of Third World countries, and the growing ambitions of oil producing nations, brokers have found that there is a solid market for this type of insurance cover.

International contracting work has evolved in the less developed countries where demand has been for basic infrastructures of roads, railways and ports. As these countries have developed their economies, a further demand has grown for industrial contracting work, a trend which has been helped by the oil nations attempting to reduce their dependence on oil wealth.

These markets have long held appeal for the international contractor, more so as home markets have become saturated. Moreover foreign workloads have become essential as a hedge against domestic cut-backs.

Not only has the international contractor been bedazzled by the number of nothings attached to the jumbo overseas contracts, which can run into billions if a joint venture or consortium project is arranged; but so has the international insurance com-

munity.

Back in the late 1950s, contractors all risks insurance did not generally extend beyond the usual fire and perils insurance. Documentation of policies could be standardised and the whole process followed a conveniently simple format.

Since then two important factors have complicated the process. The "source" country (from where the insurance business emanates) in most cases insists that the insurance is placed locally.

But because the size of the risks have grown to such an enormous extent, the source country's capacity to carry this type of insurance is usually limited. For example 9-10ths of a £2bn risk would have to be covered in the international insurance markets.

On the smaller type of risk of a few £100,000, the cover can be absorbed by the local market, and the business can often be conducted without recourse to a middle man, the insurance broker. If a broker is used on that size of business he will almost certainly be locally based.

So the international broker is committed to chasing the larger, and superficially more

attractive business.

But that which glitters overseas is not necessarily gold. The commission earned from the cover often has to split five ways as the risk is insured and reinsured, with the rump of the commission going to a local insurer passing on the business.

This would not pose a problem if conditions were stable in worldwide insurance markets. But conditions are far from stable. There is chronic overcapacity in insurance markets as too many interested parties chase after too little business.

Premium rates have been shaved to the point of folly in some cases, and certainly to the point of unprofitability in many others.

Rates

One U.K. insurance broker said that the market is currently offering rates which can be as much as 80 per cent. below realistic rates. And by "realistic" he meant "profitable."

Less and less business is being placed in the London markets by brokers as a result of the competition from newcomers to this type of business. But although orderly rate

structures have been attempted by those new to the market these have not been able to be sustained against the pressure of competition.

"What is needed," said a broker, "to bring sensible rates back to the market is a monumental loss to be incurred by one of the reinsurers. It must be realised that it is not sufficient just to go for volume in this business. Realistic and profitable premium rates are essential."

Meanwhile the problems of weak premium rates, and therefore vulnerable commission rates, are compounded by the high operating costs of arranging construction all risks insurance packages.

Although only two basic policies are involved in construction all risks insurance, each needs individual tailoring in fine detail. There is no way that they can be standardised.

For instance, risks involving water, such as port construction, need careful evaluation and are the subject of much work and analysis.

The physical damage in works, third party liability, and of the competition from new comers to this type of business, and equipment insurance is arranged as a package under

one policy and is insured in the international markets. While the workman's compensation, automobile and office premises insurance is organised in the domestic market.

At a time of weak premium rates it is not surprising that insurance brokers are considering ways to rationalise this type of operation. According to one broker the trick is to be economical in practice while at the same time provide the quality insurance required. That has become increasingly difficult.

It is customary for a U.K. broker to be competing against up to five international brokers. And this adds to the problem. In South Korea there are often ten local insurance companies competing for one job, and 20 international brokers working on the same case.

In these conditions brokers have found that the answer has been to specialise in certain areas such as South America.

Others are preferring to concentrate on offshore pipeline business in conjunction with their marine departments. Others who are persevering with traditional construction all risks business hope that new markets will be consolidated and developed through existing insurance business. For example, where a broker has handled the insurance for the construction of an oil refinery, he could cream off any business arising from improvement work.

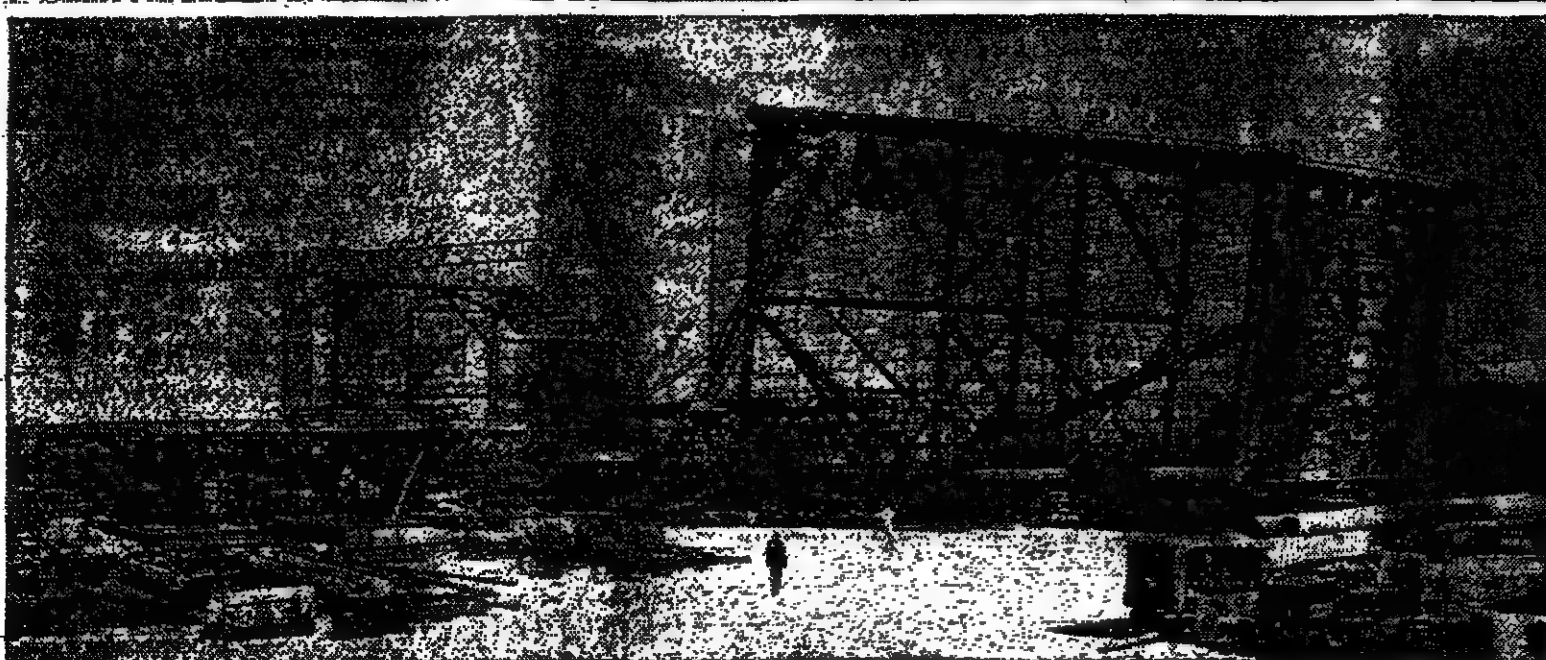
The major constraint of further development of construction all risks insurance is the size of the risks. The claims experience is beginning to build up, but even so premium rates remain weak.

Traditional insurance business rates are under pressure as well, so the market has tended to contract for the ancillary types of insurance. U.K. insurance brokers themselves are keeping close control on their expense ratios during a time of currency movements, with a strong pound reducing earnings.

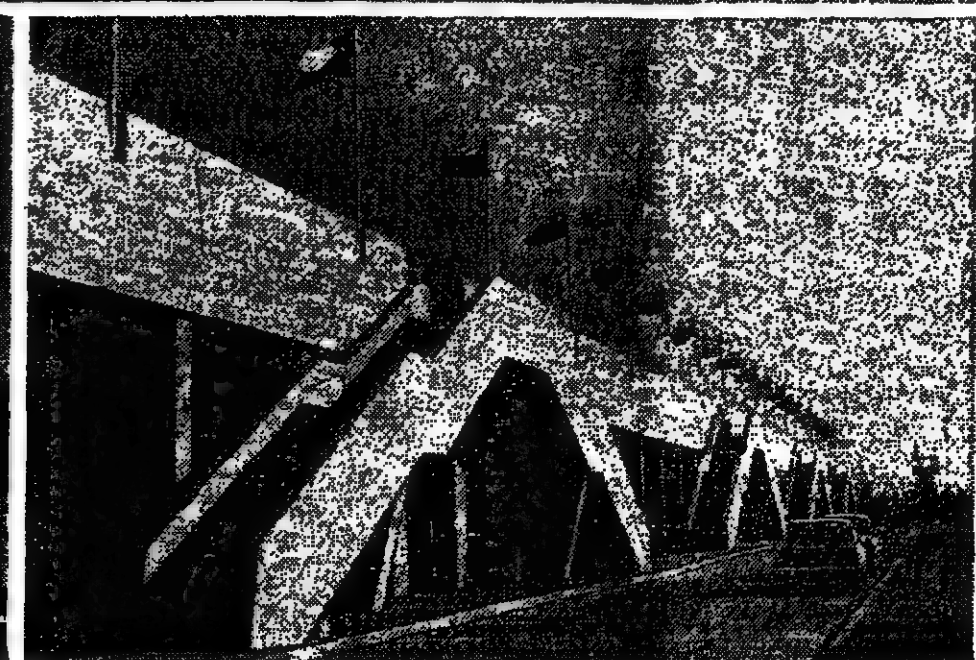
Given that background many insurance brokers are looking at this class of business carefully and are wondering whether it is worth the effort.

John Moore

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## OVERSEAS CONSTRUCTION VI

YET AGAIN—ANOTHER  
LARGE PROJECT  
FOR ENERGOPROJEKT

The leading Yugoslav construction company Energoprojekt of Belgrade, was recently awarded another large international contract. This time for the construction of the "Ministries Complex" in Kuwait. The investor is the Kuwaiti Government and the value of the contract is \$50m. The contract was gained from an international tender in fierce competition with nine other contracting companies.

The Complex has two basements ground floor and three floors. The office area is 150,000 sq.m. and the garages and other premises occupy a total of 120,000 sq.m. of space. The Complex will have the most up to date technical installations and equipment, including air-conditioning systems (cooling and heating), fire protection, security close-circuit TV, lifts, escalators, a standby generating system and others. The works will be completed in 1,000 days. The ceremony of the commencement of work took place two months ago. The major works will be carried out by Energoprojekt as the main contractors, and a great number of leading world companies for electrical and mechanical services, as well as some local Kuwaiti companies will be involved as sub-contractors.

## OTHER PROJECTS IN KUWAIT

Energoprojekt was in Kuwait as long ago as 1966. Since then the following projects have been completed:

- Centre for handicapped children in Kuwait.
- Pumping station for fertiliser factory in Shuaiba.
- Housing with 3,120 units in Muna Abdulah.

Energoprojekt enjoys a great reputation in Kuwait because all contracts were completed on time to the investors' satisfaction.

## INTERNATIONAL PROJECTS IN 1977

It should be noted that 1977 was a successful year for Energoprojekt. The following large projects have been completed or are nearly completed.

- Hydro power plant Kariba North in Zambia.
- Chira-Plura irrigation system in Peru. The largest in South America.
- Construction of 1,000 farms with two village administrative centres, 100 miles of roads, overhead lines, transformer stations, water supply, wells for irrigation and others in Garabuli, Libya.
- International Trade Fair in Lagos, Nigeria. The largest and the most attractive trade fair in Africa.
- New centre in Libreville, Gabon, which includes Conference hall, Banqueting hall and "Spectacle hall," with all the most up to date equipment.
- Juba Town project, the new administrative centre in South Sudan.

## PROJECTS AT HOME

In addition to these international projects in Yugoslavia, the first phase of the building of a new, large TV Centre for the Radio-Television network of Belgrade, has been completed. The drilling of two parallel tunnels under Belgrade for a new railway system is nearly completed. Work is being carried out by very sophisticated machinery which drills the whole profile of the tunnel in one operation and simultaneously covers the walls with concrete sections, leaving behind the finished tunnel ready for the laying of the railway tracks. These machines will soon be employed in the work for Belgrade Metro underground system.

The total value of work undertaken by Energoprojekt in 1977 at home and abroad, exceeds £200m.

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## The need for labour

WINNING THE actual contract may be the first hurdle to be overcome by the building contractor seeking work abroad but very high on the list of difficulties which follow is the provision of an adequate labour force.

In the Middle East in particular labour shortages have long been a constraint on the level of development made possible by oil revenues. There are two parts to the problem. First, the contractor needs to find skilled men to form the management team at the site. Second, he has to recruit the labourers themselves.

The first can often present little difficulty, at least as far as recruitment is concerned, to the big organisation. Temperatures of 130 degrees Fahrenheit or more notwithstanding, overseas work especially in the Middle East, does have one big attraction—the money that is available. Together with low (or non-existent) taxation, salaries can be two or three times higher than in the U.K., a strong draw at any time and especially so at the moment when the depressed state of the building industry means that top-notch jobs in this country are rarer than a few years ago.

## Savings

The net result is that work overseas can present the individual with the opportunity to amass a capital sum of a size likely to be forever beyond his reach if he remained in Britain. On top of this, there is the challenge of the work itself—both the opportunity to be involved in really major projects and the lure of working overseas for its own sake, which can prove quite a potent force. Thus, the large company at

least is unlikely to find obtaining skilled manpower for an overseas project too much of a problem. Within its ranks, it will almost certainly have people with the requisite skills who are willing to say the least, to move overseas for a period. Indeed, the difficulty which can arise comes at the other end of the operation when the expatriate wants to come back home. The contractor's system must be flexible enough to allow his reinstatement when and if that becomes necessary.

For the smaller contractor, however, the assembly of the management team for an overseas project can be more of a headache. Where the company has a relatively low level of internal resources, it may be forced to recruit from outside in order to get the level of experience it needs without denuding its own basic operations. And that can be a risky business when the need is to have people you can trust implicitly in every way in charge of what may be a make or break contract thousands of miles away from the domestic base—and those people have to be unknown. Indeed, such have been the difficulties encountered by some companies that they have been some movement away from recruitment of outsiders in favour of the elevation of people already within the company who may be relatively inexperienced but are at least already well established employees.

This can even prove advantageous. The members of a management team for an overseas contract need not only to be competent professionally in the same sense that they have to be for a domestic project but they must be able to adapt to local customs and working con-

ditions. And that can be something far easier for a younger man to do than an older man.

Nonetheless, agencies which specialise in finding skilled labour for overseas work play an extremely important role. With an estimated 250,000 people leaving Britain each year to work overseas, most of them in the construction industry, the number of such agencies has been growing fast. Their clients include some of the largest contractors in the U.K. as well as the smaller concerns, and they have reported special problems at the moment in finding experienced senior staff for the relatively new offshore industry in particular.

## Immigrants

The second part of the contractor's recruitment problem is to find his rank and file labour force. Here, the approach is multinational, with a workforce drawn from wherever it is available at reasonable cost. This might well be the country in which the project is underway, but in the Middle East, for example, considerable use is made of immigrant labour. And some contractors make a point of using only their fellow-nationals in the labour team.

The South Koreans exemplify this, with an Army-based approach to the problem which has allowed their construction industry to secure considerable success overseas. From the South Korean Army come some 4,000 skilled craftsmen a year, trained during their military service and offered the chance of an early discharge if they choose to work on a construction project abroad. Once abroad, conditions are much the same as in the Army, and the resulting team is highly disci-

plined, and highly efficient. Other nations with relatively well developed construction industries such as Cyprus, Greece and India tend to import their own labour force into whatever part of the world they may have secured contracts.

Others again recruit where they can—India and Pakistan are among the favourites—using local agents to offer one or two year contracts and then shipping the men out to the site. With local labour often not available—indeed most Middle East contracts stipulate that the necessary labour is recruited from outside the country in which the project is sited, with the contractor taking full responsibility for the welfare of the men involved—the numbers involved can be substantial, running into two or more thousand people for just one contract.

Looking after such a mass of people away from their own homes poses problems of its own, especially if the workforce is a mixture of peoples from different countries, each with their own dietary needs and other customs. The tendency is to establish labour camps close to the construction sites, providing sleeping quarters, canteens, medical facilities, and other basic amenities.

The camps are seldom of the shanty town variety associated with such great engineering projects of the past as the building of Britain's railways, where relatively scant regard had to be paid to the comfort of the navvies doing the manual work. Indeed, they may be of a permanent nature, to be used for other things once the original project is completed. Thus, for example, the British Steel Corporation and Tarmac are currently involved, through a partnership with the Triad Multi-

national conglomerate headed by Mr. Adnan Khashoggi, the prominent Saudi Arabian businessman, in bidding for a £440m. contract to build a causeway between Saudi Arabia and Bahrain. Linked with the scheme is a plan for a new town in Bahrain to house 5,000 people, aimed both at accommodating the large workforce needed for the causeway project and supplementing Bahrain's own housing facilities.

This sort of deal displays the advantages the need to import labour can bring to some companies, notably those making largely prefabricated buildings which can be shipped out from the U.K. or elsewhere and need only final assembly on site. International competition for housing is intense, but British companies have been scoring a reasonable amount of success here.

## Requirement

Certainly it is a market which looks set to remain strong for some time to come as the pace of world development continues. Thus Saudi Arabia, for example, with a 4m. population, estimates that its current five-year plan will require up to 800,000 immigrant workers, half of them to work in the construction industry. And in the United Arab Emirates, around half the 700,000 strong population is thought to be of Indian sub-continent or other immigrant origin.

The pressures such large influxes place on the host society, especially where that society is as conservative as in many Middle Eastern countries, are clearly considerable. Likewise, the implications for

future economic growth and change must be significant. Quite how much so should become clearer once the International Migration Project now being undertaken under the auspices of the International Labour Office, has been completed. The project will assess patterns of labour migration in the Middle East and project them to 1990, examining the supply and demand of labour country by country and studying educational standards.

The intention is to be able to forecast the balance of labour demand and supply, making it possible for developers to allow for constraints imposed by a lack of skilled or unskilled workers and to identify labour sources within the region.

Meanwhile, the relentless march of building workers across the world continues. British expatriates work and live in the desert, often with a style like that which characterised the farther outposts of the British Empire, swimming or playing squash at the end of a working day which may start shortly after sunrise, stop to avoid the worst of the heat, and then continue into the late afternoon. Labourers from India, Pakistan and elsewhere are increasingly to be found many miles from home, sometimes highly vulnerable to exploitation by an unscrupulous contractor but at the same time also able to boost their own worth—and hence wages next time—as a result of the training and experience they gain. The huge travelling gangs of workers found during the great civil engineering projects of Europe's nineteenth century are now truly writ large around the world.

David Walker

The advantages of  
the consortia

BRITISH construction companies with large interests in overseas markets have for some time been concerned at the risks involved in contracts requiring joint ventures or consortiums. But new insurance cover being offered by the Export Credits Guarantee Department may go some way in solving this problem.

Although bigger contracts involving sums in excess of £50m. themselves present a considerable risk to a single company, the involvement of two or more contractors presents the additional problem of possible failure by one of the participants.

For this reason, ECGD has introduced the new scheme, aimed at encouraging British industry as a whole to bid for export projects of £50m or more which involve a diversity of technical disciplines, by providing substantial but limited cover against certain contingencies. The construction industry is now studying the details of the new cover, and initial reaction is that it could be a useful if limited addition to the already wide range of ECGD services. The overall aim of the so-called joint and several facility, is to enable estimated sums in the tender price to cover such contingencies to be repaid by a smaller and precise amount in the ECGD premium.

The facility has been formed in the most flexible way possible and can be adapted to meet the needs of both consortia and joint ventures. Multi-discipline contracts of £50m. and over will be eligible for consideration and cover will be offered on a selective basis for projects judged to be of exceptional national interest. Support will be in respect of losses arising on any U.K. subcontract nominated by

the applicant, the value of which amounts to 5 per cent, or more of the total project value. ECGD will indemnify the insured main contractor against unavoidable and irrecoverable cost over-runs incurred for reasons outside the insured contractors control in connection with insured subcontractors in two sets of circumstances.

The first is in the event of default by an insured subcontractor which necessitates termination of his subcontract and completion of his work by a replacement subcontractor at a total cost exceeding the original subcontract price provided for in the tender.

## Costs

The second is in the case of unavoidable additional cost, incurred by the main contractor and attributable to an insured subcontractor but not recoverable from him by reason of limitations imposed in his contract, other than that arising from an event occurring in the buyer's country. The amount of cover will be limited to 80 per cent of admissible losses with a maximum liability of 20 per cent of the total value of the project contract. The premium is payable in two tranches. The first, a non-refundable sum of £5,000 will be payable on the project being selected for further consideration and the second, amounting to two per cent of the total U.K. contract value of the project, will be payable on a case of cover.

The role of the Department of Trade in bringing about the introduction of the scheme and its continued involvement is underlined by the fact that application for cover should initially be made to the British Overseas Trade Board's Overseas Projects Group. This group will be responsible for initial selection of those projects deemed suitable for further consideration.

With the help of a consultant, final selection will be done by ECGD when, after consultation with Whitehall departments, will inform applicants whether and on what terms, cover will be available. The standard policy document is available because each facility will have to be drafted individually. ECGD points out.

However, it should be stressed that initially at least there will probably be very limited use of the joint and several scheme. There are within the construction industry relatively few contractors which are of the size and type which would qualify for cover and so far there is

no indication that ECGD has been approached.

It is more likely, however, that such cover may first be given for projects such as underground railway systems, for example, in which the company carrying out the civil engineering work may be involved in joint and several policy taken out by the lead contractor against failure by the subcontractors.

Although the construction industry has generally welcomed the ECGD scheme, there are some misgivings about the possibility of that premium charges may be prohibitive. This is by no means certain but the fact that each facility will have to be drafted individually (and the risks are considerable) indicates that this could be so.

Another problem could arise through the inability of ECGD to include non-British companies in the cover, although the strength of the construction industry in the U.K. will provide a broad base from which a lead contractor can choose partners.

However, there is no doubt that the number of large contracts lending themselves to joint ventures or consortia is increasing, and there have been a number of notable link ups between British companies, particularly in the Middle East. In Dubai Taylor Woodrow and Costain are co-operating in the extension of Port Rashid in a £120m. contract, as well as on the £163m. dry dock complex. Taylor Woodrow also has a

partnership deal in Saudi Arabia, while Costain, through Costain Blankenfort is working with the Dubai Transport Company (Dubai Cobia) on the huge Jebel Ali industrial city and port complex. Balfour Beatty, also in Jebel Ali, is working as part of an international consortium.

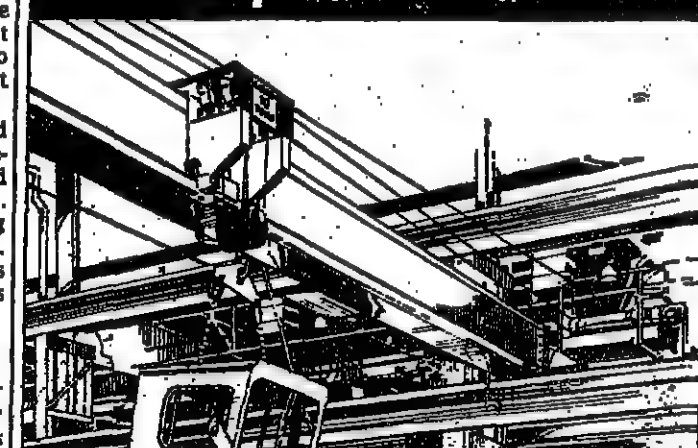
In Saudi Arabia Laing and Wimpey have reached an agreement with a local company and are handling more than £40m. worth of business, while Laing has joint venture work in Iran. These are only a few examples of the type of work which has attracted joint ventures.

## Co-operation

One of the main reasons for cooperation of this kind remains the need for particular skills from companies which are experienced in working abroad. Also important is the reputation which a joint venture partner may have in a particular part of the world, and thirdly an element of risk spreading is regarded as essential in some circumstances.

The most widely accepted terms of a joint venture remain those of more or less equal partnership, with an equal contribution of capital and load of responsibility. However, should the industry take more advantage of the joint and several cover it could become far easier for smaller companies to participate, given that the risk of their failure to perform is covered.

Lorne Barling

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# Building material markets

**THE PROLONGED** recession in the level of construction activity has hit the manufacturers of building materials and components hard. But among the major groups involved, the depression has not been acute as might have been expected. For the last few years have seen a steady extension of their involvement overseas, and one key result for companies concerned has been the ability to offset to some extent downturns in one market with increased activity elsewhere.

To a considerable extent, the success here has been due to the fact that the basic structure of the companies has been the same—to sell abroad you need to make road.

Building materials by their nature are relatively hard to transport. The wealth of different regional building styles in the U.K. and in other countries, now, unfortunately, disappearing as the demand for so much modern architecture combines with the economies of scale of modern production to produce a bland uniformity, is one result of this. Transport costs shift large quantities of one or bricks, any distance is prohibitive enough to prevent that being done within an individual country: to-day they main high enough compared to the basic value of the products being transported to make sea-frontier movements undesirable if local manufacture possible instead.

The problem was well summed up by London Brick, which two years ago produced figures showing that in one case a price had been given for delivery to Riyadh in Saudi Arabia, the transport charge worked out at 41p a brick, 21p of the ex-works price of the bricks themselves.

## Thriving

This is not to underplay the importance of direct exports, however. In a thriving world trade such basic items as cement, brick and glass, which have more than quadrupled in the last 20 years to reach some 40m. tons a year, around 30m. tons of it shipped from one country to another despite being a bulky and expensive cargo to send by sea. And Britain has scored considerable success in the export of building materials, with a business which amounted to £200m. in 1974, 22 per cent up in volume terms in 1975, and is thought to have proved again last year despite obvious shortfalls.

Both deliveries and service have come in for criticism as reliable, most recently from West German construction firms. Dr. Wilhelm Maier, head of the purchasing department of Philipp Holzmann of Frankfurt, he told a recent conference on the expansion of ports that, although British products were first class, exporters needed to pay more attention to other things if they

were not to see their markets disappear.

Pointing out that in only 12 years the U.K.'s share of the German import market had dropped from around 60 per cent to 4.5 per cent, he stressed the need for companies to work in closer partnership with overseas concerns when carrying out orders. There was a need to be able to explain how products behaved under what might well be highly unfavourable conditions, and to hold meetings with the purchasers of the products to ensure, for example, that the technical language used in leaflets about the goods being supplied was fully understood.

Other pitfalls have been pointed out by Mr. Frank McCrossan, chief buyer for Trafalgar House, who told the same conference that many companies with high export hopes failed miserably as a result of insufficient preparation. A lengthy investigation and research period was necessary before moving into a new market, and a reliable distributor or agency crucial. Transport methods had to be carefully studied, and correct documentation to the port of arrival ensured.

That the industry has not been exporting to its full potential has been acknowledged by industry leaders themselves, most notably by those meeting in the forum represented by the Civil Engineering Economic Development Committee. In a paper on the sector's role in the Government's so-called "industrial strategy," it pointed in particular to the fact that potential sales were being lost because those controlling or influencing purchasing decisions did not always know what the U.K. had to offer. The example to follow was Canada; catalogues specifying the various products and services available in certain market sectors from Canadian industry were said to be a worthwhile selling aid and one which could well be emulated here.

Its proposal was to start with a catalogue of services and products available from British industry for use in constructing and equipping airports, for use by overseas clients, and by British construction groups involved in airport construction overseas.

Moves like this, together with increasing awareness of the pitfalls generally, will obviously help, though the rising value of the pound has already been increasing the sales resistance of potential customers.

Nonetheless, the overall involvement of U.K. building material companies in overseas markets is something of a success story. Take Associated Portland Cement, for example, which well illustrates the importance of foreign operations to the British producers.

In 1972, just under a quarter of its £170.5m. turnover came from its overseas companies. By 1976, turnover was up to £200m. And overseas companies accounted for £120.4m. of that, against £40.9m. four years

earlier. More significantly, 54 per cent of group profits came from overseas companies.

At the same time, direct exports from the U.K. amounted to £23.4m., with two major contracts gained during the year—for the supply of bulk cement to Nigeria and Venezuela—which could earn up to £100m. in foreign exchange for this country by 1980.

## Revival

Those two contracts, the largest ever won by a British cement company, marked another stage in the revival of the group's cement export business which, after languishing at a low level for nearly 20 years (in the words of APCM's last annual report), have increased enormously in the past four or five years as the level of building activity in the Middle East and other oil-producing areas has outstripped the ability of domestic industries to maintain an adequate supply.

APCM is far from alone in the volume of its turnover derived from overseas. Armitage Shanks obtains about a third of its business from abroad. BPS Industries much the same. Marley and Fosco Minsep's Fosroc division around 40 per cent. Pilkington Brothers, Ready Mixed Concrete and Redland around half, and Rugby

Portland Cement and Tarmac approaching a quarter.

In most cases, much the larger part of these figures is accounted for by manufacture overseas (in Pilkington's case, to a considerable extent by licensees) rather than by direct exports.

Even companies traditionally not very active abroad are looking increasingly hard at the allure of overseas markets. Thus London Brick, for example, having reported a "dramatic increase" in export sales in 1976, is now active in Iran with a brickworks project which is the first plant outside the U.K. to use its method of brick production.

The project, like many other overseas operations by U.K. building material companies, is a joint venture, in this case through the Iranian public joint stock company, Tehran London Brick, backed by a long term loan from an Iranian state bank, with London Brick holding a 20 per cent stake.

The successful organisation of the project has brought the company inquiries for further plants in Iran, and it is now turning its sights to other developing countries in which it might be able to help modernise existing brick industries and thus sell both its skills and machinery.

Away from bricks, London Brick is also active in other

joint ventures overseas via its London Brick Buildings subsidiary. In Abu Dhabi, it has established Banbury Union Manufacturing and Construction with a local partner—each holding a 50 per cent stake—to supply and erect Banbury concrete buildings in the Arab Emirates. And in Nigeria, it recently formed a similar operation based on a new factory at Kaduna to manufacture a range of prefabricated housing. That, 30 per cent owned by the U.K. group, 10 per cent owned by the Blue Circle Group but 60 per cent Nigerian owned, is expected to achieve a turnover of £1.5m. in its first year and to reach £5m. within three years.

## Permeates

The joint venture approach permeates every facet of the building materials industry. Mr. Colin Corness, chairman of Redland, undoubtedly spoke for much of the industry when he wrote in his 1977 annual report: "If I were asked to identify Redland's greatest single strength to-day I should not feel it in our products but in our achievement in choosing and working harmoniously with outstanding partners in 25 different countries of the world."

Companies in the building materials field active abroad are not just restricted to the manufacturing side. For merchanting groups, too, there can be rich

pickings to be found. Thus the UBM group pointed out in its 1977 annual report, published last June, that its overseas merchanting companies had made a significant contribution to profits for the first time with a fourfold increase in sales. "Other overseas outlets to expand this trade are being actively sought, which are seen by the board as an increasingly profitable part of the group's activities which will in due course reduce dependence on the cyclical nature of the U.K. building industry."

Involvement abroad can bring problems, as Rugby Portland Cement, for example, found in Trinidad. Its company there, one of its two overseas subsidiaries, was nationalised after seven years in which virtually no price rises were allowed by the Government. And it is clear that in a sector so basic to the creation of an industrial infrastructure as building materials, Government regulation, at the least, is always a likelihood—another factor working toward the creation of joint ventures rather than wholly owned subsidiaries.

Overall, however, few building material companies which have opted to set up operations overseas have regretted it. And for many it has been an essential factor in helping to mitigate the effects of the prolonged recession at home.

David Walker

# Boundless openings in Latin America

THE AMOUNT of work that the construction industry should be facing in Latin America is large enough to satisfy the demands of the most ambitious of builders. The bursting cities of the region need tens of millions of new houses and the services to cater for the stream of new inhabitants they are constantly attempting to accommodate. In the countryside there is scope for many times the number of major public works now being built, though these are among the world's most ambitious. In a word, it should be the construction man's dream.

The increase in the population of the region to the year 2000 is likely to be very great and the growth of the cities even greater. During the 1970s, seven cities: Buenos Aires, Rio de Janeiro, Sao Paulo, Santiago, Mexico City, Lima-Callao and Caracas are expected to experience increases of population of more than one million

with Mexico City ending the decade with no less than 13.6m. inhabitants.

The challenge and opportunity this presents for the construction industry is clearly enormous. It is even greater than such crude figures suggest, in that many millions of dwellings in Latin American cities are sub-standard. Even if population and urban growth were by some miracle to be halted tomorrow there would be a great deal of work to carry on with.

The Inter-American Development Bank estimates that 1.5m. new dwellings are needed in Latin American cities every year to accommodate growth, not to mention the cumulative shortage of 15m. to 20m. houses already existing. For the moment no more than 500,000 houses are being put up.

Similar opportunities and challenges face the industry in the countryside. The land fit for economic exploitation in the region is put at some 11m. hectares of which nearly 1m.

are forested and the rest suitable for agriculture.

So little of that potential has been put to work that only about a third of cultivable land has in fact been cultivated and only a fraction of that is under irrigation. The task of bringing that land into use is another big challenge to the industry.

## Scheme

It is not without significance that the largest civil works project under way in the world is sited in Latin America. The Itaipu scheme on the River Parana, which is being undertaken jointly by Brazil and Paraguay, could end up costing anything up to \$10bn. to generate power for the industrial Centre-South region of Brazil.

It is not surprising that the large size of the civil works being undertaken in Brazil should have bred the largest of the construction companies in the region. Companies such as Camargo Correa, which is engaged in the Itaipu scheme, and which has also been involved in the Brazilian highway building programme, is now competing with builders from the developed countries for contracts outside Brazil.

The large British construction companies have had mixed experience in the region. Wimpey took a major part in the building of the Furnas hydroelectric dam in Brazil in

the 1960s. Taylor Woodrow has done work on the Peruvian ports system and in bidding for work in Bolivia. If Britain bids for big projects in Latin America, like the Zulia steel-works in Venezuela or the expansion of rail services in Mexico City, this should bring more business to British consultants and construction companies.

The big question hanging over the realisation of Latin America's potential as a promised land for the construction industry is whether the governments of the region will begin pursuing policies which enable the populations of the cities to afford a proper roof over their heads and whether steps are taken to realise the potential of the Latin American agricultural sector.

If the principal governments of the region continue policies in force at the moment which concentrate economic assets in the hands of a small minority of the population and which remove from the poorer sectors of the population the opportunity of purchasing a house then Latin America is likely to stay with its present shortage of 15 to 20m. houses. In the same way, unless the region's governments put greater emphasis on agricultural production and on wider ownership of the land, there is little likelihood that the large amount of usable land in the region will be brought into production.

Hugh O'Shaughnessy

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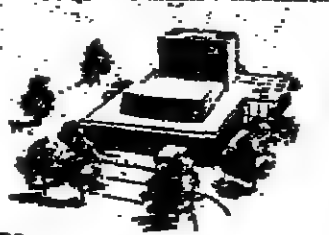
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Country and city	Population ('000)			Projected absolute increase ('000)
	1950	1970	1980	
Argentina				
Buenos Aires	4,722	8,353	10,340	1,887
Córdoba	370	791	1,011	220
Brazil				
Belo Horizonte	488	1,305	2,279	*774
Brasília	0	538	1,082	*544
Curitiba	137	647	1,093	*446
Fortaleza	251	864	1,340	*476
Porto Alegre	464	1,409	2,133	*734
Recife	647	1,630	2,207	*977
Rio de Janeiro	3,044	6,847	9,619	2,772
Salvador (Bahia)	396	1,007	1,563	*496
São Paulo	2,336	7,835	12,273	*4,435
Chile				
Santiago	1,350	2,830	3,902	1,052
Mexico				
Guadalajara	481	1,445	2,331	*886
México City	2,619	8,605	12,825	*5,020
Monterrey	611	1,167	1,883	*716
Puebla	606	990	1,394	*304
Peru				
Lima-Callao	1,229	3,318	4,679	*1,361
Venezuela				
Caracas	686	2,058	3,208	*1,150
Maracaibo	252	682	1,037	*355

\* Projected increase between 1970-80 is greater than actual population in 1950.

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## OVERSEAS CONSTRUCTION VIII

# Signs of disquiet in the U.S.

THE U.S. construction industry, after 18 good months, is now preoccupied with problems which could seriously affect it both at home and abroad in the coming months.

At home the housing industry had an extremely good year in 1977 although it must be remembered that its recovery began from a particularly low base. However, a combination of rising interest rates and the weather have put something of a crimp in industry figures since the start of the year and the indications are that housing will have a less buoyant year in 1978 than it had last year.

Many analysts have been surprised by the fact that the "boom" in new housing has lasted for as long as it has. This boom has in turn made a considerable difference to companies like Sears Roebuck, the world's largest department store chain, which also had a very good year in 1977.

Rising interest rate levels have led at least one analyst to talk of a 10 per cent mortgage rate by the end of this year, although such a figure is probably unnecessarily alarmist. In any event the increase in the supply of new homes has done nothing to reduce prices and the Carter Administration is currently working on a scheme to reduce the mortgage repayment burden in the first years after a house has been bought to try to make it easier for middle income couples to buy houses.

In some cities the past year has also seen a surge in office building. Washington, in particular, is now in the middle of an explosion of office construction, partly because of the new underground which has now begun to operate. San Francisco's centre also benefited from that city's rapid transit system a few years ago.

But in Atlanta, long regarded as among the "brightest" construction prospects in the country, the owners of one giant hotel, office and exhibition centre complex have run into serious financial trouble which has in turn affected several of the city's banks. And in Florida, which suffered from a severe bout of over-building in the first few years of this decade, analysts say things have only really begun to "straighten out" in the past few months.

Even in the "sunbelt," the central southern section of the country which has been growing furiously these past seven years, there appears to be something of a slowdown in places like Phoenix, Arizona. On the other hand, Houston, which adds 1,000 people a week to its population, is still one of the most dynamic growth centres in the U.S.

### Prediction

For many months, the Administration has been predicting an increase in heavy construction inside the U.S. But it has obstinately failed to appear. Administration economists say that in the past six weeks there has at least been evidence of a pick up. The latest McGraw Hill survey projects an 8 per cent increase in spending in new plant this year in real terms, which is about the same as last year and rather more than the Administration was expecting in a year in which the signs are that the economy's growth will slow down somewhat.

However, most analysts agree that it is too early to chart a reliable trend for plant and equipment spending, even if many of them have a "gut" feeling that many companies may be close to deciding to undertake modest expansion, an expansion which many of them apparently feel they can delay no longer.

If that is so, it will bring some comfort to the U.S. heavy construction industry, which is profoundly dissatisfied with the situation abroad and particularly angry about the effects on its overseas competitiveness of the 1976 Tax Reform Act.

In the past few years American companies have taken a large slice of the burgeoning construction business, particularly in the Middle East. The latest list published by the National Contractors Association (NCA) estimates that U.S. construction companies are actively involved in projects in nearly 70 countries from China to Saudi Arabia to Chile.

In 1975 and 1976 these companies signed contracts for new business worth some \$18.6bn. for each of the two years. American companies more than held their own despite fierce competition both from British and European contractors, but also from Korea, Japan, and more recently, Pakistan and India.

But last year saw a sudden reversal of the trend. The NCA estimates, on the basis of figures for the first six months of last year, that contracts dropped to about \$11.5bn. on an annual basis. The NCA and individual companies waste no time in "flushing out" these

figures. For example, one major U.S. company won no new engineering or construction contracts in Iran in 1977.

Meanwhile, other figures suggest that the American share of the international construction market may have slumped from 33 per cent, about three years ago to about 20 per cent, now, with much of this decline occurring in the past year.

All sorts of reasons can be adduced for this change. The industry accepts that competition has become fiercer at a time when the sluggishness in the world economy has encouraged countries like Iran, Nigeria and Venezuela to slow down their ambitious development projects. Inflation has also led many oil-rich countries, for example, to scale down their plans, and in the developing countries like Brazil there has also been a "pause".

But the U.S. industry believes that a much more important single reason than any of these is to be found in Washington itself, and it lays much of the blame for the apparent decline in business at the door of Congress and the U.S. Internal Revenue Service.

The sudden expansion which has taken place in countries like Saudi Arabia, combined with

inflation, has made the cost of doing business in such countries extremely high. For example, the NCA estimates that to keep one middle-level engineer in Saudi Arabia with a salary of \$26,400 actually costs a company \$97,000.

Well over a quarter of this figure is accounted for by the astronomical housing costs in Saudi Arabia. Even in London, the NCA calculate that it will cost nearly \$50,000 to keep the same engineer.

### Decisions

Until the 1976-75 Tax Reform Act, and two subsequent decisions of the Internal Revenue Service Court, American employees of U.S. companies abroad did not have to pay tax on the first \$20,000 of income and anything above that first \$20,000 was taxed at the lowest rate.

The practical effect of these and other benefits was that an executive with \$40,000 in taxable income who would have paid \$12,140 in the U.S. would usually pay only some \$4,830 if he lived abroad.

But in 1976, all this changed. The \$20,000 exclusion was reduced to \$15,000, the remaining income was to be taxed at

## Wary approach to Nigeria

Lagos: Taylor Woodrow building new roads in crowded provincial capitals and coastal towns has resulted in extensive disruption of water and telephone services. It is here that the patient survey work undertaken by the experienced contractors from overseas is so important in avoiding disturbance to public services. They may not get much thanks for it, but it is much better in the long run than the "untold agony" reported from Makurdi where the dust nuisance got out of control.

Nigeria badly needs the services of expatriate contractors for all the abuse that is sometimes heaped upon them. The country is understandably trying to raise standards among its indigenous contracting companies whose prices are generally much cheaper than those from sophisticated international contractors.

But home-based contractors do not have the resources required to undertake massive roadworks in difficult conditions and often in remote locations. Contractors in Nigeria will tell you there is nothing to the work itself—they have done it all before in the U.K. and other countries. The real problems lie in logistics, the sheer effort required to maintain efficient production when materials and plant have to be hauled 1,000 miles from the seaports to the fringes of the Sahara desert.

Some recent news items from the Nigerian Press illustrates

the hazards of the construction programme. For example, Makurdi's efforts to rebuild its town roads have resulted in extensive disruption of water and telephone services. It is here that the patient survey work undertaken by the experienced contractors from overseas is so important in avoiding disturbance to public services. They may not get much thanks for it, but it is much better in the long run than the "untold agony" reported from Makurdi where the dust nuisance got out of control.

Another big job in the Anambra State, the Enugu-Aba road, has been delayed due to the inability of the Nigerian stone supplier to keep up with the main contractor. At least, the foreign-based contractor is reported as blaming his Nigerian supplier for the delays.

This did not go down well with the State Governor who was highly displeased at the lack of progress.

Ogun State has been forced to relet the contract for road construction in Abeokuta because the indigenous construction company was unable to complete the work. Once again the State Governor expresses his disappointment at the lack of progress and the inconvenience caused to people who premises bordered on the construction site.

These efforts have been hampered by Nigerian insistence on majority control of foreign enterprises and strict limits on remittance of earnings to parent companies overseas. These problems are now compounded by lack of funds to support Nigeria's ambitious development plans.

British companies have to a heavy knock during financial crisis and the subsequent cutbacks. It is not surprising that their enthusiasm for Nigeria as a base for expansion has waned considerably over recent months. Nevertheless there is abundant evidence of the need for their expertise if the Nigerian economy is to create the right conditions, there would be no doubt of an enthusiastic response from the overseas contractors.

John D. All  
Editor-in-Chief  
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With the thoroughness of the U.K.-orientated civil engineering contractor, the contract management was picking its way steadily through a maze of uncharted cables, pipes and drains, as well as the more obvious industrial services and railways. It was months before any construction work became evident. To build an eight-lane motorway in Lagos could rightly be described as a contractor's nightmare. Small wonder that Monk decided after this experience to offer services in other fields of construction.

Several other well-known British firms are putting up creditable but little publicised performances in Nigeria: for example, Wimpey with its successful asphalt business in

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SOCIETY TO-DAY FROM NEW YORK

# The quiet American is back

UNITED STATES has primary, and Robert Kennedy said that he too would try for social stability in the presidency. It was too long ago, but still has a much for President Johnson. way to go. In 1968 many He allowed himself to be tears were seriously bawled out of office, to be full about the immediate succeeded by Richard Nixon—e of their Republic, but in an election year in which of the current troubles of Martin Luther King, Jr., and older such talk is not heard Robert Kennedy were murdered, and civil disorder reached such a level that it seemed to some people to threaten American democracy itself.

I have revisited the U.S. many times since then, but it is only on this 10th anniversary that the restoration of some kind of normalcy seems to have been achieved. The worries are no longer about a war, or the crookedness of otherwise of a President, but rather about such relatively everyday matters as the level of the currency or the competence of the Administration.

By March of that year 700 offensive had taken on shells into the U.S. say in Saigon. I may not all have realised (I certainly did not, not from a Washington by conscious of its military power), but this, surely, the start of the subsequent at of the U.S. in the face of other pressures in parts of the globe. In years ago this month, America was scarred by riots in cities. Protesters against war kept President Lyndon on trapped in the White House, apparently afraid to among his people. Sen. Eugene McCarthy won 40 per cent of the vote in a race for the Presidency in the Hampshire Democratic



Compared to the traumas of 1968—the year Robert Kennedy (left) and Martin Luther King (centre) were murdered—America under Jimmy Carter has moved a long way towards social stability, but the problems of inequality still remain.

10 per cent. In 1968, with the latest available figure, for 1976, down only to 9.4 per cent. This slowdown in social advance since President Johnson left office is even more marked when the poor are classified according to colour. In 1968 some 15.2 per cent of white families were on incomes below the poverty level. At the end of the era of the "Great Society" this was down to 8 per cent, from which it has not fallen very much since then (7.1 per cent, in 1976). For blacks the pattern is not dissimilar, but the numbers are far higher. In 1968 some 50.4 per cent of families were living below the poverty level. In 1976 this was down to 28.2 per cent. The years of slow social progress since then have taken the figure down to around 26 per cent, still far higher than the equivalent figure of white Americans in 1968. And since the number of black families has increased by half over the two decades the absolute number living in poverty has hardly fallen at all. It should be emphasised that these statistics are based on a hard-headed Federal Government calculation of the needs of various sizes of family living in varying circumstances. They are adjusted for inflation once a year, but they do not suffer from the defect (previously found in too many British equivalent tabulations) of disregarding the aggregation of income within families. The story they tell cannot be wished away by quibbling about the statistics. Nor can the unemployment figures. In 1968, when the national unemployment rate was 3.5 per cent, the Johnson Administration's economists said that alarm bells would always ring in the U.S. if the figure rose much above 4.5 per cent. Well in 1975 it hit 8.5 per cent, for reasons that will be painfully familiar in most countries of the West. The fall since then has been encouraging—down to 6.1 per cent in February according to an announcement in Washington last Friday. This is the lowest figure since October, 1974, but it is still not far short of twice the level of 10 years ago, when there was rioting in the streets.

At this stage the outsider should pause to explain that the observation of these social phenomena is not intended as a typical piece of British anti-Americanism. In political terms, or in terms of the everyday courtesies, the present generation of Americans has undoubtedly tackled a long inheritance of class-racial conflict with a vigour and a good will that is only too sadly lacking in these matters in Britain. Their poor—white or black—are far better off than most of the American poor of previous generations. The progress that has been made cannot be gainsaid. The doubts creep in, however, when one considers the next decade. The last ten years have seen a pause in the momentum of domestic social improvement with no concomitant resurgence of social unrest. It may seem to some people that this proves that there is nothing more to worry about, but can that be true?

One way of understanding the serious nature of the question is to consider the change in the age pattern of the American population. This is of course not dissimilar to the British and general West European experience (babies became unfashionable on both sides of the Atlantic nearly a generation ago) but because of the greater size and ethnic complexity of the U.S., the problem is writ large. As in the British case, the post-war "baby boom" is well and truly over. It could be that this great wave of youth accounted for much of the 1960s worldwide unrest of the 1960s and that the various social and economic theories about that period are to that extent ill-founded. And it is certainly true that America is "growing older"—the median age is moving from under 28 in 1970 to about 30 by 1981 and, saving a sudden explosion in the birth-rate, will rise to 35 by the year 2000. Some Americans like to explain the growing conservatism of the country by this shift in the balance between the age groups. On the basis of people already born, it can be seen that between now and 1990 the fastest-growing population cohort will be composed of people between 25 and 44—the "baby boom" youth presumably growing up and turning respectable. The process has already started, and some sociologists believe that it helps to account for the slow fall in the number of burglaries and robberies that the FBI is so happy to announce. After all, the police reckon that three-quarters of this kind of crime is committed by under-25s. (I have my doubts about all such "police records" statistics, but the trend seems to square with commonsense supposition.) It could be reasonable to sit back comfortably on these statistics and proclaim that the only remaining social problem is how to finance the pensions of this large cohort in the next century when it might appear that there will be too few workers to support them. One could then point to the room that still remains to employ more women (nearly half of them take work now as compared with under a third in 1947) or to increase the retirement age, and settle for the economics of that kind of equation.

But would it be enough? The great numbers of 25 to 44-year-olds now coming on to the labour market will coincide with a relative fall of the numbers of younger job-seekers—but that may be no consolation. Under-educated blacks may still find it hard to get work; over-educated persons of all colours will almost certainly find that what is available is less rewarding than they led themselves to expect when they went to college. The social need, for them, will not be just jobs—there might well be enough of those in the 1980s—but good jobs. Every indication we have to-day is that large numbers of such people will be as frustrated in middle life as they were angered and afraid on the campus in their youth.

### Not unique

Issues of this kind are not the sort that Governments can do much about. They are not unique to the U.S. But in America people are most moved when they have a vision and most frustrated when they endure the unfamiliar experience of coming up against problems they cannot solve. It could be that the outcome is not social unrest but just an increase in the number of dissatisfied and bewildered people. It could be that an unpredictable change of circumstances lies immediately ahead. We cannot tell. All that can be said, 10 years after 1968, is that when you think about it there is something more unnatural about this year's calm than there was about all that clamour 10 years ago.

Joe Royle

## Serious matter

Now the fall in the value of the dollar is of course a serious matter, but given a medium of good luck and fair judgment it should not constitute an insoluble problem. I wish the same could be said of some of the underlying social problems in the U.S.

Take, for example, the gap between rich and poor. According to President Carter's 1978 Economic Report, the proportion of families with incomes below the official poverty level has been halved since 1959. But most of that 30-year fall took place in the 10 years to 1968—the figures are 18.5 per cent of families on or below "poverty" income in 1959 and

in 1970 they first undid the Cabinet overlordship and went back to three separate Ministries. Six months later they used a plan for the creation of a unified Department of the Environment which had been worked out under Labour and would have been adopted if Labour had won the 1970 election. Good luck to them. They also cancelled the funding for historic towns which had been undertaken by the Labour Government as a result of the Preservation Policy Group report.

As to "setting hundreds of local authorities to cleaning historic buildings, renovating slums, etc." etc., what would be interesting to know is not whether the Conservative Government did anything about it—of course it did—but whether it did more or less about it than the preceding and succeeding Labour Governments. That lies beyond the sphere of simple party polemics.

Kennet.  
House of Lords, S.W.1.

### TV advertising allocations

From the hand of International Media, Ogilvy Benson and Mather

Sir—I refer to the article on media weight testing by Callaghan, O'Herrilly which appeared on March 2.

While I would not want to argue with the interesting hypothesis put forward by the author on the subject of weight testing, I certainly am in accord with what he says. I do feel, however, that the opening two paragraphs are misleading and probably far from the actual happenings. Mr. O'Herrilly has not taken into account the fundamental difference between media availability and usage in the U.K. and West Germany.

Lame ducks and development funds in Ulster

From Dr. J. Watt and Messrs. D. Hatfield and H. Stewart

Sir—As members of the original executive team of the Northern Ireland Finance Corporation, we should like to comment on some of the allegations made against the corporation on March 6. Your reporter writes of the NIFC as being "discredited" and of "the ensuing accounting nightmare" following its demise. Neither of these criticisms is substantiated in the article and we believe they do not reflect the true situation.

The establishment of a development fund inevitably means that a number of lame ducks will be assisted despite the requirement of applying commercial viability criteria. This situation was foreseen by the Cairncross Committee in Ulster at the height of the political crisis in 1972. The NIFC was set up not only to "right the area" but also to help restructure the base of Northern Ireland's industry. With a high calibre board of directors (Sir Charles Villiers was followed by Mr. Kenneth Cork as chairman and other directors included senior industrialists from Britain and Northern Ireland, as well as the Permanent Secretaries of the Departments of Commerce and Finance), the NIFC attempted to help resolve the major economic problems facing the Province at the time, within the constraints established by the Order in Council upon which it was founded.

A number of these constraints have subsequently been removed, largely due to the efforts of the

in the U.K. an advertiser can normally obtain as much TV exposure as is considered necessary to achieve the objectives of the campaign. In Germany the complete opposite applies in that time on TV is severely limited. Whereas in the U.K. there is (theoretically) more than 80 minutes of advertising time allowed each day with usually 60-70 minutes taken up by advertisers, in Germany advertising is confined to 20 minutes per day on each of the two channels. On Sundays and Public Holidays there is no advertising at all.

Therefore media policies in each country are bound to differ especially in Germany where a heavy weight campaign would be eight spots per month with advertisers unlikely to get more than two spots per week. Yet such is the power of TV that advertisers queue up to get on the air. This year some of the regional TV stations are as much as 500 per cent over-subscribed for the time they have available.

It is not unusual for the larger branded goods advertisers in Germany to use two, three or even four media, governed by the limitations and restrictions which also apply to radio advertising as well—a medium which still receives more than twice as much advertising revenue than its counterpart in the U.K.

Michael Hook.  
Brettenham House,  
Lancaster Place, W.C.2.

### Organised energy

From Mr. W. Wilson

Sir—It is seldom that I find myself in contention with the views of Mr. Norman Jenkins on the subject of the distribution and use of energy and so it is with some regret that I must record my total disagreement with his proposition for a single energy industry (March 6).

The solution that appeals most to me is an independent small and able technical group supporting a formally appointed independent political committee given the task of reviewing, monitoring and urging progress over the whole energy spectrum. Idealistically, perhaps, one would hope that in his deliberations it would be concerned more with the future than with hindsight and history. But without it would have to be small, authoritative and powerful.

W. L. Wilson.  
Oakwood, 34, Chestnut Avenue,  
Chorleywood, Herts.

### Local authority financing

The Prospective Parliamentary Private Member, North

John Grueon (March 13) is right. The financing of local authorities needs in-depth attention. The transfer of assets and social services to newly created authorities is the sort of thing that has to be done. The transfer of assets and social services to newly created authorities is the sort of thing that has to be done. The transfer of assets and social services to newly created authorities is the sort of thing that has to be done.

great deal of the problem caused by the absence of reliable accountants and detailed progress in the local government. To-day the presentation of government accounts is least neither from year to year nor from authority to authority. The equivalent of the (and other) Schedule(s) to Companies Act, 1948, is not needed.

is also essential to have independent audits. The future of the Chartered Institute of Finance and Accountancy rests upon the maintenance of local authority "pecuniary" this reason it is too rarely used to shed light on the real uses to which specific grants are put. Those members of the public who find interpretation of company accounts difficult, and interpretation of local authority accounts all the more so.

Grueon was rather too when identifying the goals of local government. They must include reconciliation of the sources and ration of funds at their disposal in that investment, and the absence of any justification analysis of expenditure and function. General budgeting by council would identify areas of multiplicity effort.

local government generally weak financial controls and inefficient management. We seem to concentrate on money to finance, instead of justifying the useful expenditure and saving waste.

W. G. A. Cripps.  
111 Lane, N.W.6.

### Environmental takers

Lord Kennet

Mr. Eldon Griffiths (March 6) is entitled to remind of all the good things he has seen in the environment between 1974 and 1977, but not, I think, that there was anything new in this. In October, the late Anthony Crosland Secretary of State for the Environment, was thus the overlord Cabinet Minister of the Environment, the Secretary of Housing, Works, etc., of the Cabinet at that time.

during the autumn of 1977 there was the Fabian (published with Prime Ministerial approval) Controlling Environment which set out a structure and theory for the environment and the setting of the Royal Commission on the Environment. In the spring of 1978 the Government accepted a Preservation Policy Group report about historic towns, and shed the White Paper The Environment. I laid down the lines followed by subsequent Governments in the Conservatives came

### To-day's Events

GENERAL  
Balance of payments figures for February.  
European Central Bankers end two-day monthly meeting, Basle.  
Chief Jeremiah Chirau, President of Zimbabwe United Peoples Organisation (ZUPU), arrives in London for five-day visit, during which he is expected to meet Dr. David Owen, Foreign Secretary.  
European Parliament in session, Strasbourg.  
Power workers' unions hold joint meeting on pay three days before expiry of national agreement, following their rejection of "strictly Council's" improved offer.  
Private inquiry opens into pay-train guards dispute.  
Sir John Methven, CBI director.

general, speaks at National Federation of Building Trade Employers' lunch, Royal Lancaster Hotel, W.2.  
Mr. Joe Gormley, president, National Union of Mineworkers, is guest speaker at Westminster Chamber of Commerce lunch, Hyde Park Hotel, S.W.1.  
Amalgamated Union of Engineering Workers women's conference, Eastbourne.  
Housing Corporation announces its national programme for registered housing associations during 1978-79.  
PARLIAMENTARY BUSINESS  
House of Commons: Conclusion

Conferences. Witnesses: Department of Trade (10.30 a.m., Room 4).  
Nationalised Industries (sub-committee A). Subject: British Airports Authority report and accounts. Witnesses: BAA (4 p.m., Room 8).  
COMPANY RESULTS  
Brooke Bond (half-year).  
Ductile Steels (half-year).  
Kleinwort Benson (half-year).  
Vesper (full year).  
COMPANY MEETINGS  
Investors Capital Trust, Edinburgh, 12.30.  
Norfolk Capital, Norfolk, 12.30.  
Pleasureways, Park Lane Hotel, W.1, 12.30.  
S.G.B. Waldorf Hotel, W.C.2, 11.30.  
Smallshaw (R.) (Knitwear), Hinkley, 12.  
United Scientific, Howard Hotel, W.C.2, 12.

## Stay over

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# COMPANY NEWS+COMMENT

## Rolls-Royce Motors up to a record £11m.

AFTER RISING from £5m. to £5.67m. in the first 24 weeks, pre-tax profits of Rolls-Royce Motors Holdings finished 1977 ahead from £5.65m. to a record £11m. on turnover of £121.94m. compared with £104.51m.

Basic earnings are shown at 10.37p (8.79p) per 25p share and fully diluted at 9.7p. The final dividend is 2.4572p net for a 4.2072p (3.8383p) total.

	1977	1976
Turnover	121,940	104,510
Trading profit	11,431	8,112
Loan stock interest	475	475
Pre-tax profit	21,003	8,604
U.K. tax	4,067	2,598
Foreign tax	1,250	1,250
Net profit	5,673	4,256
Exchange losses	508	1,487
Extraordinary credits	1,238	—
To minorities	—	—
Interim dividend	907	823
Final (recommended)	1,550	1,135
Retained	2,328	2,908

Direct exports from the U.K. of all products amounted to £45.23m. (£39.62m.) but group turnover in countries outside the U.K. rose from £50.96m. to £58.99m.

Contrary to previous practice the directors have decided, in accordance with ED 21 to remove exchange gains and losses on the translation of net current assets of foreign subsidiaries into sterling from trading profit and to show them instead as a special item. Comparatives have been adjusted.

Mr. J. J. Fraser, the chairman, says the company is investing for growth and the prospects are exciting. Demand for the major product lines is good and 1978 has started with a strong momentum. Expansion programmes initiated in the last three years are starting to bring in the new capacity which will enable the company to meet market demand at a much higher level.

### Qualified success

Any constraints are likely to come from the ability to manufacture in the right quantity and at growing rhythms of output, which in turn depends on suppliers sending the right components at the right time. Industrial relations throughout the automotive sector are thus of critical importance.

The year 1977 was one of only qualified success. Production, particularly of cars, was held back by manufacturing problems associated with model changes and this was compounded, later in the year, by labour disputes both in the company's own factories and those of many of its suppliers. As a consequence the opportunity for a useful leap forward was missed. However, thanks to able marketing and rigorous cost control, part of the damage was made good.

The year began with the introduction of the Silver Shadow II and its related long wheelbase version Silver Wraith II. The circulated to members.

### HIGHLIGHTS

Rolls-Royce has pushed pre-tax profits some 28 per cent higher although part of this reflects the run-down of stocks. With the publication of the Barclays Bank annual report Lex discusses the wider aspects of bank disclosure and the possibility of the Leach-Lawson accounting rules being dropped. The column also concentrates on the currency movements yesterday and the stock market implications. A strong all-round performance at Dawnay Day has almost taken half-time profits to the level achieved in the whole of the previous year. Parker Timber gained volume growth, but higher costs left profits lower by more than 20 per cent, while Cement Roadstone has substantially increased its dividend on the back of a 26 per cent. profits gain.

reception exceeded expectations but the company was not able to meet the subsequent demand because production for the year amounted to only 2,572 cars compared with 3,261 in 1976.

The reasons for the poor output were the manufacturing problems arising from the engineering changes themselves; the disruption of the production brought about by disputes in the supply industry; and the loss of coachbuilt cars caused by a 16-week strike at the Mulliner Park Ward Division in London.

The directors are encouraged by demand and, provided the company remains free of industrial relations problems they see 1978 as a year of new record levels of motor car output.

In unit terms diesel engine sales were 10 per cent up on the previous year (including military engines) but the loss of coachbuilt cars caused by a 16-week strike at the Mulliner Park Ward Division in London.

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### SECURICOR

The report and accounts of Securicor for the year to September 30, 1977, have been circulated to members.

## Advance by Merchants Trust

GROSS REVENUE for the year to January 31, 1978 of Merchants Trust rose from £21.9m. to £23.8m., and revenue before tax advanced from £19.5m. to £21.5m.

Earnings are shown to be ahead from 2.51p to 2.65p net per 25p share and the dividend is raised from 2.25p to 2.6p net with a final of 1.6p.

At the year end total net assets stood at £43.5m. (£41.5m.) including 100 per cent of the investment dollar premium — £3.04m. (£2.99m.).

Assets attributable to Ordinary stock (after deducting prior charges at nominal value) were £22.9m. (£20.2m.) equivalent to 84p (77p) per share.

The number of Ordinary units in issue was increased in August 1977 from 49,640,703 to 50,401,304 as a result of the conversion of £48,753 Loan Stock.

At January 31, 1978 the portfolio was invested as to 85.4 per cent in the U.K., 27.7 per cent in the U.S. and 3.9 per cent elsewhere.

## Glendevon Inv. sees fall in earnings

Glendevon Investment Trust has lifted revenue from £102,886 to £140,714 for the six months to

January 31, 1978, subject to tax of £54,494 compared with £41,363, but the directors are forecasting a drop in earnings from 2p to 1.8p per 25p share for the full year.

An interim dividend of 0.75p (0.7p) net has already been announced. The total for 1977-78 was 1.65p and pre-tax revenue came to £257,000.

The net asset value of Ordinary shares stood at 107.8p at the half-year end compared with 114.2p at July 31, 1977.

## Downturn at Parker Timber

TURNOVER for the six months to September 30, 1977, at Parker Timber Group rose from £20.1m. to £22.7m. but, after depreciation of £213,000 against £272,000, and interest of £160,000 against £89,000, pre-tax profits fell from £17.4m. to £15.7m. Tax takes £710,000 compared with £604,000.

Profits for all 1977-78 came to £2.74m. and the dividend was 5.44p net. In the annual report members were told that turnover for the first six months of 1977-78 was 134 per cent higher in value, current trading was satisfactory, and a further successful year's trading would be enjoyed.

The directors say the softwood operations have been influenced by the continuing recession in the construction industry, although turnover continues to be satisfactory. By contrast, Parker Timber Plywood is enjoying a high level of business and Parker International a period of strong demand, both with correspondingly improved profitability.

In spite of weaker soft wood prices, Parker Timber has increased first half sales by 13 per cent with useful volume growth. But profits—almost 32 per cent lower—have been hit by the sharp rise in overheads. Nevertheless, the results are slightly better than expected, mainly because of Parker International's export shipping and packing activities (30 per cent of profits) which have been benefiting from the upturn in trade with eastern Europe.

However, with the continuing fall in timber prices (latest Russian softwood prices are down 20 per cent on a year ago) the company will have to make provision for losses on forward contracts, and full-year profits could drop back by about a sixth to £2.3m. On a full tax charge the shares, at 108p, are on a prospective p/e of 15.5 while the yield of 84 per cent is covered more than three times assuming the maximum dividend.

### DIVIDENDS ANNOUNCED

	Current payment	Date	Corporation tax	Total
C. H. Beazer	1.55p	May 15	1.5	4.96
Cement Roadstone	2.99p	May 15	2.6	4.94
Dawnay Day	0.5p	Apr. 28	—	—
100% Edinborough	1.5p	May 15	2.5	2.5
Merchants Trust	1.6p	May 18	1.45	2.25
Merchants Ware	0.53p	Mar. 31	0.33	1.3
I. D. and S. Rivlin	1.1p	—	1.17	1.17
Rolls-Royce Motors	2.45p	May 9	2.3	3.88
Thames Plywood	0.75p	—	0.68	1.33
George A. Brown	0.95p	—	0.96	1.91

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issues. † On capital increased by rights and/or acquisition issues.

## Dawnay Day recovers to £0.93m. at halftime

PARTLY REFLECTING a turn-around from a loss of £164,000 to a profit of £50,000 in investment banking, Dawnay Day reports a 20 per cent increase in profits from £190,000 to £230,000 for the six months to December 31, 1977. Profit for the 1976/77 year was £247,000 compared with £28,900 for 1975/76 and a loss of £17,000 for 1974/75.

E. P. Hatchett, the chairman, says that the trading subsidiaries continued to make progress, with profits up from £415,000 to £581,000; part of the improvement, he says, reflecting a more better performance by the food section.

The Target unit trust companies achieved good results he says but the life assurance subsidiary was in a difficult position. Lower interest rates led to a marked decline in single premiums in the second quarter but annual premium business has grown to £1.2m. Investment banking made a material contribution to group profits for the first time for several years, he states and there is also a significant surplus of £229,000 (£19,000) from the realisation of investments and properties.

After an absence of three years the company is resuming interim dividends with a payment of 0.5p net per 25p share, absorbing £138,000. Last year single payment was £138,000. The directors say that the company is still a far cry from the heavy

## C. H. Beazer confident after mid-term rise

ON TURNOVER of £5.94m. still proving extremely difficult, C. H. Beazer (Holdings) lifted profits from £22,000 to £58,000 for the half year ended 30.9.77 before tax of £192,000 (£167,000).

The directors say trading conditions remain difficult but the situation is improving and if current trends remain constant they look forward with confidence. They point out that profits have been struck after writing off the majority of interest charged, unlike 1977 when the majority was capitalised. As a result profits have been reduced 1977 profits by something over £100,000.

The interim dividend is 1.65p (1.5p) net per 10p share. Waivers have been received on 2,148,194 shares. Last year's total was 4p and pre-tax profits were £181,000. The directors report that there have been considerable improvements in both the rate of lettings and sales in all the countries in which the group operates and this trend appears to be continuing.

Since the end of the half year the group has disposed of its remaining French projects. The private residential building sector continues to make a contribution and barring unforeseen circumstances they believe that in 1978 markets will continue to be satisfactory.

They are widening the area of housing operations although this becomes ever more difficult as the Community Land Act begins to have greater effect. The operation in Nigeria is maintaining its planned programme. In the contracting and specialist activities conditions are

As already known pre-tax revenue for 1977 rose from £1.24m. to £1.4m. and the amount available for Ordinary shareholders is up from £74,178 to £85,243. The dividend is lifted from 4.85p to 5.3p.

Directors say there was some redeployment of funds from the U.S. to the U.K. during the year and this together with the relative changes in the market values, has been responsible for the proportion invested in the U.S. falling from 40.1 per cent to 26.1 per cent. Other overseas investments also showed a relative fall from 8.9 per cent to 6.4 per cent, with the U.K. proportion rising in consequence from 51 per cent to 67.1 per cent.

The Trust's balance sheet at the year end shows that investments listed at market values in the U.K. amounted to £28,43m. (£17.73m.) and £13.05m. (£17.67m.) elsewhere. A statement of source and application of funds shows a decrease in liquidity of £801,000 (£17,000). Prudential Assurance Company holds 8.91 per cent of the equity.

Meeting, Budeborough House, EC, on April 5 at 3.30 p.m.

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## Cement Roadstone 27% higher

ON TURNOVER 1851 per cent. higher at £194.3m. Cement Roadstone Holdings, Ireland's largest industrial company, lifted pre-tax profits by 26.7 per cent from £11.68m. to a record £14.77m. for 1977 on turnover 18.5 per cent. higher at £134.37m.

In September, reporting a first half rise in profits from £5.52m. to £6.62m. the directors said they expected full year results to show a reasonable improvement on 1976.

Full year earnings are shown to be up from 14.85p to 17.43p per 25p share and the dividend stepped up from 4.0655p to 4.94p net with a final of 2.39p. A two-for-three scrip issue is also proposed.

The directors now report that the profits increase was due to a further significant increase in the contribution from overseas markets; some improvement in the agricultural sector; and to greater exports. Cement home tonnage sales increased by almost 1 per cent.

The results reflect the policy of continued heavy investment in plant, they add. In 1977 some £21m. was spent on fixed investment. The group's land and buildings have been valued, as at December 31, 1977, by professional valuers. The surplus over book value of £15.7m. has been incorporated in the 1977 balance sheet. Net assets at that date amounted to £23.05p (£2.02p) per share.

Group policy in accounting for deferred tax has been altered to comply with ED19 and comparative figures have been restated.

## Rivlin loss but sees recovery in 1978-79

External turnover of L. D. and S. Rivlin Holdings, importer, wholesaler and retail distributor of clothing and textiles, was ahead at £3.91m. against £3.31m. but the company incurred a pre-tax loss for the half year to October 31, 1977, of £117,600 compared with a profit of £201,000 last time. Profit for the 1976-77 year was a depressed £85,243.

The directors say that it is not now anticipated that the second half will enable a recovery to be shown for the full year. But they consider that if trends for the second half continue, there should be a return to profitability in the 1978-79 year.

There is no interim dividend this time compared with 1.17p—there was no final payment last year. Tax for the six months took £5,000 (£38,500) and the loss came out at £127,900 (£100,800 profit) after minorities.

Turnover was split as to whole sale (including manufacturing)

£5.13m. (£4.85m.); and £2.09m. (£2.31m.) less int. party sales £1.51m. (£1.17m.)

Directors say that sales of shops which have been closed since October 31, 1977, was a 5 per cent. retail sales during the period.

There has been a marked improvement in sales since Christmas and the Christmas trading much better than last year closing of shops which has come uneconomic has longer than anticipated, but the policy is proceeding fast a rate as is consistent with restricting closure to reasonable level.

The wholesale and import division has not yet felt the benefit of lower interest rates and the improvement in the rate of the pound. Due to the previous of the autumn winter 1978 ranges have very well received and cost orders placed are considered higher than last year, they

## THE MERCHANTS TRUST, LT

Managers—KLEINWORT BENSON

### PRELIMINARY ANNOUNCEMENT OF RESULT FOR THE YEAR ENDED 31st JANUARY 1978

- The total dividend for the year is 2.6p — an increase of 14.3 per cent. on last year.
- Net Asset Value per unit at the Year End was 84p — an increase of 9.1% on last year.

The full Report and Accounts will be posted to Stockholders on or about 14th April, 1978. Annual General Meeting—20, Fenchurch Street, London E.C.3. Monday 8th May—1978, at 11.45 a.m.

## ABBAY PANELS LTD.

The Annual General Meeting of Abbey Panels Limited was held on 13th March at the Sheraton Skyline Hotel, Hayes, Middx. The following is the circulated statement of Mr. E. Loades, Chairman.

This financial year to the 30th September, 1977, has again been a difficult time at Abbey Panels Limited, but it has been made easier by dedicated hard work by the members of the company, therefore I am not disappointed with the results.

The turnover for the year amounted to £3,488,173, compared with £3,424,114 in the previous fifteen months, and the profit before taxation of £433,824, compared with £549,755.

An interim dividend of 1.3p per share (net) has already been paid in September 1977, and the directors are recommending a final dividend of 1.34p per share (net). Therefore the total dividend for the year represents an effective gross dividend of 4p per share, which compares pro rata with 5p for the previous fifteen months. The proposed final dividend in respect of a holding of 70,000 shares each.

As I reported in my Interim Report last July, margins have become really tight and it is only by steering a very lean ship that we have completed the year on such a positive basis.

The company is still making small, but necessary, changes in the management structure, which of course, will show itself in future results.

There would seem to be a sharp market decline in some types of skilled tradesmen. To partly counter this situation we have taken this year, and will next year be taking, a greater number of apprentices to keep our skilled labour force to the required strength and as an investment for the future.

The company has gone through a period of consolidation and it would be very satisfying to think that if all goes well, a revival should arrive we will be well prepared for it.

## REPUBLIC OF PANAMA U.S. \$170,000,000 MEDIUM TERM LOAN

Managed by:  
FIRST CHICAGO PANAMA S.A.  
THE BANK OF NOVA SCOTIA INTERNATIONAL LIMITED CREDIT LYONNAIS  
GRINDLAY BRANDT'S LIMITED KREDIETBANK N.V.  
LIBRA BANK LIMITED TORONTO DOMINION BANK DE PANAMA S.A.

Co-managed by:  
BANQUE BELGE LIMITED EURO-LATINAMERICAN BANK LIMITED  
THE SANWA BANK LIMITED THE TOYO TRUST & BANKING CO., LTD.  
DILLON, READ AND CO. INC.

BANCO DE LA NACION ARGENTINA CITICORP INTERNATIONAL GROUP  
EUROPEAN BRAZILIAN BANK LIMITED REPUBLIC NATIONAL BANK OF NEW YORK  
BANCO NACIONAL DE PANAMA

Provided by:  
THE FIRST NATIONAL BANK OF CHICAGO THE BANK OF NOVA SCOTIA INTERNATIONAL LIMITED CREDIT LYONNAIS  
TORONTO DOMINION BANK DE PANAMA S.A. GRINDLAY BRANDT'S S.A. KREDIETBANK N.V. LIBRA BANK LIMITED  
BANQUE BELGE LIMITED THE SANWA BANK LIMITED BANCO DE LA NACION ARGENTINA CITIBANK N.A.  
(Member of the Societe Generale de Banque Group)  
EUROPEAN BRAZILIAN BANK LIMITED REPUBLIC NATIONAL BANK OF NEW YORK THE TOYO TRUST & BANKING CO., LTD.  
EUROBANK

THE BANK OF YOKOHAMA LIMITED THE DAICHI KANGYO BANK LTD. DG BANK  
EURO-LATINAMERICAN BANK LIMITED BANK OF LONDON AND MONTREAL LTD.  
BANQUE CONTINENTALE DU LUXEMBOURG S.A. THE DAIWA BANK LTD. EUROPEAN-AMERICAN BANKING CORPORATION  
THE HOKKAIDO TAKUSHOKU BANK LTD. HYPOBANK INTERNATIONAL S.A. THE KYOWA BANK LTD.

THE MITSUBISHI TRUST AND BANKING CORPORATION THE SAITAMA BANK LIMITED SOCIETE EUROPEENNE DE BANQUE S.A.  
ALLGEMEINE DEUTSCHE CREDITANSTALT BANK OF LONDON AND SOUTH AMERICA LIMITED BERLINER BANK INTERNATIONAL  
THE COMMERCIAL BANK OF AUSTRALIA LIMITED EUROPEAN ARAB BANK (BRUSSELS) S.A. FIRST PENNSYLVANIA BANK N.A.  
INTERNATIONAL COMMERCIAL BANK LIMITED JAPAN INTERNATIONAL BANK LIMITED MAEL BERMUDA (FAR EAST) LIMITED

PIERSON, HEDRICK & PIERSON (CURACAO) N.V. UNITED STATES TRUST COMPANY OF NEW YORK

THE YASUDA TRUST AND BANKING CO., LTD. ASSOCIATED JAPANESE BANK (INTERNATIONAL) LIMITED BANCO CENTRAL S.A.  
BANCO DI ROMA (CHICAGO) BANCO UNION, C.A. THE BANK OF ADELAIDE BANK LEUMI GROUP BARCLAYS BANK S.A. PARIS  
CREDIT CHIMIQUE DEUTSCH-SOUDAMERIKANISCHE BANK AKTIENGESELLSCHAFT FINANCIERA SANTANDER S.A. PANAMA  
(Affiliate of Dresdner Bank Aktiengesellschaft)  
HARTFORD NATIONAL BANK AND TRUST CO. IBI FINANCE COMPANY (HONG KONG) LTD.

INTERNATIONAL BANK OF SINGAPORE LIMITED ISRAEL DISCOUNT BANK LTD. MERRILL LYNCH INTERNATIONAL BANK LIMITED  
MIDLAND AND INTERNATIONAL BANKS LIMITED NIPPON EUROPEAN BANK S.A. OVERSEAS UNION BANK LTD. SINGAPORE  
SINGAPORE NOMURA MERCHANT BANKING LIMITED SOCIETE FINANCIERE EUROPEENNE FINANCE COMPANY N.V.

THE TAIYO KORE BANK LTD. THAI FARMERS BANK LIMITED TRIDENT INTERNATIONAL FINANCE LTD. UBAF BANK LIMITED  
UNITED CHASE MERCHANT BANKERS LTD.

Agent Bank  
FIRST CHICAGO LIMITED

March 1978

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FINANCIAL TIMES TUESDAY MARCH 14 1978

## Barclays looks to industry for action

LOWER interest rates seen by the latter half of 1977, the directors of Barclays Bank hope, side an incentive for industry to consider if the climate is now propitious for both long-term capital investment and term replenishment.

Mr. Bevan stresses that any allocation to the branch network will be implemented over a period of years and the directors do not contemplate closing one-fifth of the branches, as some people had suggested.

The group provided an increasing amount of export finance in 1977, having agreed, under the government's long and medium term scheme, to make over £200m additional finance available during the year to the end of March, 1978, and further substantial increases thereafter.

**Working capital**

As reported on February 24, group taxable profit jumped £89.7m. to £267.5m. for 1977. The net dividend is lifted to 11.25p (9.88p) per £1 share including an additional 4.00p in respect of 1976.

At year end deposits and customers current accounts were higher at £18.95bn. (£17.35bn.) and advances and other accounts at £14.58bn. (£12.72bn.). Cash and short-term funds stood at £4.17m. (£3.51m.) and working capital was up £16.3m. (£1.9m.).

Under the Hyde Guidelines for inflation accounting profit would have been reduced to 177m. (£124.8m.) after a maintenance of monetary working capital adjustment of £53.5m. (£60.5m.) additional depreciation of £3m. (£5.7m.) and a reduction of share of associate profits of 12.2m. (£8.9m.).

Profit of the international group was ahead from £8.6m. to £13.3m. Deposits and customers current accounts amounted to £10.34bn.

(£8.56bn.) and advances and other accounts £7.98bn. (£5.48bn.).

For the year to September 30, 1977 Barclays Merchant Bank expanded pre-tax profit to a record £37m. (£7.4m.). Despite intense rate competition its acceptance credit facilities showed a satisfactory increase and these trends continued into the first three months of its current year.

The Trust company achieved improving results following the previous year's re-organisation. The business of Barclays Life made particularly satisfactory progress back by good investment performance of Unicorn Trust in which much of the Life Fund is invested.

Monthly premiums reached £1m. in April last year, and at year end Life Fund assets exceeded £60m. (£40m.).

The directors of the trust company look forward to the current year with confidence.

For the purposes of rationalisation Touche Ross and Co. have submitted their resignation as one of the auditors to the bank. Auditors Price Waterhouse and Co. are to remain in office.

The group has formed an audit committee to make recommendations about its accounting policies and to review financial control systems.

Barclayscard had an excellent year with a considerable advance in turnover and good profits. Rapid growth in card usage, both within the U.K. and internationally, confirms the directors view that it will become more important as a means of debt settlement and may develop into a multi-purpose transaction card—cheaper rival to the cheque, Mr. Bevan says.

In the autumn the group's practice in relation to merchant service charges was referred to the Monopolies Commission. The directors welcome this investigation and await the outcome with confidence, he states.

The Price Commission is expected to report, before March 31, 1978, on bank charges for money transfer services with particular regard to current accounts, following its sectorial examination of the banking industry.

**Successful year**

In the international division the corporate finance department, which is involved in medium-term Eurocurrency loans and placing and dealing in Eurobonds and note issues, has a successful year, says Mr. Anthony Tuke, chairman of Barclays Bank International.

The European operations of the division performed well in almost all European countries in spite of increasing credit restrictions and higher costs.

In October the division took over Hambros Bank's Eastern European branch which plays an important part in the diamond business.

During the year a branch was opened in Seoul, Korea, and another in Manila in the Philippines, and the division purchased a 30 per cent. interest in Korea Merchant Banking Corporation from Lazard Brothers and Co. It also acquired a 50 per cent. interest in FNCB-Waltons Corporation in Australia from Citibank NA, and Jardine Barclays bought a 30 per cent. holding in Bangkok Investment Company.

Following a public share issue, under an agreement with the national government, some 51 per cent. of the equity in Barclays Bank of Trinidad and Tobago was sold.

In Jamaica the government bought the whole issued capital of Barclays Bank Jamaica and this company will eventually acquire the other Jamaican subsidiary Barclays Finance Corporation.

A further CR\$25m. was injected by the group into its Brazilian associate Banco de Investimentos.

# Your individual import/export finance service

In a fast-changing international scene, it's more than likely that you could find it profitable to review your trade financing arrangements—if only to make sure that they're as efficient as they should be.

And when you do review them, you'll probably find that we at A P Bank can help you to a more efficient—and profitable—solution.

Not only are we specialists in international trade—we're also specialists in providing tailor-made solutions to individual problems; and in the kind of professional service that comes only when a customer is the personal responsibility of a senior manager who can make immediate decisions.

As a bank with many years' experience of international trading, we know as well as anyone that importing or exporting is never an easy job.

But if you'd like to find out how we may be able to remove some of the difficulties, please call 01-588 7575, and speak to David Ollett or Greg Brzeskewski. They'll be happy to help you—personally.

**alpha A P Bank Limited**  
A member of the Norwich Union Insurance Group

**NORWICH UNION**  
7 Bishopsgate, London EC2N 3AB.  
Telephone: 01-588 7575. Telex: 888218.

## Clydesdale Bank up £3.24m. to £14m.

TAX profit of Clydesdale Bank, a wholly owned subsidiary of Midland Bank, rose from £1m. to £14.05m. for 1977, and tax of £7.6m. against £m. net profit emerged as £m. compared with £7.7m. The dividend is lifted to 11.25p (19.35p per cent.) for the year with a 12.25p per cent. final dividend of £1.25m. (£1.25m.) and there is a retained £1 of £4.95m. (£2.8m.). Share funds totalled £35.23m. (£34m.) as at December 31.

**Fairley wound-up**

Mr. Philip Fairley, formerly of Fairley Aviation, one of the directors of the British aircraft company, was compulsorily wound up in the High Court yesterday. The company has been in receivership since last October. His order was made by Mr. Justice Slade on a petition by the company's solicitors, Ashurst

Morris Crisp and Co., claiming £378 unpaid fees.

Fairley's Board had passed a resolution approving the petition. There was one supporting creditor, Mr. J. Franks. Mr. William Stubbs, counsel for the petitioners, said that most of the company's assets had been sold, but with an estimated deficit of £2m. for unsecured creditors.

**Drayton Commercial**

Mr. Philip Shelbourne, the chairman of Drayton Commercial Investment Company, tells shareholders in his annual statement that 1977 was a difficult year for many U.K. companies with overseas operations as a result of the strong performance of sterling in relation to other major currencies. Its effect on Drayton, he says, was to cause a partial reduction in the value of overseas earnings and assets in terms of sterling. And in the case of the latter, this has been compounded by a decline in the level of the investment

currency premium.

As already known pre-tax revenue for 1977 rose from £1.82m. to £2.65m. and the dividend is lifted to 4.5p (4p).

Net revenue available for ordinary shareholders rose by 16.2 per cent. to £1.23m. and was achieved despite the sharp decline in U.K. interest rates and the current restriction on dividend increases, Mr. Shelbourne says.

Investments listed at market value in the U.K. rose from £21.35m. to £20.61m. and overseas fell from £19.76m. to £13.7m. The chairman says that the reduction overseas was also due to sales of foreign securities, the proceeds of which were used to repay the dollar loan on termination of the facility. Mr. Shelbourne adds that the directors have decided not to renew the loan, bearing in mind the high cost of borrowing dollars and the effect this would have on the company's revenue account.

Despite the change in Exchange Control Regulations, ending the 25 per cent. surrender requirement, Drayton does not expect an early abolition of the premium

altogether. The Trust's overseas investments will therefore continue to be financed by means of investment currency.

Meeting, 117, Old Broad Street, E.C.2, April 3 at 2.30 p.m.

**Isle of Man Enterprises over £70,000**

An advance in taxable earnings from 244,128 to a record £70,239 was achieved in 1977 by Isle of Man Enterprises, holiday camp operator and subsidiary of Nicholson Investments. Turnover improved by £15,071 to £177,239.

At half-time when there was an increased loss of £15,762 (£11,590) due to higher maintenance and other expenditure, the directors said they expected an increased contribution from holiday season bookings at Reuscheliet in the second half.

Earnings per 20p share for the year are stated at £1.5p (5.00p) and the net dividend is stepped up to 2.5p (2p).

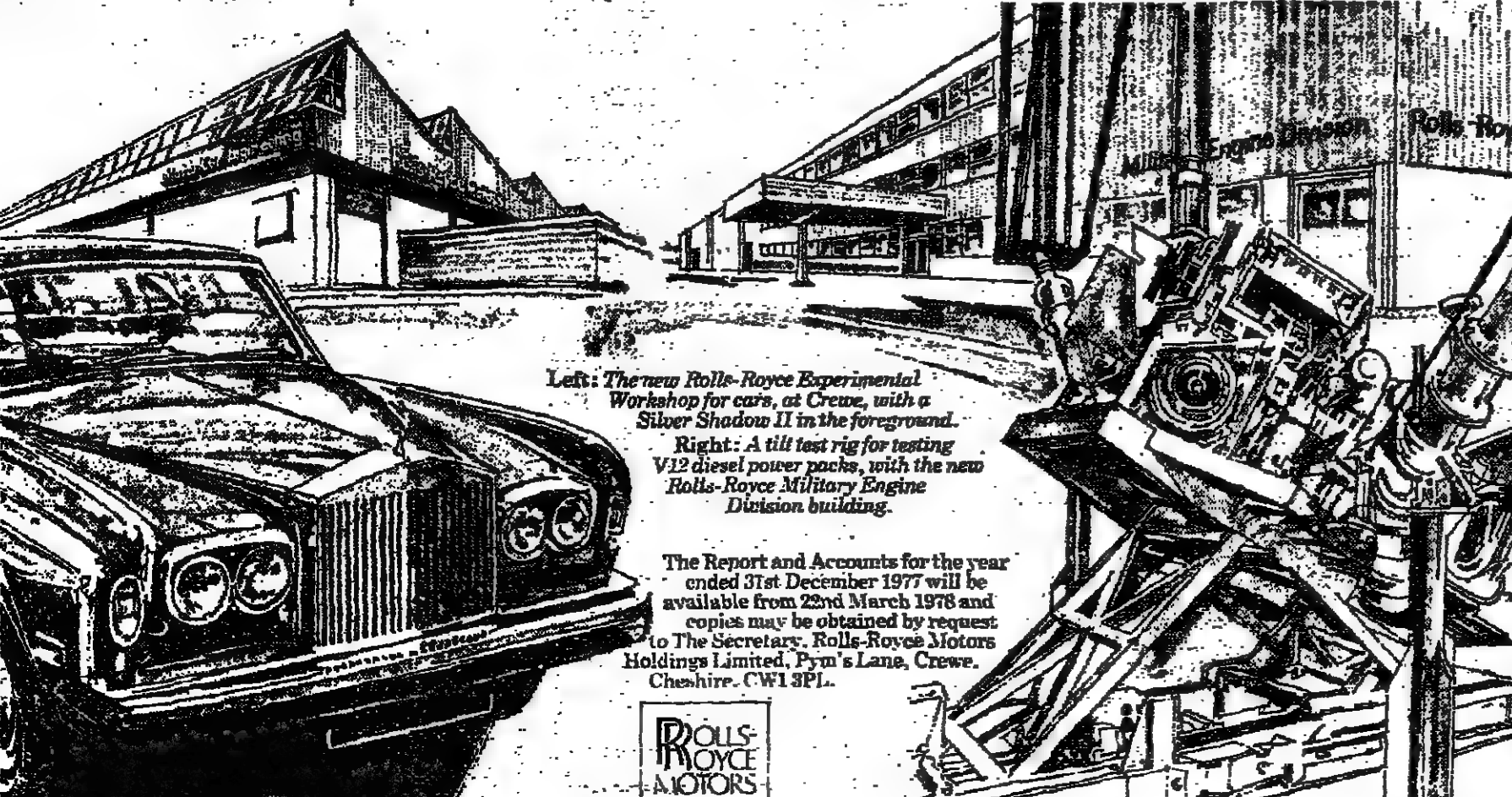
# Rolls-Royce Motors keeps moving forward and invests for the future

**The Company is investing for growth and the prospects are exciting. Demand for major product lines is good and we have entered 1978 with a strong momentum.**

During 1977 turnover increased by 16.6% to £121.9m while pre-tax profit rose by 27.4% to £11.0m.

Final dividend of 2.4572p per share—the maximum permissible under the present law.

- \* Export sales of all products are vital to the future prosperity of the Company. In 1977 overseas sales increased in sterling terms to £60m.
- \* Expansion programmes initiated in the last three years are starting to bring in
- the new capacity which will enable the Company to meet market demand at a much higher level.
- \* The reception accorded to the Silver Shadow II and the Silver Wraith II has exceeded expectations.
- \* Good progress continues to be made with the development of the new 'V' range of automotive and industrial diesel engines.



Left: The new Rolls-Royce Experimental Workshop for cars, at Crewe, with a Silver Shadow II in the foreground.  
Right: A tilt test rig for testing V12 diesel power packs, with the new Rolls-Royce Military Engine Division building.

The Report and Accounts for the year ended 31st December 1977 will be available from 22nd March 1978 and copies may be obtained by request to The Secretary, Rolls-Royce Motors Holdings Limited, Pym's Lane, Crewe, Cheshire, CW1 3PL.

**Preliminary Announcement**

The consolidated trading results of Rolls-Royce Motors Holdings Limited and its subsidiary companies for the year ended 31st December 1977 are shown below:

	1977	1976	1975	1974
	£000	£000	£000	£000
Turnover	121,940	104,510		
Trading profit	11,481	9,112		
Loan stock interest	478	478		
Profit before taxation	11,003	8,634		
Taxation—United Kingdom	4,007	2,985		
Foreign	1,620	1,298		
Profit after taxation	5,376	4,350		
Translation gains/losses on consolidating foreign subsidiaries	(509)	497		
Extraordinary items	1,226	—		
Minority interest	5,093	4,847		
	21	11		
Dividends	6,072	4,836		
Interim paid—1.84p per share (1976 1.85p)	967	852		
Final (recommended) 2.4572p per share (1976 2.2p)	1,269	1,355		
Retained profit	3,836	2,849		
Earnings per share				
basic	10.37p	8.79p		
fully diluted	9.70p	—		

Direct exports from the UK of all products amounted to £45,230,000 (1976 £39,621,000) but Group turnover in countries outside the United Kingdom rose from £50,962,000 to £58,987,000.

Contrary to previous practice the directors have decided, in accordance with the ED21 recommendation, to remove the exchange gains and losses on the translation of net current assets of foreign subsidiaries into sterling from trading profit and to show them instead as a special item. Comparative figures for 1976 have also been adjusted.

Subject to approval by the Company at the Annual General Meeting a final dividend of 2.4572 pence per share will be paid on 9th May 1978 to the holders of the existing ordinary shares recorded in the register at the close of business on 11th April 1978.

Earnings per share have been calculated on profit after taxation less minority interest.

13th March 1978



# The attraction of tiles

BY CHRISTINE MOIR

ON YESTERDAY'S announcement that Hepworth Ceramics had acquired Johnson-Richards Tiles to bid for J-R's market value rocketed from £18.4m. to £25m.

Of course there is a long way to go before an actual bid is launched and some opposition from the J-R Board must be expected. At present the Board is reserving its position but Mr. J. A. Doney, the new chairman (who only took office last September after the death of the previous chairman) has only just completed a management and organisational restructuring, W. S. Dickey.

## Scope for expansion

The acquisition of Dickey is typical of Hepworth's policies. Dickey was a big established company. It was self-financing and the purchase price was raised through a loan with the interest covered by existing depressed profits—and it offered scope for substantial expansion within the field of clay technology which is Hepworth's speciality.

## Outside factors

At this early stage it is impossible to tell whether any outside factors—such as an alternative bidder or a Monopolies Commission reference—will muddy the issue but, in the meantime, it is clear that Hepworth has both muscle and industrial logic on its side.

A bid for J-R, even at the upper end of the price range, is well within Hepworth's capacity. Next Monday Hepworth is due to release its figures for 1977. They are widely expected to show cashflow running at around

£20m. a year and net cash balances of at least £20m. (Pre-tax profits should be £26m. plus tax compared with £18.9m. last time.)

pipe maker. It controls virtually the whole of the U.K. market in its product (though this gives it something under half the entire pipe market which takes in concrete and plastic pipes). It is also number five or six in the world amongst refractories manufacturers.

Both Hepworth's major businesses show little chance of organic growth for some time linked as they are to the depressed steel and construction industries. Of course, Hepworth could grow by further acquisitions in these fields—obviously abroad, but J-R offers a little extra.

The tile business both fits in well and broadens Hepworth's scope. The main tile outlets and markets are the same as Hepworth's—to builders' merchants in the U.K., Europe and N. America. But the ultimate market is decoration and renovation by individual consumers, not the trade. Because of this, tiles could provide Hepworth with a useful defence against the depressed industries for the central products.

## Two snags

There are two snags, however. The tile market internationally is highly competitive with the main competition coming from low cost countries such as Italy and Spain which have made big inroads on the British and European markets. And there is a decided element of fashion involved. No one can be certain whether ceramic tiles will continue to maintain their current vogue particularly as they are more expensive than other wall and floor coverings. Obviously this is a risk Hepworth has already discounted.

## BIDS AND DEALS

# Bishopsgate Prop. cuts debt

**Bishopsgate Property and General Investments** is to reduce by over DM20m. its DM45m. bank loan, using the proceeds of a further DM12.7m. which will be bought out of the company's sterling balances and which will also be set against the loan.

The sale involves a development site in Stuttgart, which, after allowing for outgoing and expense associated with winding up the German company, will result in Bishopsgate receiving a sum of DM35m. (approximately £21.7m. at current exchange rates). This figure compares with a book value of £24.4m. as at December, 1976.

The company has been allowed by the Bank of England to buy the DM12.7m. at the official market rate, rather than through the investment dollar premium.

The latest move represents an

## AGB TRANSACTIONS IN EUROPE

AGB Research announces that its wholly-owned Dutch subsidiary, Informant BV, has completed the acquisition of 6 per cent. of the capital of LCM Gramma Spa (registered in Italy) for £2m. (about £1,500,000).

As a result of these transactions AGB now holds directly and indirectly 50 per cent. of LCM and 50 per cent. of Organisation

Gramma. Mr. G. B. Audley and Mr. D. A. Brown represent AGB on the Boards of both of these companies.

## MOTOR TRADER HAS 15% STAKE IN W. J. REYNOLDS

A stake of almost 15 per cent. has been built up by a Mr. T. J. Reynolds, the Dagenham motor distributor which last week received a surprise takeover bid from fellow Ford main dealers

Mr. R. W. Marshall, the chairman of Reynolds, said yesterday that the preference of the Board—where the directors were holding around 28 per cent. of the equity—was to remain independent but that the directors were reserving their judgment on the Manchester Garages bid until the formal documents are posted.

However, if the bid is contested, the shares held by Mr. Reynolds—described as "a successful motor trader"—could prove vital.

William Jacks and Company (Malaya) Berhad has increased its holding from 48.85 per cent. to approx 50.20 per cent. in the Ordinary capital by the purchase of 100,000 Ordinary shares.

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## MINING NEWS

# Transvaal coal owners seek new markets

BY QUENTIN PEEL

**COAL PRODUCERS** in South Africa are pressing ahead with plans to increase substantially their export trade, in spite of the current oversupply on the world market.

The second phase of the huge Richards Bay bulk cargo harbour complex is expected to be completed by October, increasing tonnage a year from 12m. to 20m. tonnage a year. But already major coal producers are contemplating expansion to raise coal exports to 40m. tonnes by 1983-85. Provisional export permission has been granted.

Mr. Alan Tew, managing director of the Transvaal Coal Owners' Association—the organisation co-ordinating South Africa's coal export effort—expects the bulk of the long-term increase in demand to come from Europe and the U.S., with possible improvement in the Japanese market.

Some restriction into South America.

Of the current 12m. tonnes of exports, France is the biggest customer, taking 4m. tonnes, followed by Japan with some 2.5m. tonnes, and Italy and the U.S. with 750,000 tonnes each.

Japan, however, wants to cut back on its coal imports by some 500,000 tonnes, according to reports here, because of the depressed state of its steel industry, and there is concern over the likely effect of EEC plans to protect its internal steam coal trade.

The TCOA hopes that the lessons of the U.S. coal strike may persuade the EEC not to take any action which might prejudice the steady flow of South African coal.

In the immediate future the brightest prospects for South African exports are also in politically friendly countries.

Israel has tentatively agreed to buy between 500,000 and 800,000 tonnes a year, possibly rising to 1m. tonnes, for its Hadara power station.

The other hopes are Taiwan and South Korea, in both of which the TCOA has had recent sales and technical missions. But the salesmen remain extremely cautious about details of current contracts and the hopes for new ones.

"South Africa could be in a difficult position if we started talking about what we were doing," according to a TCOA official.

In his annual statement last week, Mr. Graham Boustred, the chairman of Amcoal, disclosed that the coal trade for the South African Railways, who planned to experiment with longer unit trains to determine how much more coal could be handled over the existing line.

The Richards Bay Harbour Company was also undertaking preliminary studies "to determine the optimum method of expanding the coal terminal facilities from 20m. to 40m. tonnes, and a first estimate of the cost involved," Mr. Boustred said.

**CARAJAS HIT BY DELAYS**  
The apparent lack of immediate resources has caused delays in

## BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

**TRADING**  
Interim—Brooks Bond Light, Duffell Steel, Fairview Estates, Samson Film Service, Second City Properties, Stobart

**FUTURE DATES**  
Interim—Mar. 16  
Dividends—Mar. 17  
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## OIL AND GAS NEWS

# Alberta oil sands lure Japanese

JAPANESE INDUSTRIES have decided to invest a total of ¥23.6bn. (\$1.5bn.), over the next 15 years in an international venture to develop oil sands in Canada's Alberta province.

Quoting government sources, the Tokyo news agency said the government has approved the investments would be channelled through either Japan Oil Sands Co. (JOSCO) or a new investment company to be set up jointly by the government and Petroleum Development Corp. and other business interests, including oil refining, electric power and trading companies.

Oil sands spreading over 5,000 square km. are believed to contain 160bn. barrels of oil, but existing methods to extract oil from the tar sands are still expensive and inefficient.

Kyodo said that under long range policies, the government considers investment in oil sands development worthwhile because of the persistent rise in international oil prices and the expense of developing substitute energy sources.

On the other hand, prospects for oil off the northern shore of the area of El-Arish, Sinai, on the area of El-Arish, have been halted while the results being evaluated. So far, \$11 have been invested in this area. The Egyptian-Egyptian vessel completed its one year contract and is currently in port.

Haiting of the drilling El-Arish does not mean that it is being stopped. Mr. Lior, adding that the government allocated funds for prospecting the 1978-79 budget.

He further disclosed that foreign companies are showing "great interest" in oil prospecting in Israel and that he engaged in negotiations with number of people "on oil exploration."

**TALBEX/WARREN**  
Talbot Group in response to its offer has received acceptance in respect of 1,074,888 Ja Warren and Co. Ordinary shares (72.01 per cent.) and 113 Preference shares (84.0 per cent.). Included are acceptance of the cash alternative in respect of 63,786 Warren Ordinary shares (34.5 per cent.).

The two weeks, Alma II and III, are expected to produce between 10,000 and 12,000 barrels a day.

Commercial exploitation is due to start this week from two oil wells off the eastern shore of the Gulf of Suez, near A-Tur, reports L. Daniel from Tel Aviv. The licence to drill was granted by Israel for foreign interests but oil is to be shipped by tanker to Elat for use in Israel's refineries.

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## PROFITS BOOST FOR DOME

On the back of the higher trend in the bullion price, Dome Mines, the Canadian gold producer, last year boosted net income by 87 per cent. to \$24.5m. (\$18.2m.) from \$13.6m. Earnings per share rose to \$1.38 from \$0.74.

Although Dome had to come to terms with higher operating costs, gold revenue rose to \$38.9m. from \$24.7m. This reflects the recent buoyancy of the Canadian gold mining companies; Dome shares on Canadian exchanges have risen 17 per cent. since their 1977-78 high.

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# Barclays 1977

## Satisfactory profit progress in an unsettled world.

*The Annual General Meeting of Barclays Bank Limited will be held in London on April 5, 1978. The following are extracts from the address to the Stockholders by the Chairman, Mr Anthony Tuke, for the year 1977.*

Our profits, at £267.6 million, are satisfactory with nearly half arising from our international business. These profits will probably be criticised by some people but it is right to point out that they provide a return after tax and minorities of 2.7 per cent on our capital and reserves—not out of the way in a comparatively prosperous free economy—or when measured against the results achieved in other sectors of industry and commerce.

In line with the majority of the larger banks in the world, we have moved ahead on the international side and this has helped to offset the recent fall in the profitability of our branch banking business in this country which, in 1973, provided about 68 per cent of our total profits. The figure is now nearer 40 per cent and the main reason for this reduction is that, during the last five years, the commissions which we have been able to obtain on day-to-day domestic banking transactions have consistently fallen short of their cost. Until recently, the full effect has been masked by exceptionally high rates of interest which may not be seen again for many years. On the other side of the coin, one must bear in mind that conditions which work against the branch banking network favour Mercantile Credit and Barclaycard; both benefit from a fall in interest rates and have produced excellent results.

### United Kingdom

In the United Kingdom the outstanding feature of the economic background over the past year has been the dramatic, indeed unprecedented, improvement in the country's finances. The recovery in sterling and the associated fall in interest rates are attributable primarily to the tighter control exercised over government spending and its close relation, the money supply. Without this, the contribution to our balance of payments made by North Sea oil, like that of North Sea gas in recent years, would have generated little confidence in sterling and the pound would also have gained relatively little from the weakness of the dollar. A price has obviously to be paid for stricter financial discipline. With the world economy offering little stimulus, the tightening of fiscal and monetary policies has had an adverse effect, for the moment at least, on United Kingdom private sector activity as a whole. This has been reflected in a quiet demand for finance by the company sector, where advances remained static in 1977 when adjusted for the increase in prices.

North Sea oil is now giving the country much needed room for manoeuvre but is also provoking considerable argument as to how this should be used.

We probably all agree that priority should be given to improving Britain's productivity and increasing our foreign earning power. In particular, what business desperately needs is a long period of confidence, and this can come only from steady and sympathetic government policies.

### Exchange Control

There is now an opportunity to exploit Britain's skills in foreign investment by a measured loosening of exchange control. The Government's reluctance to take more than small steps in this direction is said to be due to fears that last year's capital inflow might just as quickly give way to an outflow and that the investment of British savings overseas would divert finance from British industry and British jobs. The first of these fears need not materialise if, now that the bailiffs have retreated, public spending and monetary policy are kept under firm control. The second reflects a fallacy. If the exchange rate is supported, the purchase of foreign currency by British investors provides the Exchequer with sterling, so that correspondingly fewer gilt-edged securities need be sold by the authorities. The supply of funds to British industry would then be unaffected by the relaxation of exchange control, which would impinge only on the level of our foreign currency reserves. Alternatively, if loosening exchange control reduced the exchange rate, the effect would be to check the overall outflow of sterling. In either case, home investment and employment need not suffer at all.

The prohibition on the financing by Britain, in sterling, of international trade between other countries is particularly unjustified, especially as the main cost of removing it would be of a once and for all nature. The improvement last year in sterling, in which the Bank's equity capital is denominated, has given British banks a firmer base on which to exploit opportunities in the international banking business that would help to support the country's overseas income when the tide of oil recedes.

### Industrial Change

Bankers have seen many changes in the structure of British industry and it does not seem possible to prescribe now just what that structure should be in ten or fifteen years' time. We should certainly use the opportunity provided by North Sea oil to make the economy more adaptable, especially to the changes taking place in the outside world. The less developed countries are acquiring the skills of the more advanced economies so that the problems of the cotton textile industry yesterday may become those of, say, the engineering industry tomorrow. Such changes are inevitable and indeed essential for the progress of peoples poorer than ourselves. We should react to them, not by propping up old industries according to some preconceived plan, but by fostering change in our own economy in the direction of innovation and enterprise, wherever it may lead. In the short run we may well meet difficulties but, nevertheless, this seems to me to be the only road to sustained national prosperity.

### Lifeboat

What is now called the 'lifeboat' operation, namely the decision of the Bank of England to ask the Clearing Banks to recycle deposits to a number of secondary banks, has now been under way for four years and it is appropriate to review what has happened. When, at the end of 1973, we discussed this rescue operation with the Governor, no-one was really sure of the amount of money that would be involved or the time it would take for confidence to return. In our case, we have recycled an average of £240 million per annum and we have taken a turn on that money. Of the twenty-six passengers who were at one time in the lifeboat, those who have reached or will reach the shore have provided us with a profit whilst losses will result from those who have sunk, e.g. are now in receivership. One might have hoped that the two would balance out but to date this has not happened, principally because we have been able to take into profits only that part of the interest due to us which has been paid. Thus, as unpaid interest accumulates and passengers in the lifeboat neither sink nor swim ashore, the operation becomes more expensive to finance.

It is obviously very difficult to contemplate what would have happened, particularly at a time when sterling was weak, had this rescue operation not been mounted but even with the benefit of all the hindsight that is now available, there is no doubt that the action taken by the Bank of England and supported by the Clearing Banks was fully justified in that a situation which could easily have developed into a major disaster for the City of London was handled with relatively little difficulty.

### International

Barclays Bank International has had a very satisfactory year with profits before tax at £113 million. Five years ago, just before BBI—formerly Barclays DCO—took over the foreign branches of Barclays Bank Limited, its profits were £34.5 million whereas five years before that, in pre-disclosure days, profits were about £7.5 million. BBI Group deposits in the last decade have risen from some £127.8 million in 1967 to £10,355 million, and the whole character of the Bank has changed. In 1967, we were trading in 41 countries of which 34 were either in Africa or the Caribbean; today, we are represented in over 70 countries with a much more even distribution throughout the world. A widely spread branch network has been transformed into a more modern international bank with a number of subsidiary and associated companies. In some cases, as in Nigeria, Malta and Trinidad, the Group now has a minority holding. We have also been involved in the Eurocurrency market almost since its inception; this has become an important part of our business, and we constantly monitor our exposure in that market country by country.

The increase in our profits overseas has taken place against a background of disappointing world economic activity; the rate of growth in world output and trade has again been less than what would once have been regarded as normal. In 1978, little improvement seems likely; general business conditions in the European Community and in Japan should become a little more buoyant, but the common expectation is that there will be some slowing down of expansion in the United States. Despite the fall in world commodity prices over the past year, which poses serious problems for the commodity producers of the less developed world, inflation remains almost everywhere a stubborn obstacle to the faster economic growth and the rise in employment that we should all like to see.

### South Africa

Banking on an international scale brings its own problems for, as all foreign investors know, politics and nationalism are rarely on our side. We realise that when we invest in a country we must accept the laws of that country; it is not our business to seek to overthrow legally constituted governments though we should do all we can to influence opinion, especially through our policy towards our own staff. South Africa is an obvious example.

We have been criticised by a small minority of stockholders on two main counts. First, is our policy with regard to the employment of our non-European staff fair? Are they given a proper chance of promotion and equal opportunities in their jobs? We are confident that we have no difficulty whatever in assuring our stockholders on this score. No member of the staff is paid less than the so-called Minimum Effective Level—that is Poverty Datum Line + 50 per cent—and this has been our policy for many years, ever since this particular form of measurement was invented. All clerical staff, irrespective of race, are paid on the same basis and enjoy the same benefits; we are told, nevertheless, that there is too small a proportion of non-European staff in the more senior jobs. On the face of it this is true but, accepting the constraints imposed by local conditions, it is only in recent years that the employment of non-Europeans in clerical jobs has become feasible and there are very few cases anywhere in the world—including this country—where a member of the staff reaches managerial grades in less than, say, ten years. The total of 53 non-European clerical staff employed in 1967 had grown to 1,912 by the end of 1977 and, in addition, we employ 2,102 people in non-clerical jobs. There is still a long way to go, but we are moving in the right direction.

The other and more basic criticism applies to all the seven hundred or so foreign investors in South Africa: should those of us who dislike the apartheid policy of the South African Government vote with our feet and sell our investments? We cannot believe that the underprivileged majority can possibly be helped by withdrawal of foreign investment; far from it—attitudes would harden, and there is not the slightest chance that our withdrawal or that of other investors would bring about some miraculous crumbling of the pillars of apartheid. The only real hope of a more tolerant society lies in all of us soldiering on, though one cannot deny that the events of the last six months have made a dent in this policy. But there are very many white people in South Africa who are working for change, and withdrawal of foreign investment would be a severe blow to their hopes. This applies equally to the great majority of Africans, although one must exclude the more extreme fringe elements who feel that there is bound to be a holocaust and would prefer it to come sooner rather than later. Our policy, therefore, is to stay in South Africa and use all the influence we have to try to bring about a happier, and fairer society. We firmly believe that this policy is supported by the vast majority of our stockholders.

### Staff

*"The ability to deal with people is as purchasable a commodity as sugar or coffee and I pay more for that ability than for any other under the sun."* This was said some fifty or so years ago by John D Rockefeller and is as true today as it was then. In Barclays, we believe we already have an adequate supply of this vital commodity but whether we are paying enough for it is another matter which is, in this country at least, beyond our control at the moment. The ability of our staff at all levels to deal with people—and this includes both their colleagues and members of the public, be they from Norwich, Nairobi or New York—is of paramount importance to the Bank and its stockholders. A few years ago, we ran a successful advertisement which said that money was our business; this is still true, not least its quick and efficient transmission throughout the world. But we can equally say that people are our business, and the health and the prosperity of the Bank depends on them.

Anthony Tuke

Anthony Tuke, Chairman of Barclays Bank Limited.

BARCLAYS



REGISTERED OFFICE: 54 LOMBARD STREET, LONDON EC3P 3AH. REG. NO. 48839.



## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## AMERICAN NEWS

## New move on national market system

BY JOHN WYLES

THE NATIONAL Association of Securities Dealers (NASD) has started moves to comply with the Securities and Exchange Commission's demand for a link between the over-the-counter securities market and the proposed national stock market system.

In its efforts to nudge the securities industry towards a national market, the SEC is asking that key elements of a national market be operating by September 30. It has asked the stock exchanges and the NASD, which regulates the over-the-counter market, to submit a

timetable of developments to set up the market by April 15. For its part, the NASD has commissioned a technical report on how existing electronic equipment can be modified to "plug" over-the-counter securities into the proposed national market.

Among other things, the SEC wants a facility allowing brokers to route orders to any participating market whose trading would be linked electronically. The NASD Board has agreed that some over-the-counter securities be traded in the national market, although it is aware that trades would be more visible and there-

fore competition sharpened. The SEC is still reportedly unhappy about the securities industry's intentions on a national market. The commission has long felt that there was a lack of will within the industry to embark on the enterprise and had hoped for more positive efforts following its statement in January that the SEC was wedded to an evolutionary approach. The commission is now drafting rules to force the industry to adopt the chosen elements of a national market if it is unable to agree on its own proposals.

NEW YORK, March 13. The New York Stock Exchange believes that it is making an enormous stride in the direction of a national market with the pilot scheme being launched in April which would link it with four other exchanges and theoretically would enable brokers to secure the best price available on a particular stock. However, the plan is weakened by the non-participation of the Chicago Stock Exchange and by the fact that it appears to do nothing to reduce the "Big Board" domination of securities trading.

## GM overseas restructure

DETROIT, March 13.

GENERAL MOTORS Corporation said it will reorganise its overseas operations, with effect from April 1, to improve management co-ordination between North American and overseas operations and to improve efficiency.

It said vice-president Mr. Alexander A. Cunningham has been named as group executive in charge of overseas operations.

In addition, five new General Motors vice-presidents have been named to responsibilities for specific geographical areas.

GM said Mr. John F. Beck will be responsible for Latin American operations and Mr. P. McCormack will be responsible for European operations excluding Adam Opel in Germany and Vauxhall in England. He will also have responsibility for Middle East and African operations.

Mr. Walter R. Price will be managing director of Vauxhall and Mr. James F. Waters Jr. managing director of Adam Opel.

Mr. John Quick will be responsible for Asia and Pacific operations.

## Banks freeze Corco deposits

NEW YORK, March 13.

A NINE-BANK lending group owed about \$170m. by Commonwealth Oil Refining Co. (Corco) has frozen \$12m. of the financially troubled concern's deposits.

It was learned that the funds were "set off" by the banks on the same day, March 2, that Commonwealth Oil petitioned a San Antonio, Texas, court for protection under Chapter 11 of the Federal Bankruptcy Laws.

An official of New York's Citibank, leader of the banking group, confirmed the freezing of the funds and conceded that the action had been taken prior to Commonwealth's Chapter 11

filing. He said, however, that the action was taken after Citibank was notified by the company's Board of the pending filing.

But, in Puerto Rico where Commonwealth's \$1bn. oil refining and petrochemical complex is located, Government officials have charged that the action by the banks violated Commonwealth's wealth into the Chapter 11 proceedings. Under Chapter 11, the company continues to operate but seeks court protection against creditor law suits while it tries to work out a plan for paying debts.

Meanwhile, the names of the eight other banks in the lending group, previously unidentified, were learned.

In addition to Citibank, the lenders include Bank of America, Chase Manhattan Bank, Chemical Bank, First National Bank of Boston, Irving Trust, Banco Popular de Puerto Rico and Banco de Ponce.

Also included in the group is Banco Credito and Ahorros Ponce, Puerto Rico's third largest bank and itself in financial difficulty.

## Mixed year for Brazilian subsidiaries

BY DIANA SMITH

RIO DE JANEIRO, Mar. 13.

BRAZILIAN subsidiaries of foreign multinationals had a mixed year in 1977 with substantial trading losses for some while others showed healthy profits.

According to recent figures, the worst hit were multinational subsidiaries operating in chemicals or pharmaceuticals. Ciba-Geigy had the heaviest trading loss in 1977 of any subsidiary—\$82m.

Trading losses of other com-

panies in this sector were also of significant size. Dow lost \$42m.—half of its 1976 loss, which was \$85m. Bayer lost \$37m. Rhodia lost \$30m., and Hoechst lost \$28m.

On the other hand, the upswing in commodity prices, especially coffee, soy, cocoa, and cotton, as well as the continuing demand for automobiles, was reflected in the 1977 trading profits of several multinational subsidiaries. Car-

gill, exporting maize and soy particularly, had a trading profit of \$172m. Anderson Clayton, thanks to coffee, made a trading profit of \$128m., and Ernani Sozzo, the Italian-owned coffee company, made a profit of \$99m.

Volkswagen made a trading profit of \$96m., Ford \$40m., Mercedes-Benz \$58m., Chrysler \$45m., and Fiat \$15m. But the bank lost \$12m. on its tractor and road machinery sector.

## Columbia agrees new Begelman contract

By Stewart Fleming

NEW YORK, March 13. COLUMBIA PICTURES has reached agreement on a new contract for Mr. David Begelman, the senior executive of the company who resigned in February after a long-running scandal.

The new contract with the company provides for Mr. Begelman to work as an independent producer of films and television programmes over the next three years. Under the terms of the contract he may receive more than he was being paid as head of Columbia's film and TV divisions.

Columbia, a leading U.S. film company, said when Mr. Begelman resigned after months of uncertainty about how it would handle the widely publicised embezzlement scandal that it would engage Mr. Begelman as an independent producer because it did not want to lose his talents.

Columbia disclosed the new contract in a report filed with the Securities and Exchange Commission. The agreement is subject to drafting of the final wording.

The Columbia report also gave details of the forgeries and related events involved in the scandal. Of the \$75,000 involved, Columbia alleged Mr. Begelman took for his "personal benefit" only \$61,008, which has been repaid with interest.

## Dana lifts payout

TOLEDO, March 13.

DANA CORPORATION has increased the quarterly dividend to 33 cents a share from 31 cents a share, payable June 15, reports Reuters from Toledo.

Earnings for the second quarter totalled 82 cents a share against 80 cents. Total net was \$26.1m. against \$23.5m. Sales increased to \$96m. from \$91m. for the six months.

Earnings moved up to \$1.57 a share against \$1.42. Net earnings were \$59.2m. against \$48m. Sales reached \$101m. against \$82m. (fiscal 1978 six months net includes foreign currency translation loss of \$6.1m.).

## United Brands slips

UNITED BRANDS, one of the world's largest banana and fruit producers, reports net earnings of 50 cents a share for 1977, against \$1.23 in the previous year.

Total net earnings were \$7.5m. against \$18.3m. The 1976 full year net included extraordinary income of \$3.5m. or 22 cents a share.

Sales increased to \$2.4bn. from \$2.3bn.

There was a loss for the fourth quarter of \$3.7m. against an operating profit of \$663,000 or 4 cent. Sales were \$914.5m. against \$572.8m.

## Abitibi Paper takes optimistic view on outlook for newsprint

BY ROBERT GIBBENS

MONTREAL, March 13.

THE OUTLOOK for newsprint business in 1978 has "improved," says Abitibi Paper, which with its 58 per cent interest in Pulp Company is now the world's largest producer. Newsprint consumption moved to higher levels towards the end of 1977 and inventories held by U.S. publishers began to contract. The Abitibi group sells more than 60 per cent of its newsprint to the U.S. For 1978, Abitibi bases its projection for improvement in newsprint on the growth pattern of the North American economies and stable demand from overseas.

The huge world inventories of market pulp and excess capacity have brought about a "highly competitive market," and Abitibi's Smooth Rock Falls pulp division will be unprofitable in 1978.

The outlook for fine papers is brighter now than for the past two years. The exchange rate is helping, and while volume is growing, the company is "getting

some price relief to offset higher costs."

Lumber operations should show a profit this year with elimination of start-up costs of the new White River saw mill in Ontario and the operating loss at another saw mill since sold.

The U.S. building materials company "performed extremely well last year and further improvement is expected."

Planned capital spending in 1978 is \$335m. for Abitibi and \$322m. for Pulp Company, against \$311m. and \$22m. last year.

It is hoped to continue dividends on a quarterly basis of not less than 45 cents as paid last February 1.

Abitibi and Pulp have formed joint companies to market their newsprint and lumber.

Towards the end of last year, "conceptual approval" was given to a three-year programme costing \$332m. to convert Pulp Co.'s Kenogami newsprint mill to uncoated groundwood papers.

## Hudson's Bay Co. record

BY JAMES SCOTT

TORONTO, March 13.

HUDSON'S BAY reports that a strong Christmas season in its Canadian retail stores, and foreign exchange gains arising from its British and U.S. fur operations pushed earnings of Hudson's Bay Company to a record \$329.5m. (\$US26.55m.) for the fiscal year ending January 31, compared with \$224.5m. a year earlier.

Revenue for the year rose 6 per cent to \$1.42bn. (\$US1.28bn.) from \$1.34bn.

Of the total revenue, \$1.37bn. came from the company's merchandising operations which includes the retail outlets, whole-

sale operations and the fur business. This was up from \$1.31bn. the previous year. Profit from merchandising was \$C5.56m. compared with \$C4.83m.

Increased profit from its natural resources interests, which rose to \$C12.7m. from \$C10.4m. contributed to the improved results. But because of a temporary drop in land sales, profit dropped to \$C14.8m. from \$C23.2m. A semi annual dividend of 34.5 cents a share was declared payable April 25, an increase of two cents from the previous rate.

## Loblaw back in the black

BY OUR OWN CORRESPONDENT

TORONTO, March 13.

LOBLAW COMPANIES of Toronto, the North American food retailing arm of George Weston, had a remarkable turnaround in 1977, reporting a profit from operations of \$C13m. (\$US11.67m.), compared with a loss of \$C12.5m. a year earlier. Extraordinary gains of \$C3.5m. increased the final 1977 profit to \$C16.5m., while extraordinary losses of \$C22.1m. increased the final 1976 loss to \$C48.6m.

Mr. Galen Weston, the chairman, said a great deal has been accomplished to relieve the burden of unprofitable assets from the business and the profitable divisions are beginning to show through, but warned that rising costs coupled with extreme competition make the preliminary outlook for 1978 only modestly favourable.

## FTC ruling on Fruehauf

DETROIT, March 13.

FRUEHAUF CORPORATION said it intends to appeal against a Federal Trade Commission decision requiring the company to divest itself of the automotive operations and assets of Kelsey-Hayes which it acquired in 1973.

The FTC's ruling permits Fruehauf to retain Kelsey's service and agricultural operations and assets. "We are surprised divisions are beginning to show through, but warned that rising

costs coupled with extreme competition make the preliminary outlook for 1978 only modestly favourable.

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## EUROBONDS

## Australia's \$300m. hit a falling market

By Mary Campbell.

THE market yesterday was expected dominated by developments in the currency front. In the morning the bonds continued to firm, as indicated prices of D-Mark fell in advance of the German agreement on far measures to boost the de However, the bond market, the currency markets, clearly disappointed with announcement and these reversed themselves.

Trading was thin yesterday, particularly in the D-Mark sector, but it is trends continue to issue many of the now very substantial volume of new dollar bonds offered internationally may be expected to face problems.

The calendar was loaded further last night by announcement of a \$300m. year offering for Australia, bringing the total value of denominated Eurobonds to over \$800m. On top of there are \$825m. worth on in New York.

The terms of the Australian issue include a coupon of 8 cent on a year basis. Deut Bank is lead manager, and management group, which is same as for the past Australian offering, includes the big Swiss banks.

The most closely compared issues outstanding include EEC 7 1/2 per cent, a 3 1/2 cent Swedish state-guaranteed issue for Statoil, and per cent issue for Norway. T yield up to a quarter point, than the Australian issue, a 3 1/2 cent for the 1 1/2 per cent concession pushes Australian yield to well over 6.5 per cent.

In the D-Mark sector, Commission Federal de Etes said offering has been price par to yield 6 1/2 per cent, eight years. Due for annual ment last night was the Ele braz DM150m. issue—the question mark surrounding offering was the level at w the indicated coupon would pitched, whether at 8 1/2 or 6 1/2 cent, on the scheduled year maturity.

The sterling sector was weaker yesterday.

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## Earnings lift at Bancaire

Financial Times Reporter

PROFITS higher by a tenth the net level are announced Compagnie Bancaire, the m French holding company for group of finance, loan and purchase companies.

For 1977 group net profits moved up from Frs.419m. Frs.481m. (around \$158m.) provisions for risks.

Of this, Frs.257m. accrues the group, compared Frs.218m. consolidated earnings per share of Frs.87 (Frs.71.4) capital increased by a quar-

## Bank Leumi בנק לאומי

LE-ISRAEL B.M. לישראל בנק

## CONDENSED CONSOLIDATED STATEMENT OF CONDITION OF THE BANK AND ITS SUBSIDIARIES as at 31st December, 1977

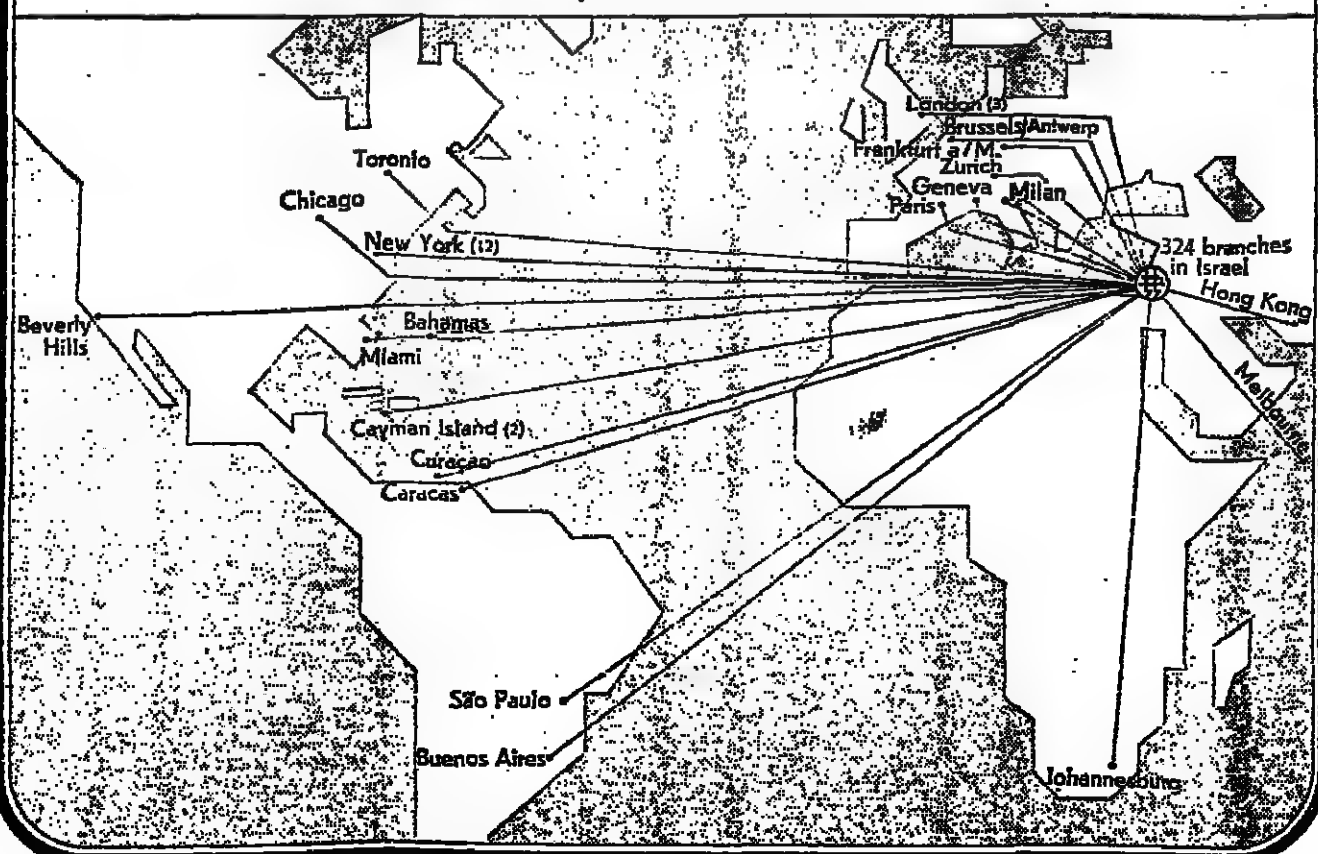
	U.S. \$
Paid-up Capital of the Bank	63,578,000
Reserve for proposed distribution of Capitalization Shares	21,193,000
Capital Reserves including Premium on Share and Earned Surplus	91,685,000
	176,356,000
Capital Notes—Convertible into Shares of the Bank	33,988,000
	210,344,000
Interest of Outside Shareholders	44,484,000
Capital Notes and Debentures issued by Subsidiaries—Convertible into Shares	13,238,000
	67,722,000
Non-Convertible Capital Notes and Bonds	131,564,000
Demand Deposits	1,096,189,000
Time and Savings Deposits	4,329,944,000
Deposits and Loans from Banking Institutions	1,218,208,000
	6,644,361,000
Deposits for the Granting of Loans	814,605,000
	7,458,966,000
TOTAL DEPOSITS	1,385,099,000
Debentures Issued by Subsidiaries	135,631,000
Other Accounts	513,296,000
Liabilities on Account of Customers	69,892,612,000
	3,890,567,000
Cash and Balances with Banks	462,985,000
Securities	2,259,983,000
Deposits with and Loans to the Government	1,914,223,000
Loans	728,164,000
Loans out of Deposits for the Granting of Loans	4,900,370,000
	81,136,000
Other Accounts	44,338,000
Bank Premises and Equipment	513,296,000
Liabilities of Customers	69,892,612,000

The conversion rate of the Israeli Pound to the U.S. Dollar was \$1=IL.15.35 on 31st December, 1977.

Head Office: 24/22 Yehuda Halevy Street, Tel Aviv, Israel.

IN ENGLAND  
BANK LEUMI (U.K.) LTD.

Head Office and West End Branch: 4-7 Woodstock Street,  
London W1A 2AF, Telex 27118, Bankleumi London W1. Tel. 629 1205  
City Office: P.O. Box 103, Swan House, 34-35 Queen Street, London EC4P 4BT. Tel. 248 7712  
Golders Green Branch, 101 Golders Green Road, London NW11 8EN. Tel. 455 3472

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International Commercial Bank Limited International Mexican Bank Limited  
Kuwait International Investment Co. S.A.K. Kuwait Pacific Finance Company Limited  
Lloyds Bank International Limited The Sumitomo Trust and Banking Co. Limited  
United International Bank Limited Wobaco Investments Limited

Provided by

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The Bank of Yokohama Limited Banque Belge pour l'Industrie S.A. Banque Générale du Luxembourg S.A.  
The Chuo Trust & Banking Company Limited Hartford National Bank & Trust Company  
International Commercial Bank Limited International Mexican Bank Limited  
Kuwait International Investment Co. S.A.K. Kuwait Pacific Finance Company Limited  
Lloyds Bank International Limited Mees & Hope Finance N.V. The Mercantile Bank of Canada  
Midland and International Banks Limited The Mitsui Trust & Banking Co. Limited  
MTBC & Schroder Bank S.A. Pierson, Holding & Pierson N.V.  
Provincial Bank of Canada (International) Limited Saitama-Union International (Hong Kong) Limited  
Société Générale de Banque S.A. The Sumitomo Trust and Banking Co. Limited  
United International Bank Limited World Banking Corporation  
The Yasuda Trust and Banking Company Limited

Agent

Lloyds Bank International Limited  
A member of the Lloyds Bank Group



# NTL FINANCIAL AND COMPANY NEWS

## STRALASIAN NEWS

### Burns Philp ahead so far

JAMES FORTH

PHILP, the widely owned industrial group, has reported its financial results for the December half year. In the December half year, the group's earnings rose 10 per cent to £1.1m. (1977: £1.0m.) and its operating profit rose 15 per cent to £1.2m. (1977: £1.1m.) compared with the first half of 1977. Increase was attributable to consolidation for the first half of the year's 25.3 per cent. In the December half year, the group's earnings rose 10 per cent to £1.1m. (1977: £1.0m.) and its operating profit rose 15 per cent to £1.2m. (1977: £1.1m.) compared with the first half of 1977. Increase was attributable to consolidation for the first half of the year's 25.3 per cent. In the December half year, the group's earnings rose 10 per cent to £1.1m. (1977: £1.0m.) and its operating profit rose 15 per cent to £1.2m. (1977: £1.1m.) compared with the first half of 1977. Increase was attributable to consolidation for the first half of the year's 25.3 per cent.

SYDNEY, March 13.

### Earnings growth continues at PIA

By Iqbal Mirza

KARACHI, March 13. PAKISTAN International Airlines raised its profit for the second half of 1977 by 24 per cent to Rs.12.2m. (1976: Rs.10.7m.) from the second half of 1976 level. Revenues were up by 24 per cent to Rs.16.5m. (1976: Rs.13.4m.). Air Marshal Nur Khan, the chairman, said in Karachi today that the growth in revenues came from a 20 per cent increase in international passenger traffic, 11 per cent on the domestic passenger side, and 21 per cent in freight. The results were, he said, a continuation of the trends of growth and profitability "we had in the past four years and indicate that the Airlines will achieve a budgeted level of traffic revenues and profitability for the current financial year." Since the PIA's profits have started generating cash resources, the airline has initiated major projects which on completion will have immediate impact on the quality and efficiency of passenger handling.

### Advance forecast by AWA

OUR OWN CORRESPONDENT

LGAMATED Wireless (Australia), the major local electronics and electricals, lifted its earnings and end in the December half to a marginal increase in 1977. The directors at a higher level for the year, sales rose only 1.6 per cent, while profit improved 8.7 per cent, from SA2.5m. to SA2.8m. (1976: SA2.5m.). An interim dividend is in the form of 3.25 cents a share. It is the fourth consecutive dividend increase and Board said that it expressed confidence in the continuing progress of the company. During the year trading conditions were very difficult, both in Australia and New Zealand. The year was overstocked and the margins prevailed. However, the poor results in Victorian power strike late last year television had been more affected operations but offset by increased profit. Higher levels of capital investment in AWA's other activities, directors expected this trend to continue and forecast a higher profit for the full year, although. The directors expect a higher

SYDNEY, March 13.

result for the full year. Meanwhile, the interim dividend is held at 3.125 cents a share.

### H. C. Sleight buys stake in Goliath

H. C. SLEIGHT has acquired a 3.2m. share holding in Tasmanian cement maker, Goliath Cement Holdings, equal to about 15 per cent of Goliath's issued capital. Reuter reports from Melbourne. Sleight said it bought the shares as a long-term investment and will not buy further shares in the company. Goliath earned SA2.35m. after tax in its last full trading year to the end of June 1977 and paid 7.5 cents on its 50 cent shares.

### Arnotts pays more as earnings rise

By Our Own Correspondent

SYDNEY, March 13. ARNOTTS, the biscuit maker, has lifted its interim dividend after a 10.3 per cent lift in profits for the December half year. Group profit rose from SA4.48m. to SA4.98m. after an 11 per cent increase in sales, from SA106m. to SA118m. The interim dividend is up from 4 cents a share to 4.5 cents. The higher profit was achieved despite a fire in the company's snack food factory in Sydney, which caused a loss of sales and the now recurring costs associated with Arnott's entry into the pet food market. Arnotts bought into the pet food market with the Spillers group of the UK. The joint venture bought the pet food division of Marickville Holdings.

### Nylex regains more ground

NYLEX Corporation, the major plastics, synthetic fabrics and cables group, continued its recovery in 1977, increasing group profit from SA850,000 to SA2.4m. writes James FORTH from Sydney. The directors have declared a final dividend of 2.5 cents, which together with the interim of 1 cent—the first payment for two and a half years—makes a total for the year of 3.5 cents. It is covered by earnings of 5.94 cents a share compared with 3.08 cents in 1976. Nylex earned a peak profit of SA3.3m. in 1977, but earnings then declined until 1978, when a group loss of SA13m. was incurred. Since then Nylex has been on the recovery trail. The directors said that the improved performance resulted from continued benefits from rationalisation measures achieved in the face of significant and costly disruptions caused by the Victorian power strike late last year. The major improvement lay in turnaround by the Nylex operating company, which contributed about one third of the group profits compared with a loss in the previous year. In South-East Asia the Singapore plant was being closed and the operations integrated with the existing plant at Kuala Lumpur, with a consequential increase in Nylex's equity from 50 per cent to 60 per cent.

Net profits of Privathank Verwaltungsgesellschaft, of Zurich, dropped by 8.4 per cent last year to Sw.Frs.26m. (\$1.36m.). The bank's balance-sheet total declined from Sw.Frs.172.4m. to Sw.Frs.139m. An unchanged dividend of Sw.Frs.140 is recommended by the Board, and a transfer to published reserves of Sw.Frs.1.1m. (Sw.Frs.1.25m.).

### South British profits rise

Y DAI HAYWARD

WELLINGTON, March 13. U.K. is the only area which has not shown a profit for the last year. The South British Insurance Company in the New Zealand insurance market to December 31, when companies despite recession hit company's profit after tax levels in other areas by almost 38 per cent, to of New Zealand business. The company has declared an interim dividend of 10 cents—up from 8 cents in the previous year. In the U.K. in the fire and accident sector, the company showed a 13.8 per cent increase in heavy, the company said. The group's income underwriting profit showed a from investments also increased, fold increase rising from 27 per cent to 32.7m.

### PARKER TIMBER GROUP LIMITED

Interim Results (Unaudited)

At a Board Meeting of PARKER TIMBER GROUP LIMITED held today (13th March), the following Interim report was approved:—

	Six months to	30.9.77	30.9.76
Turnover	£900	£900	£900
	22,741	20,114	20,114
Trading profit	1,837	2,104	2,104
Depreciation	(212)	(273)	(273)
Interest	(160)	(39)	(39)
Profit before tax	1,365	1,743	1,743
Profit after tax	653	807	807

The softwood operations have been influenced by the continuing recession in the construction industry, although turnover continues to be satisfactory. By contrast, Parker Timber Plywood is enjoying a high level of business and arker International a period of strong demand, both with correspondingly improved profitability.

### PAN HOLDING S.A.

LUXEMBOURG

At its meeting of 3rd March, 1978, the Board of Directors finalised the accounts for the financial year 1977. The accounts show a net profit of LUS\$4,135,883.03, including a net gain realised on sales of securities of LUS\$3,014,515.98.

The Board decided to propose to the Ordinary General Meeting, to be held on 30th May, 1978, the distribution of a dividend of LUS\$2.25 (two dollars and twenty-five cents) per share of LUS\$10 par value outstanding on 30th June, 1978, for the year 1977, as compared to LUS\$2.25 for the preceding year.

This dividend is free of withholding tax in Luxembourg and will be payable as from 3rd July, 1978.

The Company's unconsolidated net asset value per share as of 31st December, 1977, amounted to LUS\$10.68, as compared to LUS\$10.47 as of 31st December, 1976, i.e. an increase of 2.99%, or of 5.08%, if the dividend of LUS\$2.25 is taken into account. The Company's consolidated net asset value as of 31st December, 1977, amounted to LUS\$120.08 per share.

As of 28th February, 1978, the unconsolidated net asset value amounted to LUS\$108.40 per share and the unconsolidated net asset value amounted to LUS\$117.33 per share.

### Robeco

Annual Report 1977

- \* Total income fls. 210 million (1976: fls. 190 million).
- \* Final distribution of 3.3% in taxfree stock proposed, or fls. 5.30 in cash. Total 1977 dividend fls. 12.80 (1976: fls. 12.60).
- \* Net assets now stand at fls. 4,134 million.
- \* Spread of investment portfolio: Holland 19%; Germany 10%; Japan 13%; U.S.A. 30%; other countries 17%; other assets 11%.
- \* 170,000 new shares issued to meet public demand. More than 25 million shares outstanding.



Copies of the Annual Report 1977 and an explanatory booklet are available from the Company:—

DEPT. 7001 P.O. BOX 973 ROTTERDAM HOLLAND

### Sharp upturn at Wilkinson Rubber

By Wong Sulong

KUALA LUMPUR, March 13. WILKINSON Process Rubber staged a strong recovery in the last financial year, with pre-tax profits rising by 28 per cent to 2.55m. ringgits (\$1.5m.). The performance is mainly attributed to the parent company, which is involved in the manufacture of hard rubber and rubber products for mining and industry uses, and which benefited by the brisk pace of the tin mining industry. The company's Singapore subsidiary, Linatex, suffer a loss of 13,000 ringgits, compared to a small profit in the previous year, despite a 13 per cent rise in sales. A dividend of 24 per cent is being declared for the year, compared to 20 per cent previously. The company said that its sales for the first three months of the current financial year were ahead of last year's figures, but added that it was too early to predict the results, as much would depend on mining activities overseas.

### Laurentide Financial Corporation Ltd.

December 31, 1977 ANNUAL STATEMENT

Condensed Consolidated Balance Sheet	1977	1976	Condensed Consolidated Statement of Earnings	1977	1976
Assets			Income	\$ 80,905,617	\$ 80,116,217
Cash and short-term deposits	\$ 23,844,932	\$ 21,786,539	Cost of borrowings	31,589,361	30,846,045
Finance receivables			Earnings before other expenses	49,316,256	49,270,174
Consumer loans and sales contracts	225,883,160	226,014,736	Other expenses:		
Residential mortgages	30,492,445	46,521,584	Salaries and benefits	13,731,364	13,321,887
Industrial loans and leases	157,618,467	164,098,802	Provision for credit losses	5,389,562	4,788,558
Commercial real estate mortgages	56,114,356	48,947,319	Operating expenses	17,657,423	18,581,414
Wholesale and other	11,850,921	14,167,547	Total other expenses	36,958,549	36,892,659
Total finance receivables	501,959,349	499,749,888	Earnings before the following items:	12,357,907	12,377,515
Less: Unearned finance income	75,404,147	79,076,601	Income taxes	5,379,573	6,300,416
Allowance for credit losses	8,551,104	9,929,370	Minority interest	440,268	272,030
Finance receivables, net	418,024,098	410,743,917		6,558,066	5,805,079
Investments	24,395,553	20,433,396	Equity in earnings of unconsolidated affiliate	27,268	245,967
Other assets	13,815,530	12,788,812	Net earnings before extraordinary item	6,810,674	6,051,046
	\$480,079,915	\$467,342,664	Reduction in carrying value of investment in associated company	700,000	—
			Net earnings	\$ 6,110,674	\$ 6,051,046
Liabilities			Earnings per common share:		
Short-term notes	\$159,437,281	\$17,134,024	Before extraordinary item	\$1.39	\$1.19
Income taxes	12,565,365	13,507,378	After extraordinary item	\$1.22	\$1.19
Secured long-term notes	168,929,539	141,890,947			
Debentures	42,890,703	44,112,237	Laurentide Financial Corporation Ltd., headquartered in Vancouver, British Columbia, Canada, is a Canadian financial corporation providing diversified financial, leasing and specialty insurance programmes to Canadian consumers and businesses throughout more than 200 offices across Canada.		
Other liabilities	24,392,552	24,584,573	The Annual Report, available in either English or French, can be obtained by writing to:		
Minority interest	2,472,200	2,642,315	The Secretary, Laurentide Financial Corporation Ltd., 1177 West Hastings Street, Vancouver, B.C., Canada V6E 2K3		
	\$410,687,640	\$400,078,074			
Shareholders' Equity					
Capital stock	42,575,909	43,838,219			
Retained earnings	27,018,564	23,606,571			
	\$69,594,473	\$67,444,790			
	\$480,079,915	\$467,342,664			



### AL-AHLIA INSURANCE COMPANY LTD

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## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## ROYAL SCHOLTEN-HONIG

## A merger that turned sour

THE STORY of the financial troubles of the Dutch food giant, KSH, is a tale of over-ambition.

The company, which was formed in 1965 from a merger of the Scholten and Honig concerns, was to benefit from the dovetailing of the two companies' interests. But while Honig's grocery products made profits, Scholten's starch activities moved deeper into the red.

A bid for Holland's second largest sugar beet processor, Centrale Suiker Maatschappij (CSM), was meant to complement the starch products division. The bid failed and KSH was left holding a 40 per cent stake in CSM. The final straw leading to the company's financial downfall was an ambitious plan to start large-scale production of isomerase, a maize-based sweetener. Construction delays pushed up costs, while changes in EEC regulations have meant that KSH has been left with far too much capacity. It is now looking for a buyer for its Tilburg factory in the U.K.

Meanwhile, KSH has now been granted a moratorium on its credit until September while break-up talks continue with firms in and outside Holland. Negotiations are in an advanced stage for the Westfalen food group to take over KSH's starch activities, for the Avebe cooperative to take over the potato starch division and for

Writing from Amsterdam, CHARLES BATCHELOR files in the details of the financial decline of one of the major food and starch companies in the Netherlands

compared to the Fls 154 reached at the time of the merger in the mid-sixties.

This partnership was dogged by disagreements from the beginning. Differences between the Scholten and Honig families in the managing Board meant an outsider, Dr. W. J. Hoefnagel, a former official at the Finance Ministry, had to be brought in to sort out the company's problems. Disagreements over subsequent takeover policy led to a series of resignations from the Board. The extent of the problems thrown up by the merger is reflected in 13 years of KSH's unimpaired annual report for 1977-78, which comments on the difficulties of making a "healthy and balanced whole" from the two merged companies.

KSH's abortive bid for the sugar producer CSM left it with a sizeable stake in the company, which tied up funds at a time when KSH urgently needed them to finance its own activities. Said of this last September led to a book loss of Fls 8m.

But it was KSH's attempt to diversify into isomerase which finally brought the concern to its knees. This decision, taken when

world sugar prices were at a record high, appeared to open the way to expanding new markets. Within two years changes in EEC regulations reduced the profitability of this alternative sweetener.

In 1973 the EEC farm Ministers decided to do away with subsidies on imported maize for starch manufacture. This removed KSH's access to moderately priced raw materials. The second blow came last year when the Commission put a levy on the production of isomerase. By this time, work on Alphon Sugar's Tilburg factory—of which a buyer is now being sought—was well advanced.

The man who had been brought in seven years before to sort out KSH's problems, Dr

Hoefnagel, saw his grand design collapse. He resigned last September to make way for another reorganisation of the company.

His successor did not last seven months. Mr. F. Van Heusden, a former manager of the Ogem trading group who supervised the reorganisation of the food-making building group, Nederhorst, made his appointment conditional on KSH continuing as a going concern.

If government support was not forthcoming and a moratorium on Fls 100m payments became necessary, Mr. Van Heusden said, he would resign. KSH surprised shareholders and unions alike with the announcement earlier this month it had applied for a moratorium, and Mr. Van Heusden promptly stepped down.

KSH's dealings with its shareholders, the unions and the public have been plagued by poor communications. The unions responded to news of the payments moratorium with a week-long occupation of most of the company's factories in Holland. KSH, which is fighting the EEC decisions through the Dutch and European courts, recently lost a court case against a shareholders' group.

The Government has helped KSH out with loans, but is reluctant to put too much money into a company with such deep-seated problems. But it is under pressure to save the 3,500 jobs KSH provides in Holland.

## Kloeckner and Co. forecasts increase

By Guy Hewitt

FRANKFURT, March 13.

KLOECKNER AND CO., the holding company which is run as a limited partnership for the Kloeckner steel, fuel and engineering interests, is forecasting improved profits for 1978. Last year the concern suffered as a result of the steel industry's worst year in the post-war period.

Profits showed a marked decline in 1977. Although no figures were given in the annual report, it is understood that they were well below the DM44m reported in 1976. The year before, Kloeckner and Co. announced net earnings of DM20m.

This year, Kloeckner and Co. shareholders should see the benefits of rationalisation measures instituted during the past couple of years. While firm forecasts are naturally difficult to obtain, it is understood that earnings in 1978 will be rather better than last year's, which are thought to lie somewhere between the 1976 and 1977 figure.

Last year saw Kloeckner's earnings take a hard knock, while the concern's oil business also showed some large losses. At the same time, the construction industry failed to produce its hoped-for improvement.

Profits in 1977 came primarily from the industrial plant sector. The steel trading sector, which did well in 1976, produced rather unsatisfactory results.

Earnings in the raw materials sector were also disappointing. However, there were markedly positive results in the building supplies sector, while the construction machinery sector moved out of the red.

Kloeckner and Co.'s external turnover rose in 1977 to DM7.3bn compared with the previous year's DM7.7bn. This was in large part an effect of the takeover of Maxhütte's trading turnover that added some DM150m to the concern's turnover.

For the current year, no spectacular improvement in Kloeckner and Co.'s profits is forecast. However, earnings are likely to improve in the steel trading branch, both in its domestic and export business.

## Sandvik betters forecast with 15% earnings rise

BY WILLIAM DUFFLOR

STOCKHOLM, March 13.

SANDVIK, the Swedish cement, carbide and steel group, has turned in a very strong preliminary report for 1977, beating its earlier forecast of unchanged earnings and a 15 per cent turnover growth.

Pre-tax earnings after historic depreciation grew by 15.7 per cent to Kr471m, (\$102.4m), while sales put on a 16 per cent rise to Kr4.82bn, (\$982m).

This gives earnings after tax of Kr30.3m, compared with Kr25.7m in 1976. If cost-allocated depreciation is applied, the pre-tax figure comes out at Kr410m, compared with the previous year's Kr355m, corresponding to Kr27 against Kr24 a share after tax. Stock appreciation contributed some Kr90m to earnings, compared with Kr35m in 1976.

The provisional figures show a net after tax of Kr166m, compared with Kr76m. The Board, following the Government's request for dividend restraint, proposes to pay an unchanged dividend of Kr4.75 a share.

After the increase in capital last year by a one-for-seven bonus issue of New Shares, this adds up to a total dividend payment of Kr45.2m, compared with Kr39.6m in 1976. The new share issue was designed to facilitate the \$56m foreign convertible bond issue in October, which Sandvik followed up by seeking a London Stock Exchange listing.

The group's strong performance is due entirely to its cemented carbide products, which accounted for half the sales and pushed their earnings from Kr285m in Kr428m. The steel division by contrast saw its earnings plunge by Kr68m into a Kr1m loss. Even that is

a commendable result when compared with the rest of the Swedish steel industry.

Profits in the saws and tools division dropped by Kr14m, to Kr20m, while the small steel-belt conveyor operation turned a profit of Kr23m, an in-crease of Kr2m.

Group orders rose by 17 per cent to Kr4.51bn, last year and are expected to grow at about the same rate during the first part of 1978. The management forecasts a rise in sales to around Kr5.3bn, this year and a profit equal to that of 1977.

Capital investments in 1978 are expected to be around the Kr400m compared with Kr308m last year. This represented a substantial decline of Kr135m, from 1976, when however, Kr123m was spent on buying other companies.

## Bofors profits down by one-fifth

BY OUR OWN CORRESPONDENT

STOCKHOLM, March 13.

BOFORS, the Swedish armaments, steel and chemicals concern, reports a 20 per cent slide in earnings to Kr82m, (\$20m) for 1977. Sales grew by just over 20 per cent to Kr2.5bn, (\$500m), according to provisional figures. The order intake dipped slightly to Kr2.39bn.

The result is in line with the management's forecast at the eight-month stage but falls to meet the target of unchanged earnings indicated in the 1976 shareholders' report. The 1977 preliminary report offers no comment but the setback is understood to be due to the poor return on the steel operations.

The pre-tax result corresponds to adjusted earnings of Kr13.85 a share compared with Kr13.05 in 1976. The Board proposes to pay an unchanged dividend of Kr4, making a total payment of Kr16.5m.

The operating profit dropped by Kr15m to Kr130m, while depreciation, according to plan, climbed by Kr13m to Kr93m. The pre-tax figure is boosted by a net interest income of Kr54.7m, derived largely from advances on arms orders. A Kr44m drop in allocations compared with 1976 allows Bofors to show a provisional net after tax

## Husqvarna in the red

STOCKHOLM, March 13.

PRELIMINARY figures for 1977 from Husqvarna, the Swedish electrical household equipment and motor cycle manufacturer, which is in the process of being taken over by Electrolux, show a turnaround from earnings of Kr25.7m in 1976 to a loss of Kr35.2m, (\$7.6m) last year. Sales rose by Kr31m to Kr1.13bn, (\$234m).

Some Kr35.7m is being transferred to cover the loss and give a net profit of Kr1.2m. The Board proposes to pass the dividend, noting that more than 90 per cent of the shareholders have accepted the Electrolux offer for their shares.

## Setback at Sydskraft

STOCKHOLM, March 13.

DEVALUATION LOSSES on its foreign loans have reduced the 1977 earnings of Sydskraft, the south Swedish power company, despite a 21 per cent increase in its gross income to Kr1.7bn, (\$370m).

Pre-tax profit is Kr120m, (\$25m), compared with Kr284m in 1976. The company delivered 10.5m kilowatt-hours of electricity last year. This represented an

increase of 1.4 per cent, against a decline of one per cent, in electricity consumption for the country as a whole. Costs rose by 33 per cent, against the 21 per cent growth in income.

Financial charges rose from Kr114m in 1976 to Kr261m last year, of which Kr115m is attributable to the exchange losses on the company's foreign loans. At the end of the year Sydskraft's foreign debt totalled Kr787m, compared with Kr522m, banked at the end of 1976.

The total devaluation loss, both realised and unrealised, has been taken into the 1977 account and Kr59m provision has been made for anticipated spending on the treatment of waste nuclear fuel.

Net earnings come out at Kr20 a share compared with Kr30. But the board proposes to pay an unchanged dividend of Kr15 a share. It forecasts a substantially better profit outcome in 1978.

BURMEISTER and Wain's turnover fell 12 per cent, last year to Kr1.9bn, (\$303m). Reuter reports from Copenhagen, Net profit of the shipbuilding and engineering group totalled Kr7.7m, (\$1.3m), compared with Kr9.2m in 1976. The Board recommended an unchanged 15 per cent dividend.

## Credit Suisse bid for Bank Neumuenster

BY JOHN WICKS

ZURICH, March 13.

CREDIT Suisse has made an offer to take over at least 80 per cent of the capital of the Bank Neumuenster, of Zurich.

The medium-sized regional bank, whose balance-sheet total was Sw.Frs.320.8m, at the end of last year, announced last week that its internal reserves and provisions were insufficient to cover estimated debt risks. Increased requirements for provisions and depreciations reduced the 1977 profit to Sw.Frs.0.22m, (\$113,000), compared with Sw.Frs.1.45m, and the dividend will be omitted.

The Credit Suisse bid, which will be withdrawn if at least 80 per cent of the Sw.Frs.12m share capital has not been acquired by March 28, foresees the exchange of three Bank Neumuenster registered shares of Sw.Frs.500 nominal value each for one Credit Suisse bearer share of Sw.Frs.500 nominal value. Credit Suisse already owned 28 per cent of the smaller bank's capital.

The Bank Neumuenster Board has recommended shareholders to accept the Credit Suisse offer, and said the bank will probably continue operations as a separate entity. A group of Bank Neumuenster shareholders is opposing the bid in its present form.

The bank's balance-sheet total

expanded by 15 per cent, to Sw.Frs.1.34bn, or 17 per cent, to Sw.Frs.1.51bn, on a consolidated basis. Handelsbank N.W. has branches in Geneva as well as the Zurich headquarters, and representative offices in Bahrain, Hong Kong, Nassau, and Vienna. Subsidiaries are the Eurobank and International Credit and Trust operators. Handelsbank N.W. (Overseas), of Nassau, and the forfeit financing and finance-paper trading company, HBZ Finanz AG, of Zurich.

Group profits reached Kr163m, (some \$31m), compared with Kr123m in 1976 and Kr100m in 1975. Shipping activities resulted in a loss of Kr4m, and expenditure on oil exploration during the year amounted to Kr4m.

Assessing prospects for 1978, Kvaerner says that an improvement in Norwegian industry's ability to compete abroad is vitally important to all the companies in the group, including those with relatively high order reserves. Currency policies, as well as domestic cost trends, will influence competitiveness, it points out. Nevertheless, it foresees a good result for the year, although considerably weaker than in 1977.

Group turnover rose to Kr2.4bn, (some \$445m), from Kr2.2bn, in 1976, and new orders booked were worth Kr2.2bn, against Kr1.7bn, in 1976. Despite this, however, the value of orders in hand fell to Kr1.4bn, from Kr1.7bn, a year earlier, reflecting the completion of a number of large orders.

The report says that the group managed to avoid losses on the devaluations of the Norwegian krona, which took place in 1977, in February of this year. Liquidity throughout 1977 was good, and liquid funds at end 1977 amounted to Kr336m.

The concern's labour force, decreased during the year by 231 to 6,638.

Source: Kvaerner, Prebotten Securities

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Source: Kvaerner, Prebotten Securities

## Sofina lifts dividend

By David Buchan

BRUSSELS, March 13.

SOFINA, one of the top half-dollars, has announced a higher dividend of Frs 215 for 1977, as against Frs 205 the year before. Profits are understood to show a rise on the Frs 566m, (\$18m), recorded in 1976.

Sofina executives say the results are in line with generally improved dividend payments in Belgium last year. In value terms, a growing proportion (60 per cent, last year) of Sofina's portfolio is now held in Belgian stocks, particularly as its U.S. holdings have shrunk in value with the fall of the dollar.

Legrand eyes Krupp offshoot

PARIS, March 13.

LEGRAND, a French electrical group, said Monday it is negotiating the acquisition of a West German company, WEG of

Worms, Germany.

AP-TP

## VMF-Stork seeks State support

BY CHARLES BATCHELOR

AMSTERDAM, March 13.

VMF-STORK, the largest Dutch engineering group, has called on the Government to take a direct shareholding in the company to meet its financial problems. Partial solutions such as that provided by the recent State guarantee of Fls 100m, for the diesel engine division are no longer enough, Mr. C. van der Streek, a member of the managing Board said.

A decision on Government support is expected within the next fortnight. VMF-Stork has not yet taken up the Fls 100m guarantee offered last year. The interest charges currently proposed on the loan are unacceptable to the company. Negotiations are continuing on the possible conversion of the loan into a direct State holding.

VMF-Stork, which employs 15,000 in Holland, said that if a speedy agreement is reached this will affect the 1977 profit and loss account. The annual report is due to be published within the next few weeks.

It has forecast a net loss of

Fls 50-60m in 1977 following a loss of Fls 27m, (\$12.3m), in the first six months of the year alone. The company declined to comment on Press reports that the operating loss and transfers to reserves to meet restructuring costs last year totalled Fls 120m, while further losses of Fls 90m are forecast for the current year.

VMF-Stork has already announced plans to shed 10 per cent of its workforce in Holland this year. It expects a further decline in markets and an increase in competition.

Robeco's U.S. investment

By Our Own Correspondent

AMSTERDAM, March 13.

ROBECO, the Dutch-based investment company, said changes in the geographical spread of its assets in 1977 were largely due to changes in currency rates, since it maintained an unchanged investment policy. The per cent

age of Robeco's portfolio invested in North America declined to Fls 24.7 per cent from Fls 35.6 per cent the year before.

This largely reflected the decline in the U.S. from 44.6 per cent to 20.3 per cent. The holding in Germany rose to 8.4 per cent from 5.5 per cent, although the Japanese stake fell to 13.1 per cent, from 13.6 per cent.

Robeco's investment in the U.K. remains very small, but it rose marginally to 1.5 per cent from 1.1 per cent. The holdings in Dutch international stocks were slightly higher at 10.4 per cent (10 per cent) and in Dutch local stocks at 58 per cent, 16.5 per cent.

In the U.S. and Canada Robeco moved into stocks offering an attractive return on investment and showing scope for further dividend increases. It added Chase Manhattan Corporation, Cities Service Company, El Paso and Northern Natural Gas among others, while sales included Eastern Kodak and First Charter Financial.

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## Bankers Trust International

BY GODFREY GRIMA

SAUT DU TARN, a French company with turnover of more than \$40m, has acquired a 60 per cent shareholding in John Baker (Malta), the steel plate manufacturing company which was recently faced by closure.

The Parastatal Development Corporation, which sold the 60 per cent shareholding, is a 40 per cent interest in the concern, which was being renamed Equipement Malta Ltd. A spokesman for the Malta Development Cor-

## Saut du Tarn move in Malta

VALETTA, March 13.

SAUT DU TARN, a French company with turnover of more than \$40m, has acquired a 60 per cent shareholding in John Baker (Malta), the steel plate manufacturing company which was recently faced by closure.

The Parastatal Development Corporation, which sold the 60 per cent shareholding, is a 40 per cent interest in the concern, which was being renamed Equipement Malta Ltd. A spokesman for the Malta Development Cor-

poration said that the company planned to start producing hand tools and valves for the oil industry.

Saut du Tarn operate nine plants in France, and is a producer of steel files.

MALTA'S Investment Finance Bank, which started operating in September, last year, made a pre-tax profit of £M37,000.

Source: Kvaerner, Prebotten Securities

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# WALL STREET + OVERSEAS MARKETS + FOREIGN EXCHANGES

## Daily undermined by currency doubts Dollar erratic

BY OUR WALL STREET CORRESPONDENT

NEW YORK, March 13

A STRONG early stock market rally gave way to profit-taking in the afternoon. After the market closed, the dollar trading on Wall Street was buoyant, but prices fell in the afternoon to end slightly higher in heavy trading.

The Dow Jones Industrial Average began the day strongly, jumping about 10 points by 10.30 a.m. By the close, however, this advance had been cut back to one of only 1.38 at 3.55 p.m. The NYSE, which was showing a gain of 22 cents at 11 a.m., closed just 6 cents ahead at 443.54.

Turnover was 3.02m. shares down on Friday's total at 3.07m. shares, with advancing stocks outnumbering losers 1,737 to 1,538.

The morning's advance was attributed to hopes that the U.S.-West German dollar support measures would help stop the currency's decline in foreign exchange markets.

But the dollar closed lower against the D-mark, with currency traders apparently disappointed at the size of the support package.

### MONDAYS ACTIVE STOCKS

Stock	Close	Change
Am. Express	154.00	+1.00
Am. Gas	154.00	+1.00
Am. Oil	154.00	+1.00
Am. Sugar	154.00	+1.00
Am. Tobacco	154.00	+1.00
Am. Water	154.00	+1.00
Am. Zinc	154.00	+1.00
Am. Iron	154.00	+1.00
Am. Steel	154.00	+1.00
Am. Copper	154.00	+1.00

### OTHER MARKETS

#### Canada higher

Share prices finished higher on Canadian stock markets in fairly

buying trading yesterday with most of the main sector indices posting gains. Gold rose to 1,342.25, and Oil and Gas 3.15 to 1.57.9, but Metals and Mines closed 0.9 down at 830.9.

PARIS—Sharply higher, in a trading session which lasted 35 minutes longer than usual. The CAC 40 index, which had been down 1.50, ended the day up 1.50 at 1,342.25. The index was up 1.50 at 1,342.25, and the CAC 40 index was up 1.50 at 1,342.25.

Ammonia, which had been down 1.50, ended the day up 1.50 at 1,342.25. The index was up 1.50 at 1,342.25, and the CAC 40 index was up 1.50 at 1,342.25.

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BRUSSELS—Mixed in more lively trading. Suez, Union Miniere, and CBR rose. Suez rose 1.50 to 1,342.25, and Union Miniere rose 1.50 to 1,342.25.

Ammonia, which had been down 1.50, ended the day up 1.50 at 1,342.25. The index was up 1.50 at 1,342.25, and the CAC 40 index was up 1.50 at 1,342.25.

The U.S. dollar plotted an erratic course in yesterday's foreign exchange market, opening much stronger against most currencies. This was mainly the effect of speculation about the pending announcement of measures jointly arranged by U.S. and West German authorities to stabilise exchange rates.

In terms of the West German mark, the dollar improved to DM2.09 against the Swiss franc, but after details of the package became known, most dealers and bankers registered their disappointment at the extent of measures revealed, and the dollar slipped to DM2.0450 and Sw.Fr.1.95 against DM2.0375 and Sw.Fr.1.95 on Friday.

Morgan Guaranty's calculation of its trade-weighted average depreciation using 1977 rates in New York, widened to 5.10 per cent from 4.76 per cent.

Best gains of the day were marked up by the French franc, which rose 1.50 to 1,342.25, and the Italian lire, which rose 1.50 to 1,342.25.

STERLING suffered during the early part of the day against the dollar, but was seen at \$1.9850, where some official help may have been given by the Bank of England. However, positions were reversed towards the end of the day, and the pound closed at \$1.9910-1.9910, a gain of 80 points.



London Gold Price

Source: The London Bullion Market Association

### CURRENCY RATES

Currency	Rate
U.S. Dollar	1.9910
West German Mark	2.0450
Swiss Franc	1.9500
French Franc	1.3422
Italian Lira	1.3422

### EXCHANGE CROSS-RATES

Currency	Rate
U.S. Dollar	1.9910
West German Mark	2.0450
Swiss Franc	1.9500
French Franc	1.3422
Italian Lira	1.3422

### EURO-CURRENCY INTEREST RATES

Term	Rate
3 months	11.50
6 months	11.75
12 months	12.00

### FORWARD RATES

Term	Rate
1 month	1.9910
3 months	1.9910
6 months	1.9910
12 months	1.9910

### NEW YORK - DOW JONES

Stock	Close	Change
Am. Express	154.00	+1.00
Am. Gas	154.00	+1.00
Am. Oil	154.00	+1.00
Am. Sugar	154.00	+1.00
Am. Tobacco	154.00	+1.00
Am. Water	154.00	+1.00
Am. Zinc	154.00	+1.00
Am. Iron	154.00	+1.00
Am. Steel	154.00	+1.00
Am. Copper	154.00	+1.00

### STANDARD AND POORS

Stock	Close	Change
Am. Express	154.00	+1.00
Am. Gas	154.00	+1.00
Am. Oil	154.00	+1.00
Am. Sugar	154.00	+1.00
Am. Tobacco	154.00	+1.00
Am. Water	154.00	+1.00
Am. Zinc	154.00	+1.00
Am. Iron	154.00	+1.00
Am. Steel	154.00	+1.00
Am. Copper	154.00	+1.00

### OVERSEAS SHARE INFORMATION

Effective rate at 1.9105 (49.5%)

#### NEW YORK

Stock	Close	Change
Am. Express	154.00	+1.00
Am. Gas	154.00	+1.00
Am. Oil	154.00	+1.00
Am. Sugar	154.00	+1.00
Am. Tobacco	154.00	+1.00
Am. Water	154.00	+1.00
Am. Zinc	154.00	+1.00
Am. Iron	154.00	+1.00
Am. Steel	154.00	+1.00
Am. Copper	154.00	+1.00

#### CANADA

Stock	Close	Change
Am. Express	154.00	+1.00
Am. Gas	154.00	+1.00
Am. Oil	154.00	+1.00
Am. Sugar	154.00	+1.00
Am. Tobacco	154.00	+1.00
Am. Water	154.00	+1.00
Am. Zinc	154.00	+1.00
Am. Iron	154.00	+1.00
Am. Steel	154.00	+1.00
Am. Copper	154.00	+1.00

#### AMSTERDAM

Stock	Close	Change
Am. Express	154.00	+1.00
Am. Gas	154.00	+1.00
Am. Oil	154.00	+1.00
Am. Sugar	154.00	+1.00
Am. Tobacco	154.00	+1.00
Am. Water	154.00	+1.00
Am. Zinc	154.00	+1.00
Am. Iron	154.00	+1.00
Am. Steel	154.00	+1.00
Am. Copper	154.00	+1.00

### GOLD MARKET

Gold	Price
Am. Express	154.00

### FOREIGN EXCHANGES

Currency	Rate
U.S. Dollar	1.9910

### OTHER MARKETS

Stock	Close	Change
Am. Express	154.00	+1.00

### STOCKS

Stock	Close	Change
Am. Express	154.00	+1.00

### BONDS

Bond	Price	Change
Am. Express	154.00	+1.00

### COMMODITIES

Commodity	Price	Change
Am. Express	154.00	+1.00

### INDEXES

Index	Value	Change
Am. Express	154.00	+1.00

### MARKETS

Market	Price	Change
Am. Express	154.00	+1.00

### FINANCIAL

Financial	Price	Change
Am. Express	154.00	+1.00



Cocoa surges on new futures buying wave

By Richard Mooney

Speculative buying sent cocoa prices soaring on the London futures market yesterday. The prompt March position climbed above £2,000 a tonne and May cocoa closed £142 higher at £1,874.50 a tonne.

The market began strongly with nearby positions registering £40 permissible limit rises within minutes of the opening and the advance accelerated in the afternoon following news that the International Cocoa Organisation had cut its estimate of the 1977/78 world cocoa surplus from 38,000 tonnes to 20,000 tonnes. But many London traders were dubious about the influence of this news on the market.

The Cocoa Organisation's production and consumption figures, which depend heavily on information provided by its producers themselves, have been generally disregarded in the market this season because they have been so far from the trade's own projections of the situation.

Its first report, issued in October, predicted a deficit between production and consumption of 33,000 tonnes and this compared with market forecasts of a surplus ranging upwards from 100,000 tonnes.

In January the Organisation's secretariat brought out its own forecast of a 39,000-tonne surplus but even this was considered far too low by most traders especially as it followed closely on the publication by Gill and Duffus of the influential London trader, of its first crop report, which put the surplus at 90,000 tonnes.

Last month Gill and Duffus trimmed its estimated surplus to 86,000 tonnes. By this time declining production prospects, particularly in West Africa, and signs that consumption may not have been hit as badly as had been feared led many dealers to argue that this figure was probably a little too high. But few would have suggested that the surplus would be as low as 39,000 tonnes, let alone 20,000.

The rise in cocoa values which has lifted the March position by more than £500 a tonne in the past month has been mainly due to speculative buying, and not to a genuine shortage of cocoa. A large number of these are now accepting their losses and buying cocoa futures to cover their "shorts".

A striking characteristic of the market in this period has been the almost total absence of manufacturer buying. Initially this might have appeared "bearish" but it now seems possible that the manufacturers, having failed to hold down prices, will be forced to buy soon because of declining stocks.

If this happens a further price surge could follow.

A further influence in the changing mood of the market has been the world currency situation. The growing inevitability of some action to support the dollar has been viewed as inflationary and therefore encouraging to higher cocoa prices.

"Chartist" indicators have been pointing upwards for some weeks despite the basically "bearish" situation. But it now appears that many of the earlier "bulls" have maintained their short positions in the market in the hope of a downturn.

While uncertainty remains the blenders say it would be madness to buy when they don't know what price they will be able to sell.

Blenders shun tea auction

By Our Commodities Editor

THE LONDON tea auctions yesterday were again turned into "a farce" as the major U.K. tea blenders were absent as buyers for the second week in succession.

Although there was slightly more buying interest from other sources — mainly exporters — about a fifth of the total offerings, 50,000 chests (of 50 kilograms each) was sold.

In these circumstances no official price quotations were given, but it was claimed that prices paid were only about 1p to 2p below the sellers' valuations.

U.K. blenders say they cannot buy new stocks of tea until they have some idea of the Government's intentions about imposing a maximum retail price, following the controversial price controls on tea.

Mr. Roy Hattersley, Prices Minister, is due to announce on March 21 whether he will take any further steps to bring down retail tea prices, or whether he is satisfied that the recent cuts have reduced prices to the level recommended by the Commission report.

While uncertainty remains the blenders say it would be madness to buy when they don't know what price they will be able to sell.

Shadows over the orange groves

By a Correspondent

AN ALL-ROUND increase of 17 per cent in guaranteed prices for farm products in Spain is expected to follow a meeting between the country's Ministry of Agriculture and a number of rural organisations. On the face of it, it will be the best thing that has happened for years to Spanish farming, which sorely needs relief from gloom.

The most spectacular piece of adversity to have beset it lately was the scare about Israeli oranges — "poisoned" with mercury. The consternation that erupted in Spain over German assertions that mercury had been found in Spanish oranges as well as in Israeli ones, was volcanic.

It swept other news off front pages, and hundreds of columns, prompted emergency meetings of citrus industry leaders and protest notes from the Government, and caused what the papers called "confusion, panic and hysteria" throughout the industry.

For a while, exports of Spanish oranges, which had been running at more than those of the year before, collapsed. In the week when the German-inspired scare was at its height, only 4,500 tonnes were sent to that country, normally Spain's main outlet. Now the figure is back to 15,000 tonnes or so a week, and it is likely that the Israeli affair will in the end benefit Spain and other citrus producers by serving to give them preference as "safe" sources of fruit.

In defending its own oranges, Spain went further than simply to dissociate them from the

higher farm payments, it was being said that much of the citrus crop was not worth picking — an operation that consumed more than a separate problem in fruit was also suspected. Such statements are bound to take rural workers have proliferated throughout the country since they became legal, wages and employers' social-security contributions have soared. Last year, farm incomes fell by 4.3 per cent in real terms.

The new price guarantees, covering 18 different products, will enable citrus producers for the time being to forget about such drastic measures as leaving fruit to rot and rot, for even juice-making now becomes economically feasible.

But what are termed "political" have been denounced by the administration, and the long-term answers to problems bedeviling Spanish citrus would seem to lie more in the realms of science and investment. Up to now "salinas" have been the chief saviours, but other varieties including "valencias" are expected to show similar shortcomings.

Before the announcement of

Coffee export move lifts market

By Richard Mooney

COFFEE PRICES rose sharply on the London and New York futures markets yesterday in response to the announcement by Central American "other" coffee producers at the week-end that they plan to suspend export sales in an attempt to halt the fall in world prices.

But some London traders were sceptical about the likely effectiveness of this strategy.

On the London terminal market, the May quotation rose to £1,456 a tonne at one stage before closing £49 higher on the day at £1,495.50 a tonne.

London dealers said the "other" move appeared very similar to the sales ban agreed last autumn but that circumstances were far less propitious this time. While some signatories to the agreement, such as Guatemala and Nicaragua, have little coffee left to sell, others, such as El Salvador and Mexico, are still relatively poorly sold. The first group may be happy to suspend exports but the latter would presumably be very reluctant to do so.

Brazil's eagerness to sell coffee has been illustrated recently by the offering of substantial "discounts" on exports and the success of this policy was underlined last Friday when 806,000 bags (80 kilos each) of Brazilian coffee were registered for export.

Between March 1 and 9 export registries totalled 884,000 bags, a figure which greatly surprised many traders who said they were not aware of such large sales. They said there was no doubt that Brazil's sales had picked up since the introduction of the indemnity (discount) system on February 16 and that this, together with low basic prices, had ensured that Brazil had regained its traditional share of the world market.

Currencies boost metals

By John Edwards, Commodities Editor

CURRENCY uncertainties dominated the London Metal Exchange yesterday. The fall in the value of sterling gave a boost to copper, lead, zinc and silver prices, and limited the decline in the tin market.

As expected, copper stocks held in LME warehouses fell for the seventh day in succession, declining by 13,475 tonnes to a total of 587,300 tonnes.

This is the lowest level of stocks since November, 1976, but the recent outflow is basically a transfer of surplus holdings across the Atlantic in anticipation of the U.S. possibly imposing copper import restrictions.

A rise in tin stocks — up by 125 to 4,135 tonnes — was less

Sisal export quotas suspended

By Christopher Parkes

FOLLOWING a reported "controversy" between delegates from sisal-producing countries at a meeting in Rome, the system of export quotas governing trade in the fibre has been suspended. The UN Food and Agriculture Organisation reported: "It was agreed that export levels of fibre and cordage would be determined by the market."

The meeting, between producer countries and consumers also agreed to leave the range of target prices for sisal unchanged. The fibre is used mainly for

Minister sets up farm water inquiry

Our Commodities Staff

JOHN SILKIN, Minister of Agriculture, has launched an inquiry into the future water requirements of the farming and horticultural industries.

The inquiry will be led by Sir Nigel Nicolson, chairman of the Advisory Council for Agriculture and Horticulture in England and Wales.

The inquiry was announced in Commons yesterday. The Minister said that a direct request will be invited to wit evidence soon, but that it will also be welcomed if the Ministry investigation is led to the Government's attention.

The inquiry is a recent development in the water industry — to set up a National Water Authority to replace the existing National Water Council.

The main job of the new authority will be to organise a national strategy for all water resources.

U.S. Markets

PRECIOUS METALS rallied on speculation that the U.S. dollar would be supported by the U.S. dollar. The plan was not to raise the dollar, but to support it. The plan was not to raise the dollar, but to support it.

World Commodity Report

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COMMODITY MARKET REPORTS AND PRICES			
BASE METALS			
Alumina	£/tonne	100.00	100.00
Aluminium	£/tonne	1,200.00	1,200.00
Copper	£/tonne	1,500.00	1,500.00
Lead	£/tonne	800.00	800.00
Nickel	£/tonne	1,000.00	1,000.00
Silver	£/ounce	10.00	10.00
Steel	£/tonne	50.00	50.00
Timber	£/tonne	100.00	100.00
Zinc	£/tonne	1,200.00	1,200.00
COCOA			
Cocoa Beans	£/tonne	1,800.00	1,800.00
Cocoa Butter	£/tonne	1,000.00	1,000.00
COFFEE			
Coffee Beans	£/tonne	1,500.00	1,500.00
GRAINS			
Wheat	£/tonne	100.00	100.00
Barley	£/tonne	80.00	80.00
Oats	£/tonne	60.00	60.00
SILVER			
Silver	£/ounce	10.00	10.00
SUGAR			
Sugar	£/tonne	1,000.00	1,000.00
SOYABEAN MEAL			
Soyabean Meal	£/tonne	100.00	100.00
MEAT/VEGETABLES			
Meat	£/tonne	1,000.00	1,000.00
Vegetables	£/tonne	100.00	100.00
FINANCIAL TIMES			
Financial Times	£/share	100.00	100.00



## STOCK EXCHANGE REPORT

Demand peters out and markets close little changed  
Index 0.6 harder at 459.6 after 461.3—Scattered features

## Account Dealing Dates

Opinion  
First Declared Last Account  
Dealings Dealings Day  
Feb. 27 Mar. 9 Mar. 10 Mar. 31  
Mar. 13 Mar. 30 Mar. 31 Apr. 11  
Apr. 3 Apr. 13 Apr. 14 Apr. 25

\* New time deals may take place from 9.30 a.m. to business days earlier

Stock markets disappointed yesterday at the start of a new trading account. Dealers' hopes for a resumption of recent buying were reflected in slightly higher equity prices at the opening. But no follow-through developed, to the support which last week left leading shares with their best gains for four months.

No inspiration was forthcoming from British Funds which closed barely changed after the longer maturities had recovered earlier small falls. Short-dated stocks ended marginally easier, where changed. Investors here were awaiting the February trade returns, due to-day, and the latest money stock figures, due on Thursday.

The undertone in equities held up extremely well, as seen in the ratio of rises to falls in FT-quoted industrials. This, at 5:1, was an improvement on the 4:1 ratio which ruled on Thursday and Friday of last week when the FT 30-share index put on over 12 points. Yesterday, the 30-share index closed only 0.6 up at 459.6 after having been a couple of points up at the three afternoon calculations.

Prudential recommendations and trading statements led to scattered firm features which were high-lyed by a jump of 31 to 113p in Johnson-Richards. The bid approach from Hepworth Ceramic. Securities of overseas-based companies stood out with good gains on renewed strength in the investment demand premium. The recovery in retail sales, after February failed to help stores which closed with a loss of 1.2 per cent, in contrast to numerous small gains elsewhere in the FT. Actuaries index, the 30-share index gained 0.7 per cent to 202.12.

Official markings of 5.597 failed to match the 5.042 recorded on the first day of the previous account. However, they improved on last Friday's 4.401 and the week-age 4.177.

## Funds mark time

Sterling's movements in foreign exchange markets found little reflection in British Funds, which were prepared to await today's announcement concerning the February trade returns. A eased 10 to 88p. News of rising February trade returns was costly as a dry dock scheme and apparently initially at both ends of the market but medium and long-dated issues soon reverted to Friday's flat levels and then after market time. Despite the probability of overseas and interest, the shorts softened a shade but were trending better after the official close on a penny to 108p following the

occasional demand. Corporation changes were just as sparse, while Southern Rhodesian bonds made slow progress to end with gains to a point or so.

Reflecting events in the international currency situation, the investment dollar premium remained volatile. Sterling's initial performance prompted covering operations and renewed institutional support, the combination of which pushed the rate up to 98 1/2 per cent, but offerings on arbitrage account subsequently brought a reaction to 93 per cent, before a close of 95 1/2 per cent, up a net 3 1/2 points on the day. Yesterday's conversion factor was 0.7029 (0.7150).

NatWest bought  
A reasonable trade was transacted in the four major clearers. Yield considerations were probably a factor in NatWest, which rose 6 more to 275p ex-dividend, while Midland put on another 3 to 135p in further reflection of last Friday's results. Merchant Banks had prominent features in Grindlays, up 6 at 120p, and Kleinwort Benson, 3 better at 109p, awaiting 10p. Among preliminary statements, Hill Samuel Warrants were raised 25 to 425p. Among Overseas issues, the enhanced investment currency premium made an impression on the National Bank of Australasia, 6 better at 186p, and Bank of New South Wales which improved 5 to 100p.

Although quieter than recently, insurers experienced a switch of emphasis following publication of a circular on the breaking sector. C. T. Hewitt, 118p, Minter 108p, and C. E. Heath, 258p, all gained 5. While Sedgewick closed 15 higher at 383p ex-dividend, Comptons, too, retained their upward momentum on renewed strength, 253p. Phoenix, 250p, and Refrigo, 128p ex, increasing around 4.

Breweries spent a quiet session apart from a Guinness up 3 at 108p and Greenall Whitley, which were quoted 7 higher at 107p ex the Preference share entitlement. Elsewhere, A. Bell eased 4 to 218p on nervousness in front of tomorrow's preliminary figures.

Buildings were highlighted by a jump of 31 to 113p in Johnson-Richards. The bid approach from Hepworth Ceramic closed a penny better at 80p, after touching 83p on week-end Press comment. After 533p, secondary issues, however, made another useful showing, occasional support left ICL 8 in the foot at 332p, while demand in a limited market prompted a rise of 14 to 207p in Sale Tyres. Buyers continued to show interest in Brook Street Bureau, up 6 more at 64p, and similar rises were recorded in Booker, 212p, and Penton, 80p, and Hay's Wharf, 143p. Securities issues were firm in response to the chairman's optimistic annual statement, the

to 79p, while others to record similar gains included Martindale, 137p, and Marchwell, 345p.

In quietly firm Chemicals, ICI edged forward 2 to 346p after 347p. Flsons added 3 to 350p, while scattered buying pushed Stewart Plastics 8 higher to 118p.

Stores below best  
Although finishing on a dull note, the Store leaders restricted their losses to a fall of 4 in Gussies A, at 285p. Among secondary issues, Greenfield Millets closed 1 1/2 harder at 43 1/2

Following the expansion news, Status-Discant hardened 5 to 143p in reply to Press comment. While MFI Furniture were 3 1/2 higher at 63p ex the scrip issue, I. D. and S. Rivlin contrasted with a fall of 2 to 14p on the first-half loss.

Interest in the Electrical sector centred chiefly on secondary issues. Farnell found support and put on 8 to 236p, while buyers also favoured Electronic Rentals formed 3 to 111p and similar improvements were recorded in MK Electric, 130p, and Telephone Rentals, 120p. SGR responded to favourable week-end Press mention with a rise of 1 1/2 to 83p and H. Wigfall formed 5 further to 235p compared with the offer worth around 27p per share from Comet Radiovision.

Engineering leaders fluctuated narrowly and were rarely altered at the close. Second-line issues, however, recorded scattered improvements. Desoutter were noteworthy for a rise of 8 at 131p, while buyers also favoured Amalgamated Power, 117p, Spear and Jackson, 118p, and Teacleton, 110p, all of which rose 4, 8 and 5 respectively. Elsewhere, Camet Roadstone rose 6 to 127p in response to increased profits and interest, the shorts softened a shade but were trending better after the official close on a penny to 108p following the

above list of active stocks is based on the number of bargains recorded yesterday in the Official List and under Rule 163(1) (e) and reproduced today in Stock Exchange dealings.

## RECENT ISSUES

## EQUITIES

## FIXED INTEREST STOCKS

## "RIGHTS" OFFERS

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Ordinary rising 6 to 74p and the Co. dealings were resumed in Atlantic Oil at 82p, compared with the suspension price of 112p.

Overseas Traders returned to favour. Sime Darby, which report interim figures on Thursday, rose 7 to 116p, while similar gains were seen in Gill and Duffus, 288p, and S. and W. Berford, 302p. Press comment directed attention to United City Merchants, the Ordinary and the 10 per cent Loan putting on 5 and 6 respectively to the common price of 45p.

Investment Trusts were better throughout the list. Jersey External Preferred improved 9 to 130p and Camella Investments gained 5 at 200p. Capital issues had SPLAT 21 harder at 58p and Fundinvest 3 firmer at 57p. London and Aberdeen Investment Trust Preferred were quoted at 61p ex the capital distribution. Reflecting dollar premium influences, Rolfin hardened 11 points to 239 and Robeco 12 to 253. In Financial investment demand raised S. Pearson 4 to 177p, while Challenge Corporation was 3 up at 113p and Suez Finance 4 points higher at 225, both in reflection of overseas advice.

Shippings ignored a bearish week-end Press and closed little changed on balance.

Textiles presented a firm appearance, Lister rising 3 to 46p and Dawson International up 4 to 100p.

Consolidated Plantations moved up 4 to 197 1/2p peak of 112p in Rubbers where dollar premium influences influenced Highlands, 48p, and Kuala Lumpur Kepong, 48p, both of which closed around 3 1/2 better.

The sharp rise in the investment currency premium following the latest U.S./German moves to bolster the dollar caused South African Golds to reverse the trend of Thursday and Friday last week.

The Gold Mines index at 161.5 recovered 3.7 of the previous two days' 10.8 loss. Business in Golds, however, was quiet and in dollar terms were fractionally easier on the day despite the late rally in the bullion price, which was finally \$125 higher at \$187.57 per ounce after being \$185.20 at the morning fixing.

Gains in heavyweights ranged to 1 1/2 in Western Holdings, 51p, while Randfontein added a half-point at 255p and Vast Reef 3 1/2 at 212p.

Among the medium-priced issues, Winkelbank advanced 3 1/2 to 78p on consideration of the sharply increased interim dividend announced on Friday. St. Helena which also declared an improved interim on Friday were a similar amount higher at 78p, owing to an accident the mine No. 3 shaft has been put out of commission and the extent of the damage is at present being ascertained. The marginal

Oils enjoyed another lively trade, although not on Friday's scale. British Petroleum advanced afresh to 75p before reacting on currency influences to close only 1/2p higher at 74 1/2p. Shell were also below the best at 512p, up 7, after 514p, while the higher dollar premium lifted Royal Dutch 1 1/2 to 444, after 444. Among the more specialist issues, Sleboen (U.K.) advanced 5 to 232p and Oil Exploration 4 to 204p. Following the recent financial deal with the Kuwait International Finance

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## FINANCIAL TIMES STOCK INDICES

	Mar. 13	Mar. 10	Mar. 9	Mar. 8	Mar. 7	Mar. 6	Mar. 5	Mar. 4	Mar. 3	Mar. 2	Mar. 1	Jan. 31	Jan. 30	Jan. 29	Jan. 28	Jan. 27	Jan. 26	Jan. 25	Jan. 24	Jan. 23	Jan. 22	Jan. 21	Jan. 20	Jan. 19	Jan. 18	Jan. 17	Jan. 16	Jan. 15	Jan. 14	Jan. 13	Jan. 12	Jan. 11	Jan. 10	Jan. 9	Jan. 8	Jan. 7	Jan. 6	Jan. 5	Jan. 4	Jan. 3	Jan. 2	Jan. 1	Dec. 31	Dec. 30	Dec. 29	Dec. 28	Dec. 27	Dec. 26	Dec. 25	Dec. 24	Dec. 23	Dec. 22	Dec. 21	Dec. 20	Dec. 19	Dec. 18	Dec. 17	Dec. 16	Dec. 15	Dec. 14	Dec. 13	Dec. 12	Dec. 11	Dec. 10	Dec. 9	Dec. 8	Dec. 7	Dec. 6	Dec. 5	Dec. 4	Dec. 3	Dec. 2	Dec. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Oct. 31	Oct. 30	Oct. 29	Oct. 28	Oct. 27	Oct. 26	Oct. 25	Oct. 24	Oct. 23	Oct. 22	Oct. 21	Oct. 20	Oct. 19	Oct. 18	Oct. 17	Oct. 16	Oct. 15	Oct. 14	Oct. 13	Oct. 12	Oct. 11	Oct. 10	Oct. 9	Oct. 8	Oct. 7	Oct. 6	Oct. 5	Oct. 4	Oct. 3	Oct. 2	Oct. 1	Sep. 30	Sep. 29	Sep. 28	Sep. 27	Sep. 26	Sep. 25	Sep. 24	Sep. 23	Sep. 22	Sep. 21	Sep. 20	Sep. 19	Sep. 18	Sep. 17	Sep. 16	Sep. 15	Sep. 14	Sep. 13	Sep. 12	Sep. 11	Sep. 10	Sep. 9	Sep. 8	Sep. 7	Sep. 6	Sep. 5	Sep. 4	Sep. 3	Sep. 2	Sep. 1	Aug. 31	Aug. 30	Aug. 29	Aug. 28	Aug. 27	Aug. 26	Aug. 25	Aug. 24	Aug. 23	Aug. 22	Aug. 21	Aug. 20	Aug. 19	Aug. 18	Aug. 17	Aug. 16	Aug. 15	Aug. 14	Aug. 13	Aug. 12	Aug. 11	Aug. 10	Aug. 9	Aug. 8	Aug. 7	Aug. 6	Aug. 5	Aug. 4	Aug. 3	Aug. 2	Aug. 1	Jul. 31	Jul. 30	Jul. 29	Jul. 28	Jul. 27	Jul. 26	Jul. 25	Jul. 24	Jul. 23	Jul. 22	Jul. 21	Jul. 20	Jul. 19	Jul. 18	Jul. 17	Jul. 16	Jul. 15	Jul. 14	Jul. 13	Jul. 12	Jul. 11	Jul. 10	Jul. 9	Jul. 8	Jul. 7	Jul. 6	Jul. 5	Jul. 4	Jul. 3	Jul. 2	Jul. 1	Jun. 30	Jun. 29	Jun. 28	Jun. 27	Jun. 26	Jun. 25	Jun. 24	Jun. 23	Jun. 22	Jun. 21	Jun. 20	Jun. 19	Jun. 18	Jun. 17	Jun. 16	Jun. 15	Jun. 14	Jun. 13	Jun. 12	Jun. 11	Jun. 10	Jun. 9	Jun. 8	Jun. 7	Jun. 6	Jun. 5	Jun. 4	Jun. 3	Jun. 2	Jun. 1	May. 31	May. 30	May. 29	May. 28	May. 27	May. 26	May. 25	May. 24	May. 23	May. 22	May. 21	May. 20	May. 19	May. 18	May. 17	May. 16	May. 15	May. 14	May. 13	May. 12	May. 11	May. 10	May. 9	May. 8	May. 7	May. 6	May. 5	May. 4	May. 3	May. 2	May. 1	Apr. 30	Apr. 29	Apr. 28	Apr. 27	Apr. 26	Apr. 25	Apr. 24	Apr. 23	Apr. 22	Apr. 21	Apr. 20	Apr. 19	Apr. 18	Apr. 17	Apr. 16	Apr. 15	Apr. 14	Apr. 13	Apr. 12	Apr. 11	Apr. 10	Apr. 9	Apr. 8	Apr. 7	Apr. 6	Apr. 5	Apr. 4	Apr. 3	Apr. 2	Apr. 1	Mar. 31	Mar. 30	Mar. 29	Mar. 28	Mar. 27	Mar. 26	Mar. 25	Mar. 24	Mar. 23	Mar. 22	Mar. 21	Mar. 20	Mar. 19	Mar. 18	Mar. 17	Mar. 16	Mar. 15	Mar. 14	Mar. 13	Mar. 12	Mar. 11	Mar. 10	Mar. 9	Mar. 8	Mar. 7	Mar. 6	Mar. 5	Mar. 4	Mar. 3	Mar. 2	Mar. 1	Feb. 28	Feb. 27	Feb. 26	Feb. 25	Feb. 24	Feb. 23	Feb. 22	Feb. 21	Feb. 20	Feb. 19	Feb. 18	Feb. 17	Feb. 16	Feb. 15	Feb. 14	Feb. 13	Feb. 12	Feb. 11	Feb. 10	Feb. 9	Feb. 8	Feb. 7	Feb. 6	Feb. 5	Feb. 4	Feb. 3	Feb. 2	Feb. 1	Jan. 31	Jan. 30	Jan. 29	Jan. 28	Jan. 27	Jan. 26	Jan. 25	Jan. 24	Jan. 23	Jan. 22	Jan. 21	Jan. 20	Jan. 19	Jan. 18	Jan. 17	Jan. 16	Jan. 15	Jan. 14	Jan. 13	Jan. 12	Jan. 11	Jan. 10	Jan. 9	Jan. 8	Jan. 7	Jan. 6	Jan. 5	Jan. 4	Jan. 3	Jan. 2	Jan. 1	Dec. 31	Dec. 30	Dec. 29	Dec. 28	Dec. 27	Dec. 26	Dec. 25	Dec. 24	Dec. 23	Dec. 22	Dec. 21	Dec. 20	Dec. 19	Dec. 18	Dec. 17	Dec. 16	Dec. 15	Dec. 14	Dec. 13	Dec. 12	Dec. 11	Dec. 10	Dec. 9	Dec. 8	Dec. 7	Dec. 6	Dec. 5	Dec. 4	Dec. 3	Dec. 2	Dec. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Oct. 31	Oct. 30	Oct. 29	Oct. 28	Oct. 27	Oct. 26	Oct. 25	Oct. 24	Oct. 23	Oct. 22	Oct. 21	Oct. 20	Oct. 19	Oct. 18	Oct. 17	Oct. 16	Oct. 15	Oct. 14	Oct. 13	Oct. 12	Oct. 11	Oct. 10	Oct. 9	Oct. 8	Oct. 7	Oct. 6	Oct. 5	Oct. 4	Oct. 3	Oct. 2	Oct. 1	Sep. 30	Sep. 29	Sep. 28	Sep. 27	Sep. 26	Sep. 25	Sep. 24	Sep. 23	Sep. 22	Sep. 21	Sep. 20	Sep. 19	Sep. 18	Sep. 17	Sep. 16	Sep. 15	Sep. 14	Sep. 13	Sep. 12	Sep. 11	Sep. 10	Sep. 9	Sep. 8	Sep. 7	Sep. 6	Sep. 5	Sep. 4	Sep. 3	Sep. 2	Sep. 1	Aug. 31	Aug. 30	Aug. 29	Aug. 28	Aug. 27	Aug. 26	Aug. 25	Aug. 24	Aug. 23	Aug. 22	Aug. 21	Aug. 20	Aug. 19	Aug. 18	Aug. 17	Aug. 16	Aug. 15	Aug. 14	Aug. 13	Aug. 12	Aug. 11	Aug. 10	Aug. 9	Aug. 8	Aug. 7	Aug. 6	Aug. 5	Aug. 4	Aug. 3	Aug. 2	Aug. 1	Jul. 31	Jul. 30	Jul. 29	Jul. 28	Jul. 27	Jul. 26	Jul. 25	Jul. 24	Jul. 23	Jul. 22	Jul. 21	Jul. 20	Jul. 19	Jul. 18	Jul. 17	Jul. 16	Jul. 15	Jul. 14	Jul. 13	Jul. 12	Jul. 11	Jul. 10	Jul. 9	Jul. 8	Jul. 7	Jul. 6	Jul. 5	Jul. 4	Jul. 3	Jul. 2	Jul. 1	Jun. 30	Jun. 29	Jun. 28	Jun. 27	Jun. 26	Jun. 25	Jun. 24	Jun. 23	Jun. 22	Jun. 21	Jun. 20	Jun. 19	Jun. 18	Jun. 17	Jun. 16	Jun. 15	Jun. 14	Jun. 13	Jun. 12	Jun. 11	Jun. 10	Jun. 9	Jun. 8	Jun. 7	Jun. 6	Jun. 5	Jun. 4	Jun. 3	Jun. 2	Jun. 1	May. 31	May. 30	May. 29	May. 28	May. 27	May. 26	May. 25	May. 24	May. 23	May. 22	May. 21	May. 20	May. 19	May. 18	May. 17	May. 16	May. 15	May. 14	May. 13	May. 12	May. 11	May. 10	May. 9	May. 8	May. 7	May. 6	May. 5	May. 4	May. 3	May. 2	May. 1	Apr. 30	Apr. 29	Apr. 28	Apr. 27	Apr. 26	Apr. 25	Apr. 24	Apr. 23	Apr. 22	Apr. 21	Apr. 20	Apr. 19	Apr. 18	Apr. 17	Apr. 16	Apr. 15	Apr. 14	Apr. 13	Apr. 12	Apr. 11	Apr. 10	Apr. 9	Apr. 8	Apr. 7	Apr. 6	Apr. 5	Apr. 4	Apr. 3	Apr. 2	Apr. 1	Mar. 31	Mar. 30	Mar. 29	Mar. 28	Mar. 27	Mar. 26	Mar. 25	Mar. 24	Mar. 23	Mar. 22	Mar. 21	Mar. 20	Mar. 19	Mar. 18	Mar. 17	Mar. 16	Mar. 15	Mar. 14	Mar. 13	Mar. 12	Mar. 11	Mar. 10	Mar. 9	Mar. 8	Mar. 7	Mar. 6	Mar. 5	Mar. 4	Mar. 3	Mar. 2	Mar. 1	Feb. 28	Feb. 27	Feb. 26	Feb. 25	Feb. 24	Feb. 23	Feb. 22	Feb. 21	Feb. 20	Feb. 19	Feb. 18	Feb. 17	Feb. 16	Feb. 15	Feb. 14	Feb. 13	Feb. 12	Feb. 11	Feb. 10	Feb. 9	Feb. 8	Feb. 7	Feb. 6	Feb. 5	Feb. 4	Feb. 3	Feb. 2	Feb. 1	Jan. 31	Jan. 30	Jan. 29	Jan. 28	Jan. 27	Jan. 26	Jan. 25	Jan. 24	Jan. 23	Jan. 22	Jan. 21	Jan. 20	Jan. 19	Jan. 18	Jan. 17	Jan. 16	Jan. 15	Jan. 14	Jan. 13	Jan. 12	Jan. 11	Jan. 10	Jan. 9	Jan. 8	Jan. 7	Jan. 6	Jan. 5	Jan. 4	Jan. 3	Jan. 2	Jan. 1	Dec. 31	Dec. 30	Dec. 29	Dec. 28	Dec. 27	Dec. 26	Dec. 25	Dec. 24	Dec. 23	Dec. 22	Dec. 21	Dec. 20	Dec. 19	Dec. 18	Dec. 17	Dec. 16	Dec. 15	Dec. 14	Dec. 13	Dec. 12	Dec. 11	Dec. 10	Dec. 9	Dec. 8	Dec. 7	Dec. 6	Dec. 5	Dec. 4	Dec. 3	Dec. 2	Dec. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Oct. 31	Oct. 30	Oct. 29	Oct. 28	Oct. 27	Oct. 26	Oct. 25	Oct. 24	Oct. 23	Oct. 22	Oct. 21	Oct. 20	Oct. 19	Oct. 18	Oct. 17	Oct. 16	Oct. 15	Oct. 14	Oct. 13	Oct. 12	Oct. 11	Oct. 10	Oct. 9	Oct. 8	Oct. 7	Oct. 6	Oct. 5	Oct. 4	Oct. 3	Oct. 2	Oct. 1	Sep. 30	Sep. 29	Sep. 28	Sep. 27	Sep. 26	Sep. 25	Sep. 24	Sep. 23	Sep. 22	Sep. 21	Sep. 20	Sep. 19	Sep. 18	Sep. 17	Sep. 16	Sep. 15	Sep. 14	Sep. 13	Sep. 12	Sep. 11	Sep. 10	Sep. 9	Sep. 8	Sep. 7	Sep. 6	Sep. 5	Sep. 4	Sep. 3	Sep. 2	Sep. 1	Aug. 31	Aug. 30	Aug. 29	Aug. 28	Aug. 27	Aug. 26	Aug. 25	Aug. 24	Aug. 23	Aug. 22	Aug. 21	Aug. 20	Aug. 19	Aug. 18	Aug. 17	Aug. 16	Aug. 15	Aug. 14	Aug. 13	Aug. 12	Aug. 11	Aug. 10	Aug. 9	Aug. 8	Aug. 7	Aug. 6	Aug. 5	Aug. 4	Aug. 3	Aug. 2	Aug. 1	Jul. 31	Jul. 30	Jul. 29	Jul. 28	Jul. 27	Jul. 26	Jul. 25	Jul. 24	Jul. 23	Jul. 22	Jul. 21	Jul. 20	Jul. 19	Jul. 18	Jul. 17	Jul. 16	Jul. 15	Jul. 14	Jul. 13	Jul. 12	Jul. 11	Jul. 10	Jul. 9	Jul. 8	Jul. 7	Jul. 6	Jul. 5	Jul. 4	Jul. 3	Jul. 2	Jul. 1	Jun. 30	Jun. 29	Jun. 28	Jun. 27	Jun. 26	Jun. 25	Jun. 24	Jun. 23	Jun. 22	Jun. 21	Jun. 20	Jun. 19	Jun. 18	Jun. 17	Jun. 16	Jun. 15	Jun. 14	Jun. 13	Jun. 12	Jun. 11	Jun. 10	Jun. 9	Jun. 8	Jun. 7	Jun. 6	Jun. 5	Jun. 4	Jun. 3	Jun. 2	Jun. 1	May. 31	May. 30	May. 29	May. 28	May. 27	May. 26	May. 25	May. 24	May. 23	May. 22	May. 21	May. 20	May. 19	May. 18	May. 17	May. 16	May. 15	May. 14	May. 13	May. 12	May. 11	May. 10	May. 9	May. 8	May. 7	May. 6	May. 5	May. 4	May. 3	May. 2	May. 1	Apr. 30	Apr. 29	Apr. 28	Apr. 27	Apr. 26	Apr. 25	Apr. 24	Apr. 23	Apr. 22	Apr. 21	Apr. 20	Apr. 19	Apr. 18	Apr. 17	Apr. 16	Apr. 15	Apr. 14	Apr. 13	Apr. 12	Apr. 11	Apr. 10	Apr. 9	Apr. 8	Apr. 7	Apr. 6	Apr. 5	Apr. 4	Apr. 3	Apr. 2	Apr. 1	Mar. 31	Mar. 30	Mar. 29	Mar. 28	Mar. 27	Mar. 26	Mar. 25	Mar. 24	Mar. 23	Mar. 22	Mar. 21	Mar. 20	Mar. 19	Mar. 18	Mar. 17	Mar. 16	Mar. 15	Mar. 14	Mar. 13	Mar. 12	Mar. 11	Mar. 10	Mar. 9	Mar. 8	Mar. 7	Mar. 6	Mar. 5	Mar. 4	Mar. 3	Mar. 2	Mar. 1	Feb. 28	Feb. 27	Feb. 26	Feb. 25	Feb. 24	Feb. 23	Feb. 22	Feb. 21	Feb. 20	Feb. 19	Feb. 18	Feb. 17	Feb. 16	Feb. 15	Feb. 14	Feb. 13	Feb. 12	Feb. 11	Feb. 10	Feb. 9	Feb. 8	Feb. 7	Feb. 6	Feb. 5	Feb. 4	Feb. 3	Feb. 2	Feb. 1	Jan. 31	Jan. 30	Jan. 29	Jan. 28	Jan. 27	Jan. 26	Jan. 25	Jan. 24	Jan. 23	Jan. 22	Jan. 21	Jan. 20	Jan. 19	Jan. 18	Jan. 17	Jan. 16	Jan. 15	Jan. 14	Jan. 13	Jan. 12	Jan. 11	Jan. 10	Jan. 9	Jan. 8	Jan. 7	Jan. 6	Jan. 5	Jan. 4	Jan. 3	Jan. 2	Jan. 1	Dec. 31	Dec. 30	Dec. 29	Dec. 28	Dec. 27	Dec. 26	Dec. 25	Dec. 24	Dec. 23	Dec. 22	Dec. 21	Dec. 20	Dec. 19	Dec. 18	Dec. 17	Dec. 16	Dec. 15	Dec. 14	Dec. 13	Dec. 12	Dec. 11	Dec. 10	Dec. 9	Dec. 8	Dec. 7	Dec. 6	Dec. 5	Dec. 4	Dec. 3	Dec. 2	Dec. 1	Nov. 30	Nov. 29	Nov. 28	Nov. 27	Nov. 26	Nov. 25	Nov. 24	Nov. 23	Nov. 22	Nov. 21	Nov. 20	Nov. 19	Nov. 18	Nov. 17	Nov. 16	Nov. 15	Nov. 14	Nov. 13	Nov. 12	Nov. 11	Nov. 10	Nov. 9	Nov. 8	Nov. 7	Nov. 6	Nov. 5	Nov. 4	Nov. 3	Nov. 2	Nov. 1	Oct. 31	Oct. 30	Oct. 29	Oct. 28	Oct. 27	Oct. 26	Oct. 25	Oct. 24	Oct. 23	Oct. 22	Oct. 21	Oct. 20	Oct. 19	Oct. 18	Oct. 17	Oct. 16	Oct. 15	Oct. 14	Oct. 13	Oct. 12	Oct. 11	Oct. 10	Oct. 9	Oct. 8	Oct. 7	Oct. 6	Oct. 5	Oct. 4	Oct. 3	Oct. 2	Oct. 1	Sep. 30	Sep. 29	Sep. 28	Sep. 27	Sep. 26	Sep. 25	Sep. 24	Sep. 23	Sep. 22	Sep. 21	Sep. 20	Sep. 19	Sep. 18	Sep. 17	Sep. 16	Sep. 15	Sep. 14	Sep. 13	Sep. 12	Sep. 11	Sep. 10	Sep. 9	Sep. 8	Sep. 7	Sep. 6	Sep. 5	Sep. 4	Sep. 3	Sep. 2	Sep. 1	Aug. 31	Aug. 30	Aug. 29	Aug. 28	Aug. 27	Aug. 26	Aug. 25	Aug. 24	Aug. 23	Aug. 22	Aug. 21	Aug. 20	Aug. 19	Aug. 18	Aug. 17	Aug. 16	Aug.
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[illegible]



# FT SHARE INFORMATION SERVICE

**FOR YOUR COMPANY—CASH FLOW GUARANTEED**

Contact: B. D. Kay  
INTERNATIONAL FACTORS LTD  
Cirence House, New England Road,  
Brighton BN1 4SX Tel: (0273) 86700  
Birmingham, Cardiff, Leeds,  
London, Manchester.

## AMERICANS—Continued

## BUILDING INDUSTRY—Cont.

## DRAPERY AND STORES—Cont.

## ENGINEERING—Continued

## \*\*BRITISH FUNDS

### "Shorts" (Lives up to Five Years)

1977-78	High	Low	Stock	Price	Div.	Yield	Vol.
100	100	100	100	100	100	100	100
101	101	101	101	101	101	101	101
102	102	102	102	102	102	102	102
103	103	103	103	103	103	103	103
104	104	104	104	104	104	104	104
105	105	105	105	105	105	105	105
106	106	106	106	106	106	106	106
107	107	107	107	107	107	107	107
108	108	108	108	108	108	108	108
109	109	109	109	109	109	109	109
110	110	110	110	110	110	110	110
111	111	111	111	111	111	111	111
112	112	112	112	112	112	112	112
113	113	113	113	113	113	113	113
114	114	114	114	114	114	114	114
115	115	115	115	115	115	115	115
116	116	116	116	116	116	116	116
117	117	117	117	117	117	117	117
118	118	118	118	118	118	118	118
119	119	119	119	119	119	119	119
120	120	120	120	120	120	120	120

Conversion factor 0.7000 (0.7150)

## CANADIANS

1977-78	High	Low	Stock	Price	Div.	Yield	Vol.
100	100	100	100	100	100	100	100
101	101	101	101	101	101	101	101
102	102	102	102	102	102	102	102
103	103	103	103	103	103	103	103
104	104	104	104	104	104	104	104
105	105	105	105	105	105	105	105
106	106	106	106	106	106	106	106
107	107	107	107	107	107	107	107
108	108	108	108	108	108	108	108
109	109	109	109	109	109	109	109
110	110	110	110	110	110	110	110
111	111	111	111	111	111	111	111
112	112	112	112	112	112	112	112
113	113	113	113	113	113	113	113
114	114	114	114	114	114	114	114
115	115	115	115	115	115	115	115
116	116	116	116	116	116	116	116
117	117	117	117	117	117	117	117
118	118	118	118	118	118	118	118
119	119	119	119	119	119	119	119
120	120	120	120	120	120	120	120

## BANKS AND HIRE PURCHASE

1977-78	High	Low	Stock	Price	Div.	Yield	Vol.
100	100	100	100	100	100	100	100
101	101	101	101	101	101	101	101
102	102	102	102	102	102	102	102
103	103	103	103	103	103	103	103
104	104	104	104	104	104	104	104
105	105	105	105	105	105	105	105
106	106	106	106	106	106	106	106
107	107	107	107	107	107	107	107
108	108	108	108	108	108	108	108
109	109	109	109	109	109	109	109
110	110	110	110	110	110	110	110
111	111	111	111	111	111	111	111
112	112	112	112	112	112	112	112
113	113	113	113	113	113	113	113
114	114	114	114	114	114	114	114
115	115	115	115	115	115	115	115
116	116	116	116	116	116	116	116
117	117	117	117	117	117	117	117
118	118	118	118	118	118	118	118
119	119	119	119	119	119	119	119
120	120	120	120	120	120	120	120

## \*\*INTERNATIONAL BANK

80% 75% 100% 100% 100% 100% 100% 100%

## \*\*CORPORATION LOANS

1977-78	High	Low	Stock	Price	Div.	Yield	Vol.
100	100	100	100	100	100	100	100
101	101	101	101	101	101	101	101
102	102	102	102	102	102	102	102
103	103	103	103	103	103	103	103
104	104	104	104	104	104	104	104
105	105	105	105	105	105	105	105
106	106	106	106	106	106	106	106
107	107	107	107	107	107	107	107
108	108	108	108	108	108	108	108
109	109	109	109	109	109	109	109
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112	112	112	112	112	112	112	112
113	113	113	113	113	113	113	113
114	114	114	114	114	114	114	114
115	115	115	115	115	115	115	115
116	116	116	116	116	116	116	116
117	117	117	117	117	117	117	117
118	118	118	118	118	118	118	118
119	119	119	119	119	119	119	119
120	120	120	120	120	120	120	120

## COMMONWEALTH & AFRICAN LOANS

1977-78	High	Low	Stock	Price	Div.	Yield	Vol.
100	100	100	100	100	100	100	100
101	101	101	101	101	101	101	101
102	102	102	102	102	102	102	102
103	103	103	103	103	103	103	103
104	104	104	104	104	104	104	104
105	105	105	105	105	105	105	105
106	106	106	106	106	106	106	106
107	107	107	107	107	107	107	107
108	108	108	108	108	108	108	108
109	109	109	109	109	109	109	109
110	110	110	110	110	110	110	110
111	111	111	111	111	111	111	111
112	112	112	112	112	112	112	112
113	113	113	113	113	113	113	113
114	114	114	114	114	114	114	114
115	115	115	115	115	115	115	115
116	116	116	116	116	116	116	116
117	117	117	117	117	117	117	117
118	118	118	118	118	118	118	118
119	119	119	119	119	119	119	119
120	120	120	120	120	120	120	120

## LOANS

### Public Board and Ind.

1977-78	High	Low	Stock	Price	Div.	Yield	Vol.
100	100	100	100	100	100	100	100
101	101	101	101	101	101	101	101
102	102	102	102	102	102	102	102
103	103	103	103	103	103	103	103
104	104	104	104	104	104	104	104
105	105	105	105	105	105	105	105
106	106	106	106	106	106	106	106
107	107	107	107	107	107	107	107
108	108	108	108	108	108	108	108
109	109	109	109	109	109	109	109
110	110	110	110	110	110	110	110
111	111	111	111	111	111	111	111
112	112	112	112	112	112	112	112
113	113	113	113	113	113	113	113
114	114	114	114	114	114	114	114
115	115	115	115	115	115	115	115
116	116	116	116	116	116	116	116
117	117	117	117	117	117	117	117
118	118	118	118	118	118	118	118
119	119	119	119	119	119	119	119
120	120	120	120	120	120	120	120

### Financial

1977-78	High	Low	Stock	Price	Div.	Yield	Vol.
100	100	100	100	100	100	100	100
101	101	101	101	101	101	101	101
102	102	102	102	102	102	102	102
103	103	103	103	103	103	103	103
104	104	104	104	104	104	104	104
105	105	105	105	105	105	105	105
106	106	106	106	106	106	106	106
107	107	107	107	107	107	107	107
108	108	108	108	108	108	108	108
109	109	109	109	109	109	109	109
110	110	110	110	110	110	110	110
111	111	111	111	111	111	111	111
112	112	112	112	112	112	112	112
113	113	113	113	113	113	113	113
114	114	114	114	114	114	114	114
115	115	115	115	115	115	115	115
116	116	116	116	116	116	116	116
117	117	117	117	117	117	117	117
118	118	118	118	118	118	118	118
119	119	119	119	119	119	119	119
120	120	120	120	120	120	120	120

## FOREIGN BONDS & RAILS

FOREIGN BONDS & RAILS							
1977-78	High	Low	Stock	Price	+ or -	Div. %	Yield
15						Green	
100			Antofagasta Rty	19	—		
101			Do Soc Prod	83	—	5	
102			Do Soc Prod	83	—	5	93.98
198			German 1% 4-yr	370	—	4 1/2	
199			Green 7% Aug	47	—	3 1/2	17.66
200			Green 7% Aug	47	—	3 1/2	17.66
201			Green 7% Aug	47	—	3 1/2	17.66
202			Do 7% Mar 81	40	—	6	6.43
203			Helm 2% Aug	43	+1	4 1/2	6.43
204			Do 2% Aug	43	+1	4 1/2	6.43
205			Do 2% Aug	43	+1	4 1/2	6.43
206			Do 2% Aug	43	+1	4 1/2	6.43
207			Do 2% Aug	43	+1	4 1/2	6.43
208			Do 2% Aug	43	+1	4 1/2	6.43
209			Do 2% Aug	43	+1	4 1/2	6.43
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211			Do 2% Aug	43	+1	4 1/2	6.43
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213			Do 2% Aug	43	+1	4 1/2	6.43
214			Do 2% Aug	43	+1	4 1/2	6.43
215			Do 2% Aug	43	+1	4 1/2	6.43
216			Do 2% Aug	43	+1	4 1/2	6.43
217			Do 2% Aug	43	+1	4 1/2	6.43
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